# CITY OF JACKSON

COMPREHENSIVE ANNUAL FINANCIAL REPORT FISCAL YEAR ENDED JUNE 30, 2008



2008



# CITY OF JACKSON, MICHIGAN

# **Comprehensive Annual Financial Report**

For The Fiscal Year Ended June 30, 2008

**Including Single Audit Act Compliance** 

Prepared by:

Philip J. Hones, Finance Director Steven P. Maga, Staff Accountant

# TABLE OF CONTENTS

INTRADUCTARY CECTION	
INTRODUCTORY SECTION  Letter of Transmittal	:
GFOA Certificate of Achievement	i-v vi
Organizational Chart	vi vii
List of Elected and Appointed Officials.	viii
FINANCIAL SECTION	
Independent Auditors' Report	1-2
Management's Discussion and Analysis	3-14
Basic Financial Statements:	
Government-wide Financial Statements:	
Statement of Net Assets	15
Statement of Activities	16-17
Fund Financial Statements:	
Balance Sheet – Governmental Funds	18
Reconciliation of Fund Balances on the Balance Sheet for Governmental	
Funds to Net Assets of Governmental Activities on the Statement of	
Net Assets	19
Statement of Revenues, Expenditures and Changes in Fund	
Balances – Governmental Funds	20
Reconciliation of the Statement of Revenues, Expenditures and Changes	
in Fund Balances of Governmental Funds to the Statement of	
Activities	21
Statement of Revenues, Expenditures and Changes in Fund Balance –	
Amended Budget and Actual – General Fund	22-23
Statement of Revenues, Expenditures and Changes in Fund Balance –	
Amended Budget and Actual – Community Development Fund	24
Statement of Net Assets – Proprietary Funds	25
Statement of Revenues, Expenses and Changes in Fund Net	
Assets – Proprietary Funds	26
Statement of Cash Flows – Proprietary Funds	27
Statement of Fiduciary Net Assets – Fiduciary Funds	28
Statement of Changes in Plan Net Assets – Pension Trust Funds	29
Notes to the Financial Statements	30-58
GASB Statement 25 Required Supplementary Information:	
Schedule of Funding Progress	59
Schedule of Employer Contributions	60
Additional Information	61

# **TABLE OF CONTENTS (Continued)**

	<b>PAGE</b>
Combining and Individual Fund Financial Statements and Schedules:	
Combining Balance Sheet – Nonmajor Governmental Funds	62
Combining Statement of Revenues, Expenditures and Changes in	9 <b>2</b>
Fund Balances – Nonmajor Governmental Funds	63
Combining Balance Sheet – Nonmajor Special Revenue Funds	64-67
Combining Statement of Revenues, Expenditures and Changes in	
Fund Balances – Nonmajor Special Revenue Funds	68-71
Schedule of Revenues, Expenditures, and Changes in Fund Balance –	00 / 1
Amended Budget and Actual:	
Major Street Fund	72
Local Street Fund	73
Ella W. Sharp Park Operating Fund	74
Land Acquisition Fund	75
Housing Initiative Fund	76
Public Improvement Fund	77
Building Department Fund	78
Budget Stabilization Fund	79
Drug Law Enforcement Fund	80
Local Law Enforcement Block Grant Fund	81
Project Safe Neighborhood	82
LAWNET Grant Fund	83
Recreation Activity Fund	84
Community Development Home Grant Fund	85
Lead Hazard Control Fund	86
Employee Health Care Fund	87
Brownfield Assessment Grant Fund	88
Brownfield Assessment Grant Fund – 2008	89
Byrne/JAG Programs Grant Fund	90
Waterfront Redevelopment Fund	91
Recreation Millage Fund	92
Combining Balance Sheet – Nonmajor Debt Service Funds	93-94
Combining Statement of Revenues, Expenditures and Changes in	
Fund Balances – Nonmajor Debt Service Funds	95-96
Combining Balance Sheet – Nonmajor Capital Projects Funds	97
Combining Statement of Revenues, Expenditures and Changes in	
Fund Balances – Nonmajor Capital Projects Funds	98
Combining Balance Sheet – Nonmajor Permanent Funds	99
Combining Statement of Revenues, Expenditures and Changes in	
Fund Balances – Nonmajor Permanent Funds	100
Combining Statement of Net Assets – Nonmajor Enterprise Funds	101
Combining Statement of Revenues, Expenses and Changes in	
Fund Net Assets – Nonmajor Enterprise Funds	102
Combining Statement of Cash Flows – Nonmajor Enterprise Funds	103

# **TABLE OF CONTENTS (Continued)**

	<b>PAGE</b>
Combining Statement of Net Assets – Internal Service Funds	104
Combining Statement of Revenues, Expenses and Changes in	107
Fund Net Assets – Internal Service Funds	105
Combining Statement of Cash Flows – Internal Service Funds	106
Combining Balance Sheet – All Agency Funds	107
Combining Statement of Changes in Assets and Liabilities –	100 100
Agency Funds	108-109
Balance Sheet/Statement of Net Assets – Brownfield Redevelopment	110
Authority Component Unit	110
Statement of Activities - Brownfield Redevelopment Authority Component Unit	111
Component Ont	111
STATISTICAL SECTION	
Financial Trends:	
Net Assets by Component	112
Changes in Net Assets	113
Fund Balances – Governmental Funds	114
Changes in Fund Balances – Governmental Funds	115-116
Changes in Fund Balances – General Fund	117-118
Revenue Capacity:	
Assessed and Actual Value of Taxable Property	119
Direct and Overlapping Property Tax Rates	120
Principal Property Taxpayers	121
Property Tax Levies and Collections	122
Debt Capacity:	4.00
Ratios of General Bonded Debt Outstanding	123
Computation of Net Direct and Overlapping Debt	124
Legal Debt Margin	125
Demographic and Economic Information:	106
Demographic and Economic Statistics	126
Principal Employers	127
Full-Time Equivalent City Government Employees by Function/Program	128
Operating Indicators by Function/Program	129
Capital Asset Statistics by Function Program	130
Schedule of Insurance	131
Operating Information:	122
State Equalized Valuation/Taxable Valuation	132
Revenue Bonds Coverage – Sewer Fund	133
Revenue Bond Coverage – Water Fund	134
Water Supply System – Last Five Years	135 136
Industrial Facilities Tax Roll	130
Tax Increment Revenues, Debt Service and Debt Service Coverage	137
Gas and Weight Tax Revenues, Maximum Annual Debt Service and	130
Historical Debt Service Coverage	139
THEOLOGICAL DOUGHOU FICE COVERAGE	137

# **TABLE OF CONTENTS (Concluded)**

	<b>PAGE</b>
NFORMATION ON SINGLE AUDIT (Compliance Section)	
Schedule of Expenditures of Federal Awards	140-141
Note to Schedule of Expenditures of Federal Awards	142
Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i>	143-144
Independent Auditor's Report on Compliance With Requirements Applicable to Each Major Program and Internal Control Over Compliance in Accordance with OMB Circular A-133	145-146
Schedule of Findings and Questioned Costs	147-149

# INTRODUCTORY SECTION

# CITY MANAGER



161 West Michigan Avenue — Jackson, Michigan 49201 Telephone: (517) 788-4035 — Facsimile: (517) 768-5820

November 24, 2008

# To the Honorable Mayor, Members of the City Council and Citizens of the City of Jackson:

State law requires that all local governments, subject to certain size criteria, publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the City of Jackson for the fiscal year ended June 30, 2008.

This report consists of management's representations concerning the finances of the City of Jackson. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, City management has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City's financial statements have been audited by Rehmann Robson, P.C., a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended June 30, 2008 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City's financial statements for the fiscal year ended June 30, 2008 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to compliment MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

### **Profile of the Government**

The City of Jackson was founded in 1829, incorporated as a city in 1857 and became a Home Rule City in 1914. It is located in south-central Michigan. The City currently has a land area of approximately 11 square miles and a population of 36,218 based on the 2000 census. The City is an industrial and commercial oriented community serving as a principal business, marketing, and cultural center for the surrounding suburban and agricultural territory. The government is empowered to levy a property tax on both real and personal property located within its boundaries.

The City operates under the Council-Manager form of government. The Mayor is elected on a non-partisan, at-large basis. The six council members are elected on a non-partisan, city ward basis. A ballot proposal passed by the voters on November 6, 2001 staggered and extended the terms of council members elected by ward to four years. The Mayor continues to serve two-year terms. The City Treasurer is also elected on a non-partisan at-large basis. This position serves a four-year term. The City Manager, City Clerk, City Assessor and City Attorney are appointed by the Council for indefinite terms and serve at the pleasure of the Council.

Policymaking and legislative authorities are vested in the City Council. The Council is responsible, among other things, for passing ordinances and resolutions; making public policy decisions; confirming the appointments of department heads; adopting annual budgets; appointing boards, commissions, and committees; approving contracts; authorizing real estate transactions; approving payments; awarding bids; selling personal property; and hiring the government's manager, clerk, assessor and attorney. The City Manager is responsible for carrying out the policies and ordinances of the Council, for supervising the day-to-day operations of the government, and for appointing the heads of the government's departments.

The City of Jackson provides a full range of services, including police and fire protection; the construction and maintenance of highways, streets and other infrastructure; sanitary sewage treatment and disposal; water treatment and distribution; economic development; recreational activities; and cultural events.

# **Factors Affecting Financial Condition**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the City of Jackson operates.

**Local economy.** The Jackson area currently enjoys a somewhat limited but gradually diversifying economy that has demonstrated growth in the last decade. Because of its central location, Jackson provides access to employment opportunities in Lansing, Battle Creek and Ann Arbor.

The local economy in county-wide Jackson continued to have successes throughout 2007 and into 2008 despite the overall sluggishness of the State's economy. Overall successes show that the area created 367 new jobs, retained 987 jobs and made \$34 million in new investment. Within the City, EPA Brownfield funds continue to be used to assist businesses expand. In addition to receiving the second of two EPA assessment grants – both for \$400,000 - the City was recently awarded a \$1 million revolving loan fund by the EPA that will be utilized in the coming months to further assist business in the cost of cleanup activities for environmentally contaminated properties that would otherwise be left undeveloped.

Major industries with headquarters or divisions located within the City include a statewide gas and electric utility, aerospace, automobile and industrial component manufacturers, retail sales and several financial institutions.

**Long-term financial planning**. The City's ad valorem taxable value has grown 1.9% annually, on average, since fiscal year 2005 to over \$768 million, while state equalized values (50% of estimated true market values) have shown smaller gains, increasing only .91% on average, in the same time frame, to \$936 million. Market values, especially in the residential sector, can be expected to show minimal gains, and even slight losses, in the future as the housing markets continue to suffer from the nation-wide mortgage crisis.

There are several important economic development projects that are either under construction or in the final approval stage that will have a major impact on the economy of the community.

The Armory Arts project opened in 2008 with 62 apartments, studio space for artists, display areas and national recognition. The second phase of the project is applying to the State of Michigan for funding assistance to create additional housing and retail space beginning in the summer of 2009. The first phase of the Armory Arts project attracted artists to Jackson from all over the United States.

Allegiance Health Service (formerly Foote Hospital) is constructing a neuromuscular specialty center on its campus (see cover). The new building will be three stories in height and about 60,000 square feet in area. The cost of the facility is estimated at \$20,000,000. The project is a partnership between Allegiance Health Service and Frauenshuh Healthcare Real Estate Services. The building will house rehabilitation, lab and diagnostic services as well as offices for numerous medical specialists.

The City and a private developer entered into a development agreement for the redevelopment of the Hayes Hotel that is currently owned by the City. The developer plans to create a multi-tenant, multi-use building that would include retail, office, research and development and living space. The renovation work on the building is planned to start early in 2009 with the first occupants moving in late in 2009.

Production Engineering moved its operation from Summit Township into the City of Jackson in 2008. Production Engineering purchased the former Goodyear Tire warehouse and is completing renovation of the building for manufacturing use. Production Engineering has 112 current employees and is committed to an expansion of employment of an additional 68 employees by 2013.

Great Lakes Home Health Services is planning an expansion of its existing facility with an estimated cost of \$5,000,000. Great Lakes also sold a portion of its property to allow the construction of a new medical building that will open in early 2009 at a cost of \$1,800,000.

These favorable trends are counterbalanced, in large measure, however, by other factors. The increase in the assessed value of taxable property in the City has been constrained by the Headlee Amendment (which limits the annual increase in the State Equalized Value of real property) and the provisions of Proposal A (which limits increases in taxable property values to 5 percent or the rate of inflation, whichever is less). Taken together, these fiscal factors create a trend toward ever tightening budgets under which the City must operate.

Another continuing financial challenge for the City is the escalating costs of insurance – both for employees/retirees as well as property and liability. Greater revenue growth or cost containment measures will be necessary to mitigate future stress on City finances. In addition, the State's continued stagnant growth in the distribution of State shared revenues continues to produce a substantial amount of fiscal anxiety. Together, these two issues continue to impose increasing burdens on the City's fiscal structure and pose a possible peril to the long-term stability of City finances.

Cash management policies and practices. The City is conservative in its approach to cash management. Generally, cash is deposited upon receipt in interest bearing accounts. Cash from various funds may then be transferred into a governmental pool in accordance with State statutes to maximize investment earnings. Investment income is allocated to the various funds based upon their respective participation. Cash that is temporarily in excess of meeting the daily cash flow demands of the City is invested in certificates of deposit with maturities ranging from 30 to 90 days, unless matched to a specific cash flow requirement, where the maturity may be longer. This is in conformity with the City's investment policy to provide the highest return with the maximum security. The City's permanent fund's cash are generally invested in U.S. government-backed securities while Pension Trust Fund assets are invested in corporate stocks and bonds, mutual funds, United States government-backed securities, cash and cash equivalents in conformance with state statute. These investments are consistent with the City's policy to minimize credit and market risk while maintaining a competitive yield on its portfolio.

**Risk management** Under a comprehensive plan of risk management, the City maintains property and liability insurance coverage through commercial carriers and the Michigan Municipal League insurance pools. The City currently has a self-insurance program for its workers compensation and also self-insures the deductible portion of certain health insurance providers as well as prescription coverage.

Pension and other postemployment benefits. The City administers three defined benefit pension plans – Employees' Retirement System, Policemen's and Firemen's Pension and Policemen's and Firemen's Pension-Act 345 – for its full-time employees. Each year, an independent actuary is engaged by each of the three employee retirement systems and calculates the amount of the annual contribution that the City must make to each pension plan to ensure that the plan will be able to fully meet its obligations to retired employees on a timely basis. As a matter of policy, the City fully funds each year's annual required contribution to each of the pension plans as determined by the actuary. The City had succeeded as of June 30, 2007, the date of the latest actuary reports, in funding 89.9 percent, 54.8 percent and 58.8 percent, respectively, of the present value of the projected benefits earned by employees in each of the plans. The surplus/unfunded amounts are being systematically amortized over varying time periods ranging from 4 to 30 years as part of the annual required contributions calculated for each plan by the actuary.

The City also provides postretirement heath care benefits for retirees and their dependents. As of the end of the current fiscal year, there were approximately 106 retired employees who have not reached age 65 receiving these benefits, which are funded as incurred. GAAP does not require governments to report a liability in the financial statements in connection with an employer's obligation to provide these benefits. Additional information on the City's retirement system and postemployment benefits can be found in Note 4-D in the notes to the financial statements.

# **Awards and Acknowledgements**

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Jackson for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2007. This was the seventeenth consecutive year that the government has received this prestigious award. In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the City of Jackson. We would like to express our appreciation to all members of the departments who assisted and contributed to the preparation of this report. Credit also must be given to the Mayor and the City Council for their unfailing support for maintaining the highest standards of professionalism in the management of the City of Jackson's finances.

Respectfully submitted,

William R. Ross, City Manager

William Afford

Philip J. Hones, City Finance Director

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Respectfully submitted,

William R. Ross, City Manager

William Afford

Philip J. Hones, City Finance Director

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Jackson Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

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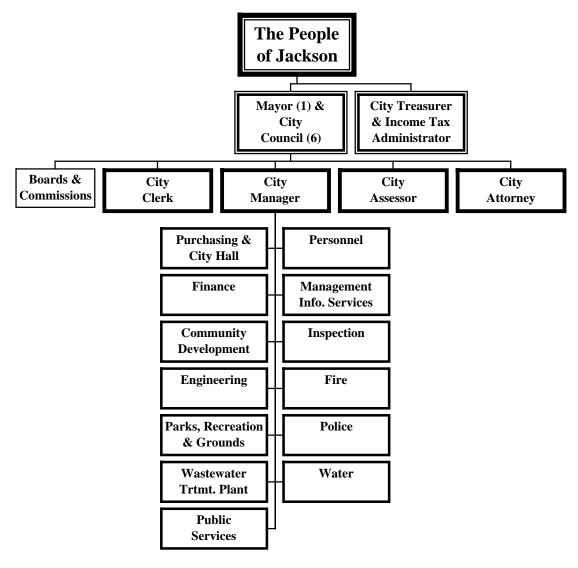
Olme S. Cox

President

**Executive Director** 



# City of Jackson, Michigan Organizational Chart



# City of Jackson, Michigan List of Principal Officials



# CITY COUNCIL

# Jerry F. Ludwig, Mayor

Carl L. Breeding	1st Ward
Robert B. Howe	2nd Ward
Daniel P. Greer	3rd Ward
Kenneth E. Gaiser	4th Ward
Andrew R. Frounfelker	5th Ward
John R. Polaczyk	6th Ward

# CITY OFFICIALS

# William R. Ross, City Manager

Catherine M. Brechtelsbauer	Director of Personnel
Larry Bosell	Fire Chief
Glenn Chinavare	Director of Public Services
Jon Dowling	City Engineer
Lynn Fessel	City Clerk
Julius Giglio	City Attorney
Philip J. Hones	Finance Director
Carol Konieczki	Community Development Director
C. Jan Markowski	City Assessor
James Parrott	Director of Parks, Recreation & Grounds
Matthew Heins	Police Chief
Paul Vermaaten	Director of Sewage Treatment Services & Facilities
Andrew J. Wrozek, Jr.	City Treasurer/Income Tax Administrator

# FINANCIAL SECTION



# INDEPENDENT AUDITORS' REPORT

November 24, 2008

Honorable Mayor and Members of the City Council City of Jackson, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the *City of Jackson, Michigan*, as of and for the year ended June 30, 2008, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Jackson's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

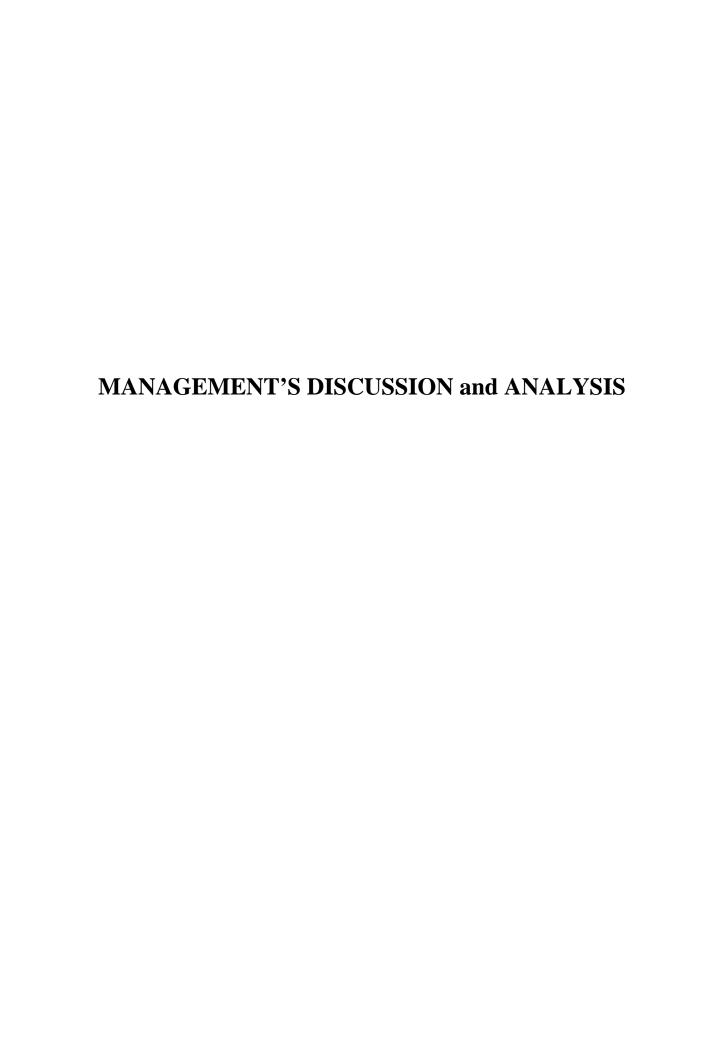
In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Jackson, Michigan, as of June 30, 2008, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparisons for the general fund and major special revenue funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 24, 2008, on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis on pages 3-14 and the GASB Statement 25 supplementary information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Jackson's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the basic financial statements of the City of Jackson. The combining and individual fund financial statements and schedules and the Schedule of Expenditures of Federal Awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Lobson



# **Management's Discussion and Analysis**

As management of the *City of Jackson, Michigan*, we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-v of this report.

# **Financial Highlights**

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$108,866,651 (net assets). Of this amount, \$21,517,730 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased by \$1,359,958.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$8,399,327, a decrease of \$643,345 in comparison with the prior year. Approximately 59% of this total amount, or \$4,903,617, is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, unreserved fund balance for the General Fund was \$2,078,521, or 8.8 percent of total general fund expenditures.
- The City's total bonded debt decreased by \$885,000 during the current fiscal year; the City refunded \$9,185,000 in existing Brownfield Redevelopment Authority Bonds by issuing \$9,905,000 in new Brownfield Redevelopment Authority Refunding Bonds, increasing the overall bonded debt by \$720,000. Existing debt totaling \$1,605,000 was retired.

### **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the City's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash* flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include legislative, general government, public safety, public works, culture and recreation and community enrichment and development. The business-type activities of the City include the golf practice center, parking system and water and sewer operations.

The government-wide financial statements include not only the City itself (known as the *primary government*), but also two legally separate authorities – the Downtown Development Authority and the Brownfield Redevelopment Authority – for which the City is financially accountable. Financial information for these *component units* are reported separately from the financial information presented for the primary government itself. The City of Jackson Building Authority, although also legally separate, functions for all practical purposes as a department of the City, and therefore has been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 15-17 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City maintains 35 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General, Community Development Block Grant and Special Assessment Capital Projects funds, each of which are considered to be major funds. Data from the other 32 funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The City adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 18-24 of this report.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses three major enterprise funds to account for its sanitary sewer, water purification and distribution and parking deck operations while the operations of the City's golf practice center and its remaining parking system are considered nonmajor and are combined into a single, aggregated presentation. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its workers compensation and prescription drug and health care deductible self-insurance programs, the motor pool and garage operations, public works and engineering administration and for the Brownfield Redevelopment Authority's local site remediation activities. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. All of the City's internal service funds have individual fund data provided in the form of combining statements elsewhere in this report.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the sewage, water, and parking deck operations, all of which are considered to be major funds of the City.

The basic proprietary fund financial statements can be found on pages 25-27 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 28-29 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 30-58 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This includes a schedule concerning the City's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on pages 59-61 of this report.

The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 62-111 of this report.

# **Government-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the City of Jackson, assets exceeded liabilities by \$108,866,651 at the close of the most recent fiscal year.

By far the largest portion of the City's net assets (73 percent) reflects its investment in capital assets (e.g., land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

# City of Jackson's Net Assets

	Governmental activities				Business-type activities				Total			
	2008		2	2007		2008		2007		2008		2007
Current and other assets	\$	16,224,914	\$ 18	3,721,707	\$	19,252,840	\$	18,930,896	\$	35,477,754	\$	37,652,603
Capital assets		72,014,919	72	2,885,451		58,318,398		57,479,620		130,333,317		130,365,071
Total assets		88,239,833	91	,607,158		77,571,238		76,410,516		165,811,071		168,017,674
Long-term liabilities outstanding		49,917,087	51	,108,489		3,359,421		3,865,687		53,276,508		54,974,176
Other liabilities		2,440,044	4	,665,768		1,227,868		871,037		3,667,912		5,536,805
Total liabilities		52,357,131	55	,774,257		4,587,289		4,736,724		56,944,420		60,510,981
Net assets:												
Invested in capital assets, net												
of related debt		24,422,805	23	,412,904		55,288,398		53,809,620		79,711,203		77,222,524
Restricted		6,190,709	5	,261,929		1,447,009		1,447,009		7,637,718		6,708,938
Unrestricted		5,269,188	7	,158,068		16,248,542		16,417,163		21,517,730		23,575,231
Total net assets	\$	35,882,702	\$ 35	5,832,901	\$	72,983,949	\$	71,673,792	\$	108,866,651	\$	107,506,693

At the end of the current fiscal year, the City is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

The government's net assets increased by \$1,359,958 during the current fiscal year. The majority of this growth largely reflects the degree to which ongoing revenues exceeded ongoing expenses, specifically in the business-type activities, which accounted for 96% of this increase.

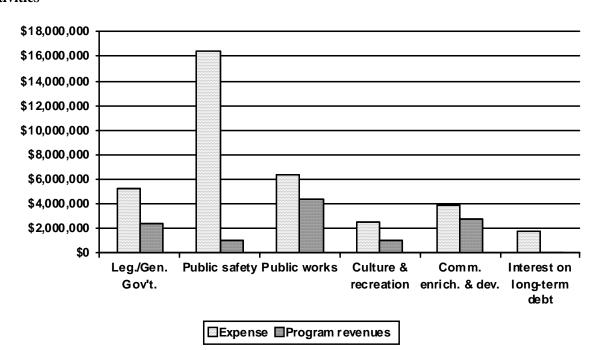
# City of Jackson's Changes in Net Assets

	Governmental activities			<b>Business-type activities</b>				Total			
	2008		2007	2008			2007		2008		2007
Revenue:											,
Program revenue:											
Charges for services	\$ 4,576,960	\$	4,928,945	\$	11,987,813	\$	12,004,796	\$	16,564,773	\$	16,933,741
Operating grants and contributions	5,954,457		5,929,661		-		-		5,954,457		5,929,661
Capital grants and contributions	1,119,751		2,591,674		-		-		1,119,751		2,591,674
General revenue:											
Property taxes	10,710,438		11,062,066		-		-		10,710,438		11,062,066
Income taxes	7,946,837		7,822,180		-		-		7,946,837		7,822,180
Grants and contributions not											
restricted to specific programs	5,390,450		5,538,943		527,454		268,077		5,917,904		5,807,020
Other	613,778		626,456		781,190		703,383		1,394,968		1,329,839
Total revenue	36,312,671		38,499,925		13,296,457		12,976,256		49,609,128		51,476,181
Expenses:											
Legislative	100,856		79,944		-		-		100,856		79,944
General government	5,106,778		5,227,643		-		-		5,106,778		5,227,643
Public safety	16,474,297		16,865,859		-		-		16,474,297		16,865,859
Public works	6,363,857		6,112,674		-		-		6,363,857		6,112,674
Culture and recreation	2,484,262		2,746,767		-		-		2,484,262		2,746,767
Community enrichment	3,836,177		3,951,962		-		-		3,836,177		3,951,962
Interest on long-term debt	1,767,307		1,995,657		-		-		1,767,307		1,995,657
Sewer	-		-		5,405,194		5,257,605		5,405,194		5,257,605
Water	-		-		5,896,097		5,448,272		5,896,097		5,448,272
Parking system	-		-		743,253		627,579		743,253		627,579
Golf practice center					71,092		68,705		71,092		68,705
Total expenses	36,133,534		36,980,506		12,115,636		11,402,161		48,249,170		48,382,667
Increase in net assets											
before transfers	179,137		1,519,419		1,180,821		1,574,095		1,359,958		3,093,514
Transfers	(129,336)		(123,126)		129,336		123,126		-		
Increase in net assets	49,801		1,396,293		1,310,157		1,697,221		1,359,958		3,093,514
Net assets, beginning of year	35,832,901		34,436,608		71,673,792		69,976,571		107,506,693		104,413,179
Net assets, end of year	\$ 35,882,702	\$	35,832,901	\$	72,983,949	\$	71,673,792	\$	108,866,651	\$	107,506,693

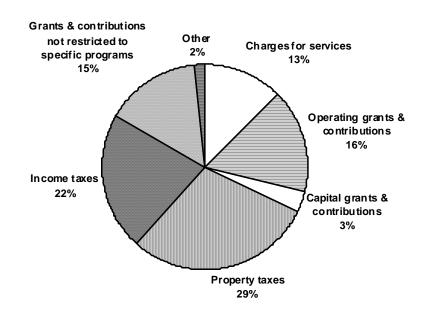
**Governmental activities.** Governmental activities increased the City's net assets by \$49,801 during fiscal year 2008. This increase is substantially lower than the previous fiscal year's increase as overall revenues decreased at a rate greater than expenditures. Key elements of this increase are as follows:

- Charges for services decreased \$351,985 (8%) with declines occurring in the building inspection department as a result of the downturn in construction activity as well as charges for recreation activities reflecting an overall decline in participation in softball and senior citizen activities.
- Capital grants and contributions declined nearly \$1.5 million largely reflective of decreases in federal highway grant funds utilized in the major streets special revenue fund.
- Property taxes decreased over \$350,000 from the prior fiscal year, largely the combination of the following factors:
  - o An increase of approximately \$169,000 in the City's Act 345 police and fire pension tax levy, as required by the City's actuary; and
  - O The cessation of the additional levy of approximately \$566,000 in the City's Renaissance Zones for the Act 345 levy; this levy had been directed by the State Treasury and has been successfully challenged in court. This City levied this amount over that amount needed to fund the pension system for fiscal year 2007 in anticipation of the State Treasury's directive being overturned by the Michigan Tax Tribunal and has refunded this additional levy as directed.
- Income taxes increased only 1.6% following a fiscal year (2007) that saw a nearly 8% increase. This decline in growth is viewed as symbolic of the State's economic trend as a whole; however, the City is optimistic that income tax will again rise at a healthy rate with recent news of jobs growth within the City that should occur during the next few years.
- Other revenue and expenditure categories reflected smaller total changes from the prior fiscal year and were due to a wider variety of factors.

# **Expenses and Program Revenues - Governmental Activities**



# **Revenues by Source - Governmental Activities**

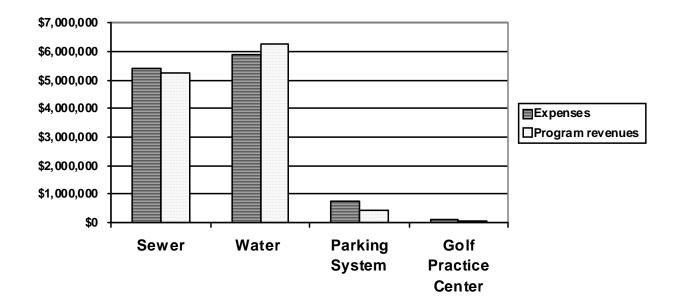


**Business-type activities.** Business-type activities increased the City's net assets by \$1,310,157, comprising, as indicated previously, 96 % of the total increase in net assets of \$1,359,958.

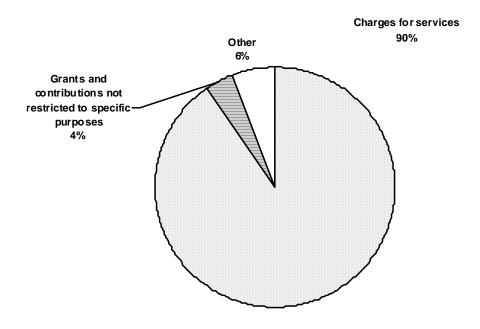
Key elements of this increase are as follows:

- During the fiscal year sewer rates were increased an average of 7% while there were no water rate increases. Sewer fund charges for services decreased over \$195,000 (3.6%) from the previous fiscal year due largely to decreases in concentration/strength of the billable flow treated, which is somewhat attributable to the wetter weather experienced in the area in comparison with the prior fiscal year.
- Water rates remained unchanged from the prior fiscal year; however, charges for services increased 2.4% largely as a result of increased water usage associated with the recent contract with the State of Michigan.
- Other income, which represents revenues not related to investment income or charges for services, increased nearly \$203,000 as a result of a state grant utilized for the well abandonment project.

### **Expenses and Program Revenues - Business-type Activities**



# **Revenues by Source - Business-type Activities**



# Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$8,399,327, a decrease of \$643,345 in comparison with the prior year. Approximately 59% of this total amount, or \$4,903,617, is *available for spending* at the government's discretion (*unreserved fund balance*). The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed: to generate income for cemetery perpetual care and endowments related to Ella Sharp Park and facilities (\$2,675,408); for residential property rehabilitation programs (\$306,382); for funds advanced on a long term basis (\$220,000); and for inventory and prepaid expenditures (\$91,984 and \$202,026, respectively).

The general fund is the chief operating fund of the City. At the end of the current fiscal year, unreserved fund balance of the general fund was \$2,078,521, while total fund balance was \$2,457,734. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 8.8 percent of total general fund expenditures while total fund balance represents 10.4 percent of total general fund expenditures.

The fund balance of the City's general fund decreased by \$511,199 during the current fiscal year. Decreases in property tax and intergovernmental revenues were somewhat offset by decreases in certain expenditure categories, namely general government and public safety. The decline in property taxes has been explained in a previous section regarding governmental activities while the decline in intergovernmental revenues reflects the reduction in sales tax distributions received from the State of Michigan.

The community development block grant special revenue fund had a small increase of \$55,802 in fund balance for the current year resulting in an ending total of \$306,382. This entire ending fund balance is reserved for the City's residential property rehabilitation programs.

The special assessment capital projects fund, which is used to account for special assessments levied to finance public improvements or services deemed to benefit only the properties against which the assessments are levied, increased the amount of its fund deficit by \$67,559. This fund, which has a deficit by its nature, recorded \$535,540 in new assessment rolls receivable during the fiscal year while receiving collections on those receivables totaling \$467,981.

**Proprietary funds**. The City's proprietary funds provide the same type of information found in the government wide financial statements, but in more detail.

Unrestricted net assets of the sewage and water funds at the end of the year amounted to \$8,481,790 and \$6,678,621, respectively. The sewage fund had an increase in net assets for the year of \$361,015, whereas the water fund had an increase of \$1,125,844. Other factors concerning the finances of these two funds have already been addressed in the discussion of the City's business-type activities.

# **General Fund Budgetary Highlights**

Differences between the original and final amended budgeted revenues were largely attributable to the unexpected decrease in income taxes over that projected. Income tax revenues fell short of projections by \$ 378,163, or 4.5%. Most of this decrease had occurred in the final quarter of the fiscal year and appears to be largely associated with a larger number of tax refunds than anticipated. This unfavorable variance was further increased by the decline in intergovernmental revenues - the majority of which represents sales tax distribution from the State of Michigan, as indicated previously - as well as the anticipation of the collection of \$ 140,000 in fees related to an urban cooperation agreement to provide sewer services with a neighboring township. This latter shortfall is expected to be made up in the current budgetary cycle.

Expenditures were favorable when compared to budget by \$ 340,326. Those general fund activity budgets that were exceeded were, in most instances, due to unanticipated year-end expenditures. The actual decrease in fund balance of \$ 511,199 exceeded the anticipated budgeted decrease of \$143,374 by \$367,285, or 1.6% of expenditures.

### **Capital Asset and Debt Administration**

Capital assets. The City's investment in capital assets for its governmental and business type activities as of June 30, 2008, amounted to \$130,333,317 (net of accumulated depreciation). This investment in capital assets includes land, systems, land improvements, infrastructure, buildings and improvements, park and recreation facilities and machinery and equipment. The total net decrease in the City's investment in capital assets for the current fiscal year was \$ 31,754 or .02 percent (a 1.21 percent decrease for governmental activities and a 1.5 percent increase for business type activities).

Major capital asset events during the fiscal year included the following:

- Infrastructure improvements of approximately \$1.9 million comprised largely of street and bridge construction.
- Various water and sewer improvements totaling approximately \$3.1 million, including construction in progress of \$1.42 million for wastewater treatment plant improvements estimated to total \$3.2 million at completion.

# City of Jackson's Capital Assets (net of depreciation)

	Governmental activities			 <b>Business-type activities</b>				Total				
	2008		08 2007		2008		2007		2008		2007	
Land	\$	2,440,383	\$	2,440,383	\$ 8,956,886	\$	8,956,886	\$	11,397,269	\$	11,397,269	
Systems		-		-	32,681,070		32,814,906		32,681,070		32,814,906	
Land improvements		14,504,218		14,819,482	1,754,294		1,838,394		16,258,512		16,657,876	
Infrastructure		35,998,871		36,350,058	-		-		35,998,871		36,350,058	
Buildings and improvements		12,421,006		12,686,876	10,807,037		11,079,050		23,228,043		23,765,926	
Park and recreation facilities		3,996,027		3,718,375	-		-		3,996,027		3,718,375	
Machinery and equipment		2,654,414		2,870,277	2,686,593		2,790,384		5,341,007		5,660,661	
Construction in process	_				 1,432,518				1,432,518			
Total	\$	72,014,919	\$	72,885,451	\$ 58,318,398	\$	57,479,620	\$	130,333,317	\$	130,365,071	

Additional information on the City's capital assets can be found in note 3-C on pages 44-46 of this report.

**Long-term debt.** At the end of the current fiscal year, the City had total bonded debt outstanding of \$49,653,577. Of this amount, \$46,898,577 comprises debt backed by the full faith and credit of the government. The remainder of the City's debt represents bonds secured solely by specified revenue sources (i.e., revenue bonds).

### **City of Jackson's Outstanding Debt**

General Obligation and Revenue Bonds

	Governmen	tal activities	Business-ty	pe activities	Total			
	2008	2007	2008	2007	2008	2007		
General obligation bonds Revenue bonds	\$ 46,898,577	\$ 47,348,577 -	\$ - 2,755,000	\$ - 3,190,000	\$ 46,898,577 2,755,000	\$ 47,348,577 3,190,000		
Total	\$ 46,898,577	\$ 47,348,577	\$ 2,755,000	\$ 3,190,000	\$ 49,653,577	\$ 50,538,577		

The City's total bonded debt decreased by \$885,000 (1.8 percent) during the current fiscal year. The City refunded \$9,185,000 in existing Brownfield Redevelopment Authority Bonds by issuing \$9,905,000 in new Brownfield Redevelopment Authority Refunding Bonds, increasing the overall bonded debt by \$720,000. This refunding will save the Brownfield Redevelopment Authority an average of approximately \$39,000 in annual debt service payments over their remaining maturities. Existing bonded debt maturities that were retired during the fiscal year totaled \$1,605,000.

The City has an "A-"rating from Standard & Poor's for general obligation debt. The revenue bonds of the Water Fund have been rated "A2" by Moody's and "A" by Standard & Poor's. The Sewer Fund revenue bonds were not rated.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the City is \$93,622,301, which is significantly in excess of the City's outstanding general obligation debt.

Additional information on the City's long-term debt can be found in note 3-F on pages 48-51 of this report.

### **Economic Factors and Next Year's Budgets and Rates**

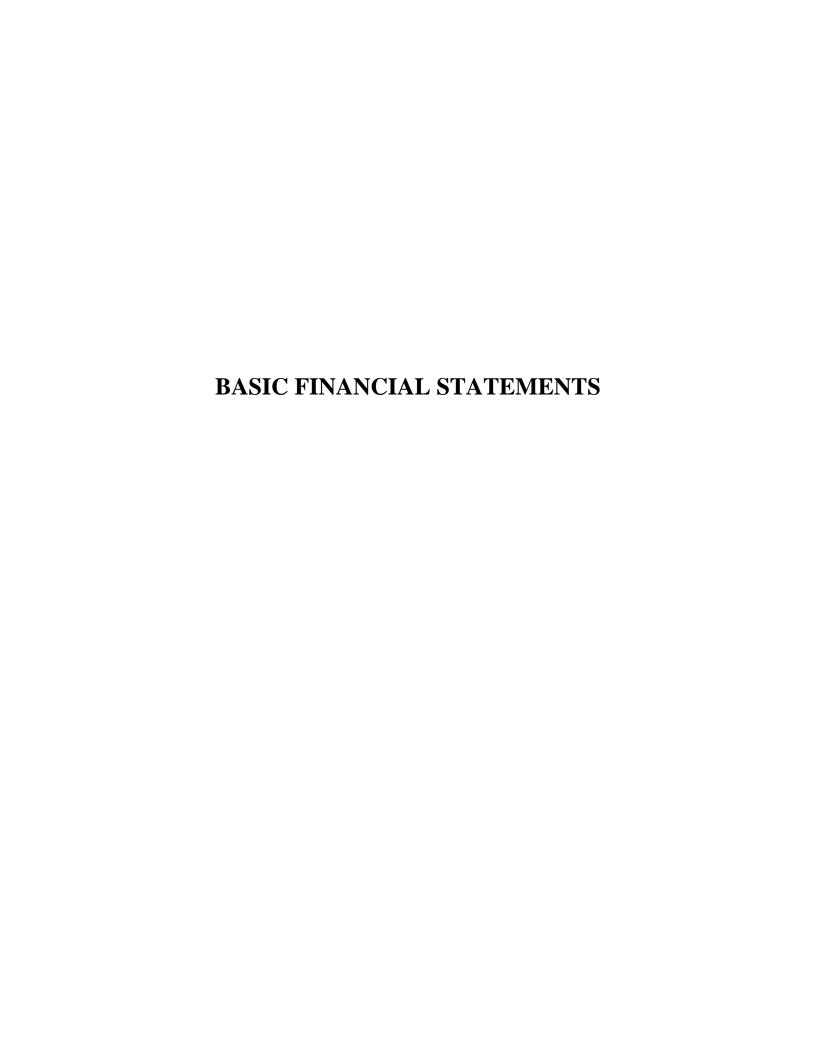
The following factors were considered in preparing the City's budget for the 2008/09 fiscal year:

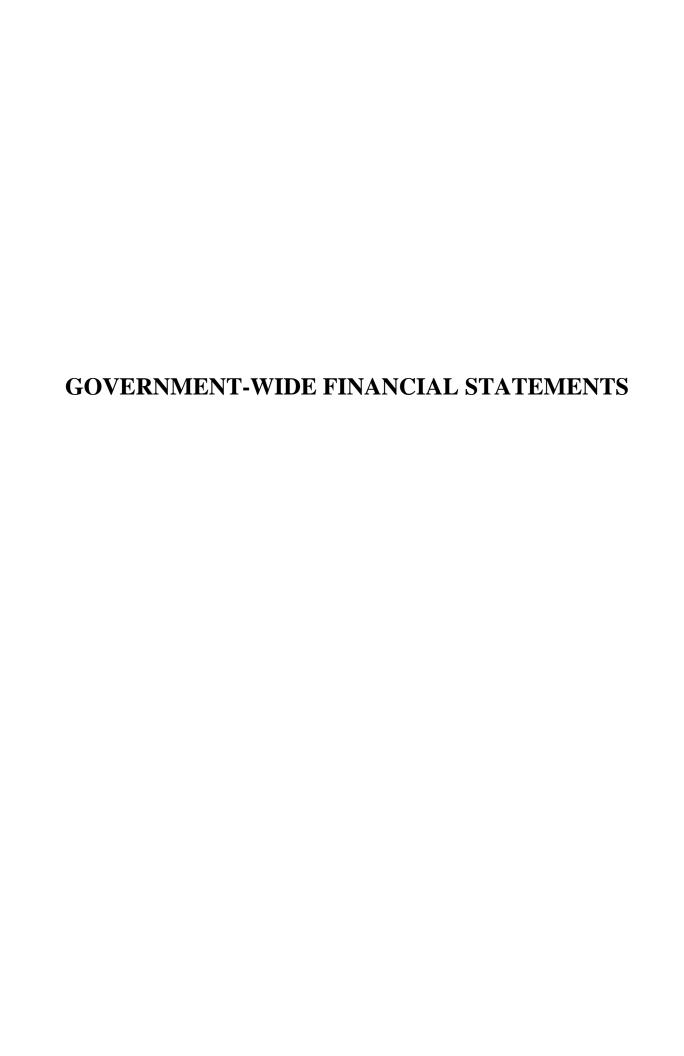
- The unemployment rate for the City is currently 11.6 percent (9/08), which is an increase from a rate of 10.6 percent a year ago (9/07). This compares unfavorably to the state's average unemployment rate of 8.7 percent and the national average rate of 6.1 percent.
- Property tax revenues have decreased 1.0 percent over the prior fiscal year, which is the result of both the allowable inflationary increase in taxable values of 3.7 percent as well as a decline in equalized property values of 2.8 percent.
- Inflationary trends in the region compare favorably to national indices.

During the 2008 fiscal year, unreserved fund balance in the General Fund decreased to approximately \$2.08 million. The City has appropriated approximately \$531,021 of this amount for spending in the 2008/09 fiscal year budget. Such appropriation is intended to offset stagnant growth in state shared revenues while attempting to maintain current staffing levels and service commitments to the public.

# **Requests for Information**

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Director, 161 W. Michigan Avenue, Jackson, Michigan 49201.





# City of Jackson, Michigan Statement of Net Assets June 30, 2008

		Primary Government	Component Units					
	Governmental Activities	Business-type Activities	Total	Brownfield Redevelopment Authority	Downtown Development Authority			
Assets								
Pooled cash and investments	\$ 6,949,049	\$ 14,988,451	\$ 21,937,500	\$ 2,789,970	\$ 256,822			
Pooled cash and investments - restricted	2,700,467	1,447,009	4,147,476	-	-			
Receivables, net	5,899,565	2,695,235	8,594,800	-	-			
Interfund balances	120,000	(120,000)	-	-	-			
Prepaids and other assets	555,833	242,145	797,978	-	-			
Capital assets not being depreciated	2,440,383	10,389,404	12,829,787	-	-			
Capital assets being depreciated, net	69,574,536	47,928,994	117,503,530					
Total assets	88,239,833	77,571,238	165,811,071	2,789,970	256,822			
Liabilities								
Accounts payable and accrued								
liabilities	2,142,004	1,102,868	3,244,872	34	4,315			
Accrued interest payable	266,404	-	266,404	-	-			
Unearned revenue	31,636	125,000	156,636	-	5,000			
Long-term debt:								
Due within one year	2,824,000	400,951	3,224,951	-	-			
Due in more than one year	47,093,087	2,958,470	50,051,557					
Total liabilities	52,357,131	4,587,289	56,944,420	34	9,315			
Net assets								
Invested in capital assets,								
net of related debt	24,422,805	55,288,398	79,711,203	-	-			
Restricted for:								
Debt service	54,908	1,447,009	1,501,917	-	-			
Capital projects	996,594	-	996,594	-	-			
Endowments	2,795,408	-	2,795,408	-	-			
Budget stabilization	1,603,500	-	1,603,500	-	-			
Public improvement and recreation	433,917	-	433,917	-	-			
Rehabilitation programs	306,382	-	306,382	-	-			
Unrestricted	5,269,188	16,248,542	21,517,730	2,789,936	247,507			
Total net assets	\$ 35,882,702	\$ 72,983,949	\$108,866,651	\$ 2,789,936	\$ 247,507			

The accompanying notes are an integral part of these financial statements.

# City of Jackson, Michigan Statement of Activities For the Fiscal Year Ended June 30, 2008

Functions/Programs	Expenses	Charges for Services	Program Revenue Operating Grants and Contributions	Capital Grants and Contributions	Net Revenue (Expense)
Primary government					
Governmental activities:					
Legislative	\$ 100,856	\$ -	\$ -	\$ -	\$ (100,856)
General government	5,106,778	2,326,935	42,987	-	(2,736,856)
Public safety	16,474,297	773,441	314,162	-	(15,386,694)
Public works	6,363,857	315,492	2,960,260	1,107,454	(1,980,651)
Culture and recreation	2,484,262	984,996	1,112	-	(1,498,154)
Community enrichment and					
development	3,836,177	111,096	2,635,936	12,297	(1,076,848)
Interest on long-term debt	1,767,307	65,000			(1,702,307)
Total governmental activities	36,133,534	4,576,960	5,954,457	1,119,751	(24,482,366)
Business-type activities:					
Sewer	5,405,194	5,256,002	-	-	(149,192)
Water	5,896,097	6,283,110	-	-	387,013
Parking system	743,253	398,192	-	-	(345,061)
Golf practice center	71,092	50,509			(20,583)
Total business-type activities	12,115,636	11,987,813			(127,823)
Total primary government	\$48,249,170	\$16,564,773	\$ 5,954,457	\$ 1,119,751	\$ (24,610,189)
Component units					
Brownfield redevelopment	\$ 1,193,470	\$ -	\$ -	\$ -	\$ (1,193,470)
Downtown development	143,054	34,181	25,000	<u>-</u>	(83,873)
Total component units	\$ 1,336,524	\$ 34,181	\$ 25,000	\$ -	\$ (1,277,343)

continued....

# City of Jackson, Michigan Statement of Activities (Concluded) For the Fiscal Year Ended June 30, 2008

		Primary Governmen	Component Units			
	Governmental Business-type Activities Activities		Total	Brownfield Redevelopment Authority	Downtown Development Authority	
Net revenue (expense)	\$ (24,482,366)	\$ (127,823)	\$ (24,610,189)	\$ (1,193,470)	\$ (83,873)	
General revenues						
Property taxes	10,710,438	-	10,710,438	1,401,398	93,081	
Income taxes	7,946,837	-	7,946,837	-	-	
Grants and contributions not						
restricted to specific purposes	5,390,450	527,454	5,917,904	-	6,347	
Unrestricted interest earnings	613,778	781,190	1,394,968	104,759	8,307	
Transfers - internal activities	(129,336)	129,336				
Total general revenues and transfers	24,532,167	1,437,980	25,970,147	1,506,157	107,735	
Change in net assets	49,801	1,310,157	1,359,958	312,687	23,862	
Net assets						
Beginning of year	35,832,901	71,673,792	107,506,693	2,477,249	223,645	
End of year	\$ 35,882,702	\$ 72,983,949	\$ 108,866,651	\$ 2,789,936	\$ 247,507	



# City of Jackson, Michigan Governmental Funds Balance Sheet June 30, 2008

	General		Community Development Block Grant		Special assessment Capital Projects	Nonmajor Funds		Totals
ASSETS	General		Grunt		Trojects	Tunus		Totals
Assets								
Pooled cash and investments	\$ 385,100	) \$	290,194	\$	_	\$ 6,126,750	\$	6,802,044
Accounts receivables, net	161,619		-		_	103,667		265,286
Taxes receivable	1,870,033	3	_		_	-		1,870,033
Other receivables		_	_		1,019,588	18,879		1,038,467
Due from other governments	651,592	2	_		-	567,026		1,218,618
Due from other funds	38,790		10		_	7,689		46,489
Interfund receivable	,	_	_		_	168,343		168,343
Inventories	77,18	7	_		_	14,707		91,894
Prepaid expenditures	202,020		_		_			202,026
Restricted assets - cash and cash	- ,-							- ,
equivalents		_	186,055		_	_		186,055
Loans receivable		_	1,291,875		_	_		1,291,875
Long-term advances to other funds	100,000	)	-		-	120,000		220,000
Total assets	\$ 3,486,347	7 \$	1,768,134	\$	1,019,588	\$ 7,127,061	\$	13,401,130
LIABILITIES AND FUND BALANCES								
Liabilities  Liabilities								
Accounts payable	\$ 299,57	7 \$	27,807	\$	_	\$ 152,596	\$	479,980
Accrued payroll	531,443		30,665	_	_	92,949	-	655,057
Other liabilities	195,052		-		_	-		195,052
Due to other funds	2,54		_		_	43,948		46,489
Interfund payable	2,3 1	_	_		_	168,343		168,343
Deferred revenue		_	1,303,280		1,019,588	20,231		2,343,099
Long-term advances from other funds		_	100,000		1,013,783			1,113,783
Total liabilities	1,028,613	3	1,461,752		2,033,371	478,067		5,001,803
Fund balances								
Reserved for:								
Residential property rehabilitation programs		-	306,382		-	_		306,382
Inventories	77,18		-		-	14,707		91,894
Prepaid expenditures	202,020	5	-		-	<del>-</del>		202,026
Perpetual care and endowment		-	-		-	2,675,408		2,675,408
Advances	100,000	)	-		-	120,000		220,000
Unreserved:								
Designated:								
For subsequent year's expenditures	531,02	L	-		-			531,021
Reported in nonmajor special revenue funds		-	-		<del>-</del>	288,211		288,211
Undesignated (deficit)	1,547,500	)	-		(1,013,783)	-		533,717
Undesignated, reported in nonmajor:								
Special revenue funds		-	-		-	2,499,166		2,499,166
Debt service funds		-	-		-	54,908		54,908
Capital projects funds			-			996,594		996,594
Total fund balances (deficit)	2,457,734	<u> </u>	306,382		(1,013,783)	6,648,994	-	8,399,327
Total liabilities and fund balances	\$ 3,486,347	7 \$	1,768,134	\$	1,019,588	\$ 7,127,061	\$	13,401,130

# City of Jackson, Michigan Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets June 30, 2008

Fund balances - total governmental funds

\$ 8,399,327

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.

Add: capital assets	167,481,807
Subtract: accumulated depreciation	(96,768,396)

Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred revenues in the governmental funds, and thus are not included in fund balance.

Add: deferred loans receivable	1,291,875
Add: deferred special assessments	1,019,588

Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds. The assets and liabilities of certain internal service funds are included in governmental activities in the statement of net assets.

Add: net assets of governmental activities accounted for in internal service funds 4,426,079

Certain liabilities, such as bonds payable, are not due and payable in the current period, and therefore are not reported in the governmental funds.

Add: unamortized bond discount	211,677
Add: unamortized bond issuance costs	215,913
Subtract: bonds, contracts and loans payable	(47,803,791)
Subtract: compensated absences	(2,324,973)
Subtract: accrued interest on long-term liabilities	(266,404)

Net assets of governmental activities \$ 35,882,702

# City of Jackson, Michigan Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

# For the Fiscal Year Ended June 30, 2008

	General	Community Development Block Grant	Special Assessment Capital Projects	Nonmajor Funds	Totals
Revenues					
Property taxes	\$ 7,847,791	\$ -	\$ -	\$ 2,795,088	\$ 10,642,879
Income taxes	7,946,837	-	-	<del>-</del>	7,946,837
Licenses and permits	228,671	-	-	-	228,671
Intergovernmental	5,204,759	1,533,540	-	4,536,371	11,274,670
Charges for services	1,305,095	-	-	2,543,587	3,848,682
Fines and forfeits	221,869	-	-	-	221,869
Special assessments	-	-	467,981	-	467,981
Investment income	307,193	6,960	-	453,773	767,926
Miscellaneous	151,284	203,900		430,116	785,300
Total revenues	23,213,499	1,744,400	467,981	10,758,935	36,184,815
Expenditures					
Current:					
Legislative	100,856	-	-	-	100,856
General government	4,687,386	-	-	-	4,687,386
Public safety	15,745,929	481,354	-	717,749	16,945,032
Public works	1,498,147	-	-	4,456,266	5,954,413
Culture and recreation	1,466,462	-	-	1,202,486	2,668,948
Community enrichment and development	198,589	1,207,244	-	1,184,165	2,589,998
Capital outlay	-	-	-	506,321	506,321
Debt service:					
Principal retirement	=	=	=	1,479,000	1,479,000
Interest and fiscal charges	=	=	-	1,773,561	1,773,561
Bond issuance costs				215,913	215,913
Total expenditures	23,697,369	1,688,598		11,535,461	36,921,428
Revenues over (under) expenditures	(483,870)	55,802	467,981	(776,526)	(736,613)
Other financing sources (uses)					
Proceeds from sale of capital assets	11,452	-	-		11,452
Proceeds from issuance of debt	-	-	-	9,905,000	9,905,000
Discount on bonds	-	-	-	(94,062)	(94,062)
Payment to escrow agent	-	-	-	(9,599,786)	(9,599,786)
Transfers in	319,680	-	-	3,284,399	3,604,079
Transfers out	(358,461)		(535,540)	(2,839,414)	(3,733,415)
Total other financing sources (uses)	(27,329)		(535,540)	656,137	93,268
Net change in fund balances	(511,199)	55,802	(67,559)	(120,389)	(643,345)
Fund balances (deficit), beginning of year	2,968,933	250,580	(946,224)	6,769,383	9,042,672
Fund balances (deficit), end of year	\$ 2,457,734	\$ 306,382	\$ (1,013,783)	\$ 6,648,994	\$ 8,399,327

# City of Jackson, Michigan Reconciliation of the Statement of Revenue, Expenditures

# and Changes in Fund Balances

# of Governmental Funds to the Statement of Activities For the Fiscal Year Ended June 30, 2008

Net change in fund balances - total governmental funds	\$ (643,345)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Add: capital outlay	2,386,046
Subtract: loss on sale of capital assets	(4,370)
Subtract: proceeds from sale of capital assets	(11,452)
Subtract: depreciation expense	(3,290,188)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, but rather are deferred to the following fiscal year.	
Add: current year special assessment revenue earned greater than receipts	67,559
Subtract: current year loan receivable receipts	(105,750)
Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	
Add: principal payments on long-term liabilities	1,479,000
Subtract: proceeds from issuance of long-term liabilities	(9,905,000)
Add: bond discount	94,062
Add: bond issuance costs	215,913
Add: payment to refunding bond escrow agent	9,599,786
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	
Add: decrease in accrued interest payable on bonds	17,122
Subtract: amortization of bond discount	(10,868)
Subtract: increase in the accrual of compensated absences	(194,061)
Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds. The net revenue (expense) of certain internal service funds is reported with governmental activities.	
Add: interest revenue from governmental internal service funds	166,048
Add: net operating income from governmental activities accounted for in internal service funds	189,299
Change in net assets of governmental activities	\$ 49,801

# Statement of Revenues, Expenditures and

# Changes in Fund Balance - Amended Budget and Actual General Fund

# For the Fiscal Year Ended June 30, 2008

With Comparative Actual Amounts for the Fiscal Year Ended June 30, 2007

	2008									
		Original Budget		Final Budget		Actual	Ove	Actual er (Under) nal Budget		2007 Actual
evenues										
Property taxes	\$	8,388,622	\$	7,851,422	\$	7,847,791	\$	(3,631)	\$	8,194,207
Income taxes		7,400,000	•	8,325,000		7,946,837		(378,163)	•	7,822,180
Licenses and permits		244,200		235,860		228,671		(7,189)		231,486
Intergovernmental		5,432,358		5,298,663		5,204,759		(93,904)		5,572,84
Charges for services		1,309,290		1,348,969		1,305,095		(43,874)		1,306,639
Fines and forfeits		205,479		219,077		221,869		2,792		203,08
Investment income		340,000		336,000		307,193		(28,807)		288,41
Miscellaneous		257,701		258,907		151,284		(107,623)		130,03
Total revenues	-	23,577,650		23,873,898		23,213,499		(660,399)		23,748,883
xpenditures										
Current:										
Legislative - City Council		83,938		99,688		100,856		1,168		79,94
General government:										
City Manager		360,942		252,274		267,400		15,126		346,29
City Clerk - Elections		131,439		141,590		135,321		(6,269)		120,50
Finance		418,208		408,241		405,986		(0,209) $(2,255)$		405,40
City Assessor		403,324		406,847		404,633		(2,214)		370,38
City Attorney		503,776		518,853		503,466		(15,387)		471,81
City Clerk		201,012		209,604		207,531		(2,073)		185,36
Charter Review Committee		201 142		10,000		214		(9,786)		220.10
Personnel		391,143		386,300		339,336		(46,964)		330,10
Purchasing		164,560		163,884		160,648		(3,236)		156,52
City Treasurer		321,624		324,222		314,541		(9,681)		301,55
City Income Tax Administration		265,674		268,306		236,949		(31,357)		236,09
Management Information Services		255,440		335,557		335,265		(292)		252,20
City Hall and Grounds		311,865		319,827		346,391		26,564		302,36
Cemeteries		440,081		454,314		456,858		2,544		423,57
Hearing Bureau		30,990		28,292		27,819		(473)		26,66
Unallocated		566,216		601,011		545,028		(55,983)		886,05
Total general government	-	4,766,294		4,829,122		4,687,386		(141,736)		4,814,89
Public safety:										
Police:						0.405				0.4
General		8,798,244		8,614,918		8,492,888		(122,030)		8,449,77
Youth Services Unit		293,806		307,662		302,222		(5,440)		250,68
NFBP Grant		-		-		-		-		15,00
STEP Grant		-		20,733		20,733		-		21,82
JCCAE Grant		-		16,216		8,416		(7,800)		7,90
MCOLES Training		-		49,087		34,617		(14,470)		11,16
In-Service Training		14,761		15,776		15,772		(4)		15,27
Consortium Training		30,044		46,164		33,333		(12,831)		21,42
Fire:										
Administration		278,946		277,027		273,729		(3,298)		267,76
Suppression		4,999,383		4,850,206		4,928,031		77,825		4,786,28
Prevention		13,500		10,279		10,119		(160)		12,09
Training		235,947		236,403		188,369		(48,034)		223,11
Police and Fire - Unallocated		1,821,325		1,373,845		1,378,864		5,019		2,143,59
Emergency Measures		66,809		61,031		58,836		(2,195)		66,37
Total public safety	-	16,552,765	-	15,879,347		15,745,929		(133,418)	-	16,292,28
		-,,, 00		-,,,,,,,,,,,		-,,,,=,		(,:10)		Continued

# Statement of Revenues, Expenditures and

# Changes in Fund Balance - Amended Budget and Actual (Concluded) General Fund

# For the Fiscal Year Ended June 30, 2008

With Comparative Actual Amounts for the Fiscal Year Ended June 30, 2007

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget	2007 Actual	
Expenditures (concluded)						
Current (concluded):						
Public works:						
Tax Property Maintenance	\$ -	\$ 10,000	\$ 7,101	\$ (2,899)	\$ 24,440	
Civic Affairs	70,000	70,246	50,266	(19,980)	69,578	
Drains at Large	73,689	73,759	71,536	(2,223)	57,344	
Storm Drain Construction	97,000	96,462	89,223	(7,239)	66,825	
Grounds Maintenance	170,198	181,477	158,924	(22,553)	162,149	
Sidewalk Construction	130,000	129,777	123,252	(6,525)	114,145	
Street Lighting	380,873	406,249	405,782	(467)	401,863	
Forestry	557,954	560,954	572,998	12,044	583,296	
Weed Control	27,615	22,905	19,065	(3,840)	18,892	
Total public works	1,507,329	1,551,829	1,498,147	(53,682)	1,498,532	
Culture and recreation:						
Parks and Recreation Administration	720,996	725,896	734,756	8,860	713,698	
Parks and Facilities Maintenance	513,442	505,174	508,385	3,211	529,021	
Lt. Nixon Memorial Pool	159,995	156,500	139,247	(17,253)	144,000	
Sharp Park Swimming Pool	126,691	126,992	109,074	(17,918)	109,181	
Reimbursements	(25,000)	(25,000)	(25,000)	(17,710)	(30,000)	
Total culture and recreation	1,496,124	1,489,562	1,466,462	(23,100)	1,465,900	
C						
Community enrichment/development:	100 522	07.040	00.202	4 275	100.050	
Planning	109,522	87,948	92,323	4,375	109,050	
DDA and Equity Grants	25,000	25,000	25,000	-	25,000	
Historical District	42,817	27,583	36,909	9,326	15,742	
Human Relations	61,543	47,616	44,357	(3,259)	52,358	
Total community enrichment						
and development	238,882	188,147	198,589	10,442	202,150	
Total expenditures	24,645,332	24,037,695	23,697,369	(340,326)	24,353,708	
Revenues over (under) expenditures	(1,067,682)	(163,797)	(483,870)	(320,073)	(604,825)	
Other financing sources (uses)						
Proceeds from sale of capital assets	16,600	16,600	11,452	(5,148)	20,984	
Transfers in	334,000	314,462	319,680	5,218	274,603	
Transfers out	(292,361)	(310,639)	(358,461)	(47,822)	(325,855)	
	50.533	20.422	(05.650)	(15.5	(20.5.73)	
Total other financing uses	58,239	20,423	(27,329)	(47,752)	(30,268)	
Net change in fund balances	(1,009,443)	(143,374)	(511,199)	(367,825)	(635,093)	
Fund balance, beginning of year	2,968,933	2,968,933	2,968,933		3,604,026	
Fund balance, end of year	\$ 1,959,490	\$ 2,825,559	\$ 2,457,734	\$ (367,825)	\$ 2,968,933	

# Statement of Revenues, Expenditures and

# ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

# **Community Development Block Grant Fund**

For the Fiscal Year Ended June 30, 2008

With Comparative Actual Amounts for the Fiscal Year Ended June 30, 2007

	Original Final Budget Budget		Actual	Actual Over (Under) Final Budget	2007 Actual
Revenues					
Intergovernmental	\$ 2,773,411	\$ 2,773,411	\$ 1,533,540	\$ (1,239,871)	\$ 1,916,892
Investment income	(6,337)	(6,337)	6,960	13,297	7,171
Miscellaneous	93,729	93,729	203,900	110,171	157,826
Total revenues	2,860,803	2,860,803	1,744,400	(1,116,403)	2,081,889
Expenditures					
Current:					
Public safety:					
Code enforcement	595,799	595,799	481,354	(114,445)	453,230
Community enrichment and development:					
Rehabilitation	1,010,808	1,010,808	382,525	(628,283)	478,554
Rehabilitation loans	1,506	1,506	841	(665)	(2,128)
Public services	229,908	229,908	183,027	(46,881)	264,590
Administration	435,243	435,243	291,769	(143,474)	310,472
Economic development	37,500	37,500	-	(37,500)	22,000
Street construction - special assessments	477,050	477,050	343,475	(133,575)	471,877
Sidewalks and drives	-	_	-	-	3,000
Public improvement	59,201	59,201	5,607	(53,594)	15,228
Public facility demolition	91,597	91,597	-	(91,597)	29,486
Jackson Affordable Housing					4,598
Total expenditures	2,938,612	2,938,612	1,688,598	(1,250,014)	2,050,907
Net change in fund balances	(77,809)	(77,809)	55,802	133,611	30,982
Fund balance, beginning of year	250,580	250,580	250,580		219,598
Fund balance, end of year	\$ 172,771	\$ 172,771	\$ 306,382	\$ 133,611	\$ 250,580

# City of Jackson, Michigan Statement of Net Assets - Proprietary Funds June 30, 2008

		Governmental Activities				
	-	_	Parking	Nonmajor		Internal
	Sewage	Water	Deck	Funds	Totals	Service
Assets						
Current assets						
Pooled cash and investments	\$ 8,161,321	\$ 5,485,970	\$ 902,748	\$ 438,412	\$ 14,988,451	\$ 2,661,417
Accounts receivable, net	1,083,526	1,610,884	-	825	2,695,235	215,286
Inventories	-	242,145	-	-	242,145	-
Prepaid items	-	-	-	-	-	46,000
Restricted cash and cash equivalents:						
Bond reserve	199,000	492,000	-	-	691,000	-
Bond redemption	267,900	488,109	-	-	756,009	-
Total current assets	9,711,747	8,319,108	902,748	439,237	19,372,840	2,922,703
Noncurrent assets						
Long-term advances	_	_	_	_	_	1,118,893
Capital assets not being depreciated	1,587,465	58,369	7,060,843	1,682,727	10,389,404	1,110,075
Capital assets being depreciated, net	15,544,290	20,211,621	11,832,431	340,652	47,928,994	1,301,508
Total noncurrent assets	17,131,755	20,269,990	18,893,274	2,023,379	58,318,398	2,420,401
Total assets	26,843,502	28,589,098	19,796,022	2,462,616	77,691,238	5,343,104
Liabilities						
Current liabilities						
Accounts payable	581,034	257.182	627	594	839,437	116,488
Accrued payroll	63,433	77,326	988	6.645	148,392	32,109
Accrued compensated absences	11,645	19,306	-	0,043	30,951	32,107
Customer deposits	11,045	115,039	_	_	115,039	_
Unearned revenue	_	113,037	125,000	_	125,000	_
Current portion of long-term debt	75,000	220,000	123,000	75,000	370,000	_
Total current liabilities	731,112	688,853	126,615	82,239	1,628,819	148,597
Noncurrent liabilities				120 000	120.000	105 110
Long term advance from other funds	-	-	-	120,000	120,000	105,110
Estimated claims payable	-	-	-	-	-	663,318
Revenue bonds payable	625,000	1,835,000	-	-	2,460,000	-
Installment purchase contract payable	<del>-</del>	-	-	200,000	200,000	-
Accrued compensated absences	106,945	191,525			298,470	
Total noncurrent liabilities	731,945	2,026,525		320,000	3,078,470	768,428
Total liabilities	1,463,057	2,715,378	126,615	402,239	4,707,289	917,025
Net assets						
Invested in capital assets, net						
of related debt	16,431,755	18,214,990	18,893,274	1,748,379	55,288,398	1,301,508
Restricted for:						
Bond reserve	199,000	492,000	-	-	691,000	-
Bond and interest redemption	267,900	488,109	-	-	756,009	-
Unrestricted	8,481,790	6,678,621	776,133	311,998	16,248,542	3,124,571
Total net assets	\$ 25,380,445	\$ 25,873,720	\$ 19,669,407	\$ 2,060,377	\$72,983,949	\$ 4,426,079

# City of Jackson, Michigan Statement of Revenues, Expenses and Changes in Net Assets - Proprietary Funds For the Fiscal Year Ended June 30, 2008

		Governmental Activities				
	•	•	unds - Business-ty Parking	Nonmajor		Internal
	Sewage	Water	Deck	Funds	Totals	Service
Operating revenues						
Charges for sales and services	\$ 5,256,002	\$ 6,054,437	\$ 250,233	\$ 198,468	\$ 11,759,140	\$ 2,928,305
Administrative fees	-	220,418	-	-	220,418	-
Other	89,792	445,917			535,709	1,137,556
Total operating revenues	5,345,794	6,720,772	250,233	198,468	12,515,267	4,065,861
Operating expenses						
Personal services	1,513,553	2,398,149	29,859	118,998	4,060,559	1,307,068
Administration	-	-	-	-	_	175,272
Materials and supplies	353,282	659,778	-	6,791	1,019,851	392,309
Contractual and other services	2,333,650	1,986,965	117,168	197,433	4,635,216	1,339,667
Benefit payments	-	_	-	-	_	308,402
Equipment	-	_	-	-	_	7,068
Depreciation	1,162,646	747,882	262,943	63,256	2,236,727	346,776
Total operating expenses	5,363,131	5,792,774	409,970	386,478	11,952,353	3,876,562
Operating income (loss)	(17,337)	927,998	(159,737)	(188,010)	562,914	189,299
Nonoperating revenues (expenses)						
Investment income	420,415	301,169	38,560	21,046	781,190	166,048
Interest and fiscal charges	(42,063)	(103,323)	-	(17,897)	(163,283)	-
Total nonoperating revenues						
(expenses)	378,352	197,846	38,560	3,149	617,907	166,048
Income (loss) before transfers	361,015	1,125,844	(121,177)	(184,861)	1,180,821	355,347
Transfers in				129,336	129,336	
Change in net assets	361,015	1,125,844	(121,177)	(55,525)	1,310,157	355,347
Net assets, beginning of year	25,019,430	24,747,876	19,790,584	2,115,902	71,673,792	4,070,732
Net assets, end of year	\$ 25,380,445	\$ 25,873,720	\$ 19,669,407	\$ 2,060,377	\$ 72,983,949	\$ 4,426,079

# City of Jackson, Michigan Statement of Cash Flows - Proprietary Funds For the Fiscal Year Ended June 30, 2008

		Governmental Activities				
		Enter prise 1	Parking	s-type Activities Nonmajor	•	Internal
	Sewage	Water	Deck	Funds	Totals	Service
Cash flows from operating activities	Φ (1. 4 <b>5</b> 2.055)	# (2.400.co2)	ф. ( <b>2</b> 0.010)	φ (110.000)	ф. (4.000 464)	Φ (1.202.052)
Payments to employees	\$ (1,473,955)	\$ (2,400,693)	\$ (29,818)	\$ (118,998)	\$ (4,023,464)	\$ (1,303,963)
Payments to vendors and claimants Receipts from customers and users	(2,329,404) 5,485,963	(2,684,427) 6,815,422	(121,418) 250,233	( 212,376) 197,643	(5,347,625) 12,749,261	(2,320,734)
Receipts from customers and users Receipts for interfund services provided				197,043	12,749,201	4,102,071
Net cash provided by (used in)	1 602 604	1 720 202	00.007	(122.721)	2 270 172	477 274
operating activities	1,682,604	1,730,302	98,997	(133,731)	3,378,172	477,374
Cash flows from capital and related financing activities						
Purchase of capital assets	(1,920,945)	(1,154,560)	-	-	(3,075,505)	(396,209)
Issuance of interfund advances	-	-	-	-	-	(8,259)
Principal and interest paid on long-term debt Principal and interest paid on advance	(267,063)	(313,323)		( 92,897)	( 673,283)	(59,300)
Net cash used in capital and						
related financing activities	(2,188,008)	(1,467,883)		(92,897)	(3,748,788)	(463,768)
Cash flows from non-capital financing activities						
Transfers in				129,336	129,336	
Cash flows from investing activities						
Interest received on investments	420,415	301,169	38,560	21,046	781,190	166,048
Net increase (decrease) in cash and						
cash equivalents	(84,989)	563,588	137,557	(76,246)	539,910	179,654
Cash and cash equivalents, beginning of year	8,713,210	5,902,491	765,191	514,658	15,895,550	2,481,763
Cash and cash equivalents, end of year	\$ 8,628,221	\$ 6,466,079	902,748	\$ 438,412	\$ 16,435,460	\$ 2,661,417
Statement of net assets classification of cash						
Cash and cash equivalents	\$ 8,161,321	\$ 5,485,970	902,748	\$ 438,412	\$ 14,988,451	\$ 2,661,417
Restricted cash and cash equivalents	466,900	980,109			1,447,009	
	\$ 8,628,221	\$ 6,466,079	902,748	\$ 438,412	\$ 16,435,460	\$ 2,661,417
Reconciliation of operating income to net						
cash provided by operating activities						
Operating income (loss)	\$ (17,337)	\$ 927,998	(159,737)	\$ (188,010)	\$ 562,914	\$ 189,299
Adjustments to reconcile operating income (loss) to net cash provided by (used in)						
operating activities:						
Depreciation	1,162,646	747,882	262,943	63,256	2,236,727	346,776
(Increase) decrease in:	1,102,010	7.7,002	202,5 .6	05,250	2,230,727	2.0,770
Accounts receivable	140,169	87,099	-	-	227,268	36,210
Interfund receivable	-	-	-	(825)	(825)	-
Inventories	-	1,523	-	-	1,523	-
Increase (decrease) in:	255 520	(20.20=	(1.250)		242 550	2.22
Accounts payable	357,528	(39,207)	(4,250)	(341)	313,730	2,201
Accrued payroll Accrued compensated absences	22,188 17,410	11,132 (13,676)	41	2,189	35,550 3,734	3,105
Advance from other funds	17,410	(13,070)	-	(10,000)	(10,000)	-
Customer deposits	_	7,551	_	(10,000)	7,551	-
Estimated claims payable						(100,217)
Net cash provided by (used in)	h 4 co= -o:	h 4 =======	00.000	h (465 = 5 )		h:
operating activities	\$ 1,682,604	\$ 1,730,302	98,997	\$ (133,731)	\$ 3,378,172	\$ 477,374

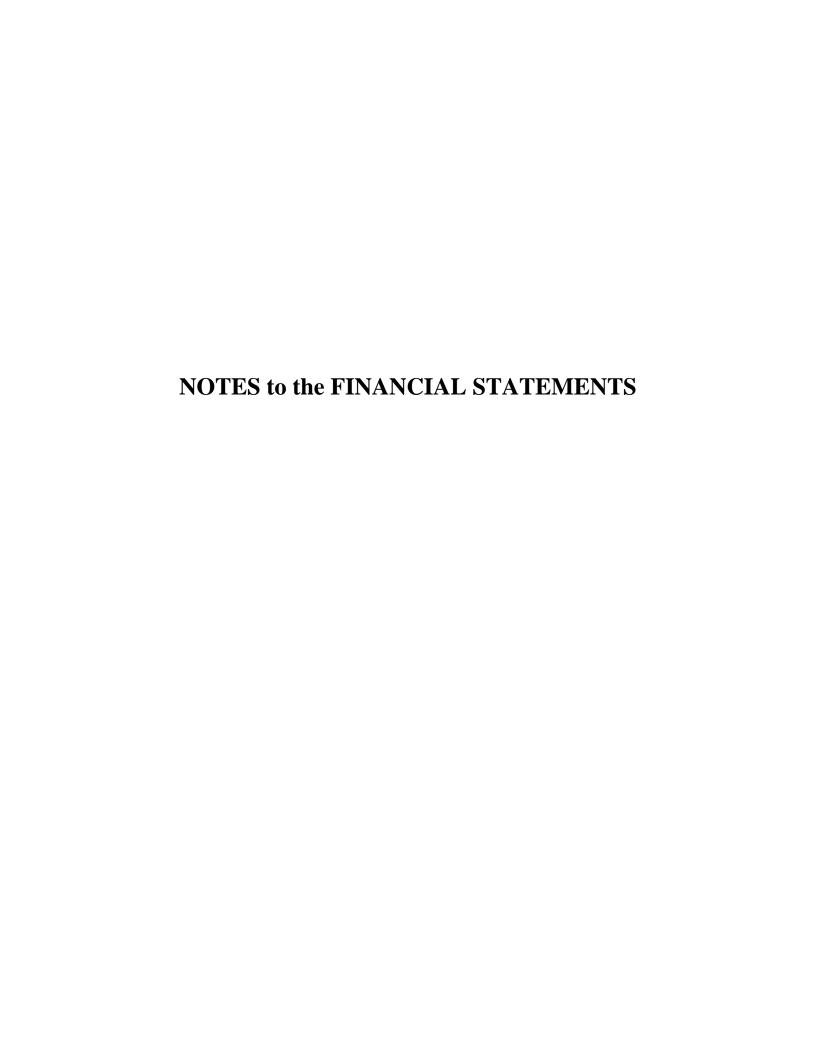
# City of Jackson, Michigan Statement of Fiduciary Net Assets - Fiduciary Funds June 30, 2008

	Pension Trust	Agency
	Funds	Funds
Assets		* <b>*</b> • • • • • • • • • • • • • • • • • • •
Pooled cash and investments	\$ -	\$ 217,048
Investments, at fair value:		
U.S. treasuries	2,172,837	-
U.S. agencies	1,489,615	=
Corporate bonds:		
Domestic	6,949,851	-
Domestic mutual funds	13,492,218	-
International	358,811	-
Equities:		
Domestic stocks	21,878,171	-
Domestic mutual funds	12,521,594	-
International stocks	5,940,236	-
International mutual funds	4,244,047	-
Money market accounts	3,045,509	-
Receivables:		
Interest and dividends	111,888	-
Other	50,699	
Total assets	72,255,476	\$ 217,048
Liabilities		
Accounts payable	-	\$ 19,176
Due to other governments	-	175,116
Refunds payable and other liabilities	253,494	22,756
Total liabilities	253,494	\$ 217,048
Net assets		
Held in trust for pension benefits	\$ 72,714,570	

# City of Jackson, Michigan Statement of Changes in Plan Net Assets Pension Trust Funds

# For the Fiscal Year Ended June 30, 2008

Additions	
Contributions:	
Employer	\$ 4,637,515
Plan members	1,330,070
Total contributions	5 067 595
Total contributions	5,967,585
Investment income (loss):	
Net depreciation in fair value of investments	(4,446,491)
Interest	559,229
Dividends	586,015
Total investment loss	(3,301,247)
Less investment expense	84,188
Net investment loss	(3,385,435)
Total additions	2,582,150
Deductions	
Benefits	6,386,084
Refunds of contributions	28,747
Administrative expense	405,397
Total deductions	6,820,228
Net decrease in net assets	(4,238,078)
Net assets held in trust for pension benefits	
Beginning of year	76,952,648
End of year	\$ 72,714,570



# **Notes to Financial Statements**

# **INDEX**

NOTI	<u>E</u>	<u>P</u>	AGE
1.	SUMM	IARY OF SIGNIFICANT ACCOUNTING POLICIES	
	A.	Reporting Entity	31
	B.	Basis of Presentation	32
	C.	Measurement Focus / Basis of Accounting	33
	D.	Assets, Liabilities and Equity	34
2.	STEW	ARDSHIP, COMPLIANCE AND ACCOUNTABILITY	
	A.	Budgetary Information	37
	B.	Excess of Expenditures Over Appropriations	38
	C.	Fund Deficit	38
3.	DETAI	ILED NOTES ON ALL FUNDS	
	A.	Deposits and Investments	39
	B.	Receivables	43
	C.	Capital Assets	44
	D.	Payables	46
	E.	Interfund Receivables, Payables and Transfers	46
	F.	Long-term Debt	48
	G.	Segment Information – Enterprise Funds	51
	H.	Endowments	51
4.	OTHE	R INFORMATION	
	A.	Risk Management	52
	B.	Property Taxes	53
	C.	Contingent Liabilities	53
	D.	Postemployment Benefits	54
	E.	Defined Benefit Pension Plans	

### **Notes To Financial Statements**

### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City of Jackson, Michigan have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City's accounting policies are described below.

### 1-A. Reporting Entity

The City of Jackson, Michigan (the "City") was incorporated in 1857 and is the seat of Jackson County. The City operates under a Council-Manager form of government and provides the following services: public safety, public works, community development, culture and recreation.

As required by generally accepted accounting principles, the financial statements of the reporting entity include those of the City (the primary government) and its component units. The component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationship with the City. Each blended or discretely presented component unit has a June 30 year end.

Blended component units, although legally separate entities, are essentially part of the government's operations and so data from these units are combined with data of the primary government. Each discretely presented component unit, on the other hand, is reported in a separate column in the government-wide financial statements to emphasize it is legally separate from the government.

**Blended Component Unit** - All Board Members of the City of Jackson Building Authority are selected by the City Council and the annual budget is approved by the City Commission. Proceeds from a limited-tax full faith and credit general obligation bond issue are used to finance certain improvements and renovations in City Hall. The Authority's activity is presented in the capital projects and debt service funds.

### Discretely Presented Component Units:

<u>City of Jackson Brownfield Redevelopment Authority</u> – The Brownfield Redevelopment Authority was established by the City to facilitate the revitalization of environmentally distressed areas utilizing tax increment financing. The majority of Board members are appointed by the Mayor and subject to City Council approval. The City has the ability to significantly influence operations and has accountability for financial matters. Separate financial statements are not prepared. The Authority uses governmental fund type accounting and is reported in a separate column. The Brownfield Redevelopment Authority is accounted for in a capital projects fund.

<u>City of Jackson Downtown Development Authority</u> - The Downtown Development Authority is responsible for directing improvements in a taxing district within the City. The Mayor appoints the members of the Authority's governing board, subject to City Council approval. The City has the ability to significantly influence operations and has accountability for financial matters. The Authority uses governmental fund type accounting and is reported in a separate column.

Complete financial statements of the Downtown Development Authority may be obtained from the City of Jackson Downtown Development Authority, 212 W. Michigan Avenue, Jackson, Michigan 49201.

### **Notes To Financial Statements**

### 1-B. Basis of Presentation

Government-wide Financial Statements. The statements of net assets and activities display information about the primary government and its component units. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the City's governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the City and for each function of the City's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees, fines and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements. The fund financial statements provide information about the City's funds, including its fiduciary funds and blended component unit. Separate statements for each fund category – governmental, proprietary and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

The City reports the following major governmental funds:

General fund. This is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Community development block grant special revenue fund. This fund accounts for grants under the Housing and Community Development Act of 1974, as amended. The Act provides for a series of grants over a period of years to be used for various community development activities.

Special assessment capital projects fund. This fund accounts for public improvement expenditures deemed to benefit only the properties against which the special assessments are levied.

The City reports the following major enterprise funds:

Sewage enterprise fund. This fund accounts for the activities of the City's sewage disposal and sewage treatment systems.

Water enterprise fund. This fund accounts for the operations of the City's water distribution and water treatment systems.

*Parking deck enterprise fund.* This fund accounts for the operations of the City's East and West parking deck structures as well as surface parking constructed on Water Street.

### **Notes To Financial Statements**

Additionally, the City reports the following fund types:

*Special revenue funds*. These funds account for revenue sources that are legally restricted to expenditures for specific purposes not including trust or major capital projects.

*Debt service funds*. These funds account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Capital projects funds. These funds account for the acquisition of capital assets or construction of major capital projects not being financed by proprietary funds.

*Permanent funds*. These funds account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs.

*Enterprise funds*. These funds account for those operations that are financed and operated in a manner similar to private business or where the City has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal service funds. These funds account for operations that provide services to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. This includes workers' compensation self-insurance; motor pool and garage; prescription drugs; public works administration and engineering, and data processing equipment.

*Pension trust funds*. These funds account for the activities of the City's three retirement funds, which accumulate resources for retirement benefit payments to qualified employees.

Agency funds. These funds account for assets held for other governments in an agency capacity, including undistributed tax collections, certain employee payroll withholdings and escrow accounts.

### 1-C. Measurement Focus / Basis of Accounting

Government-wide, Proprietary and Fiduciary Fund Financial Statements. The government-wide, proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's enterprise funds and internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

### **Notes To Financial Statements**

Nonexchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year-end, except for reimbursement-driven grants which use one year. Property taxes, franchise taxes, licenses and interest are considered to be susceptible to accrual.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases, if any, are reported as other financing sources.

Under the terms of grant agreements, the City funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the City's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

All governmental and business-type activities and proprietary funds of the City follow private-sector standards of accounting and financial reporting issued prior to December 1, 1989, unless those standards conflict with guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

### 1-D. Assets, Liabilities and Equity

### **Deposits and Investments**

The City Treasurer maintains a cash management pool that is used by all funds and component units of the government, except for the pension and downtown development authority. In addition to their participation in the cash management pool, certain funds and component units also have separate checking accounts. The cash management pool has the general characteristics of a demand deposit account in that deposits and withdrawals may be made at any time without prior notice or penalty. Accordingly, each fund's portion of this pool, along with any amounts in separate demand deposit accounts, is reported as "pooled cash and investments."

The City's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

### **Notes To Financial Statements**

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments. The State's Pension Investment Act, as amended, authorizes the pension trust fund to invest in common stocks, real estate, and various other investment instruments, subject to certain limitations.

Investments are stated at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. Investments that do not have established market values are reported at estimated fair value. Cash deposits are reported at carrying amounts, which reasonably approximates fair value.

Unrealized appreciation or depreciation on pension trust and permanent fund investments due to changes in fair value are recognized each year.

### Receivables and Payables

All trade and delinquent property tax receivables are shown net of an allowance for uncollectibles, as applicable.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either *interfund receivables/payables* (i.e., the current portion of interfund loans) or *advances to/from other funds* (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as *due to/from other funds*. Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide financial statements as *internal balances*.

### Inventories, Prepaid Items and Other Assets

All inventories are valued at cost using the first-in/first-out method. Inventories of governmental funds are recorded as expenditures when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

### Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The government defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

### **Notes To Financial Statements**

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	<u>Years</u>
Public domain infrastructure	16-50
Land improvements	50
Buildings and improvements	50
Park and recreation facilities	50
Machinery and equipment	5-15
Water and wastewater systems	10-50

### **Compensated Absences**

It is the government's policy to permit employees to accumulate earned but unused vacation and compensatory time benefits, subject to certain limitations. Certain bargaining unit employees are also permitted to accumulate earned but unused sick leave. All vacation and compensatory time pay and 50 percent of sick leave are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

### **Long-term Obligations**

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for a specific purpose. Fund balance designations represent tentative management plans that are subject to change.

### **Notes To Financial Statements**

### NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### 2-A. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at year end, except for those approved by the City Council for carry forward.

The City Council requires the City Manager to submit an estimate of revenues and anticipated expenditures for the succeeding fiscal year in June. The City Manager is then authorized to assign and transfer budget amounts within each fund to the extent that the net total fund appropriation (which the City defines as gross authorized expenditures less related revenues that are specifically designated to fund those activities) is not exceeded.

An operating budget is adopted each fiscal year for the general and special revenue funds on a basis consistent with generally accepted accounting principles (GAAP). Budgets are legally required for the general and special revenue funds. Budgetary control is exercised at the activity level within the general fund and the community development block grant special revenue fund and on the fund level for all other funds. Accordingly, financial statement presentation is made on this basis. City Commission resolution is required to increase activity budget amounts within the general fund and the community development block grant special revenue fund and any supplemental appropriations that increase the total expenditures of any other fund. Management can make budget transfers between line items within an activity for the general fund and the community development block grant special revenue fund and between line items for the fund as a whole for other funds.

Council reported budgeted amounts are as originally adopted or are amended by department revision or resolution. Supplemental budgetary appropriations were made during the year, the total of which was not significant in relation to the original appropriations.

### **Encumbrances**

Encumbrance accounting, under which purchase orders, contracts and other firm commitments are used for the expenditure of monies is utilized as an extension of formal budgetary control in the governmental funds. Encumbered amounts lapse at year-end, however, material encumbrances generally are reappropriated as part of the following year's budget. These material encumbrances outstanding at year-end are reported as reservations of fund balance since they do not constitute expenditures nor liabilities. No such commitments existed at June 30, 2008.

### **Notes To Financial Statements**

### 2-B. Excess of Expenditures Over Appropriations

Excess of expenditures over appropriations in individual funds are as follows:

	Final		Over
Fund/Activity	Budget	Actual	Budget
General fund			
Legislative - City Council	\$ 99,688	\$ 100,856	\$ 1,168
General government:	Ψ 22,000	φ 100 <b>,</b> 020	4 1,100
City Manager	252,274	267,400	15,126
City Hall and Grounds	319,827	346,391	26,564
Cemeteries	454,314	456,858	2,544
Public safety:			
Fire Suppression	4,850,206	4,928,031	77,825
Police and Fire - Unallocated	1,373,845	1,378,864	5,019
Public Works - Forestry	560,954	572,998	12,044
Culture and recreation:			
Parks and Recreation Administration	725,896	734,756	8,860
Parks and Facilities Maintenance	505,174	508,385	3,211
Community Enrichment:			
Planning	87,948	92,323	4,375
Historical District	27,583	36,909	9,326
Transfers out	310,639	358,461	47,822
Nonmajor special revenue funds			
Ella W. Sharp Park Operating fund	706,032	712,921	6,889
Land Acquisition fund	50,000	54,592	4,592
Housing Initiative fund	24,690	24,799	109
Lead Hazard Control fund	406,818	601,532	194,714

### 2-C. Fund Deficit

At June 30, 2008, the special assessment capital projects fund had a fund deficit of \$1,013,783. This deficit will be eliminated as deferred special assessments become due. Also, the Sharp Park golf practice center enterprise fund and the equipment revolving internal service fund had deficits of \$119,881 and \$105,110, respectively, in unrestricted net assets at year end.

### **Notes To Financial Statements**

### NOTE 3 – DETAILED NOTES ON ALL FUNDS

### 3-A. Deposits and Investments

Summary of Deposit and Investment Balances. Following is a reconciliation of deposit and investment balances as of June 30, 2008:

ances as of valie 30, 2000.	<u>(</u>	Primary Government	C	omponent <u>Units</u>		<u>Total</u>
Statement of net assets:						
Pooled cash and investments	\$	21,937,500	\$	3,046,792	\$	24,984,292
Pooled cash and investments - restricted		4,147,476		-		4,147,476
Statement of fiduciary net assets:						
Pooled cash and investments		217,048		-		217,048
Investments – pension	_	72,805,477		<u>-</u>		72,805,477
Total	<u>\$</u>	99,107,501	<u>\$</u>	3,046,792	<u>\$</u>	102,154,293
Deposits and Investments:						
Bank deposits (checking accounts, saving	ţS.					
accounts and certificates of deposit)					\$	16,072,584
Investments in securities and mutual fund	ls:					
Cash and investment pool						13,259,737
Pension trust funds						72,805,477
Cash on hand						16,495
Total					<u>\$</u>	102,154,293

### **Deposits and Investments - Cash and Investment Pool**

Custodial Credit Risk - Deposits. For deposits, custodial credit risk is the risk, that in the event of a bank failure, the City's deposits may not be returned to the government. As of June 30, 2008, \$15,547,518 of the City's total bank balance of \$17,323,270 (total book balance was \$16,072,584) was exposed to custodial credit risk as it was uninsured and uncollateralized.

The City's investment policy does not specifically address this risk, although the City believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the City evaluates each financial institution with which it deposits City funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

### **Notes To Financial Statements**

Custodial Credit Risk - Investments. Following is a summary of the City's investments as of June 30, 2008:

Total	\$	13,259,737
Money markets	<del></del>	11,591,486
Domestic equities		14,600
U.S. agencies		955,132
U.S. treasuries	\$	698,519

For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City's investment policy requires that investment securities be held in third-party safekeeping by a designated institution and that the safekeeping agent follow the procedure of delivery *vs.* payment. As of June 30, 2008, none of the City's investments, excluding the money market accounts which are not subject to custodial credit risk, were exposed to risk since the securities are held in the City's name by the counterparty.

Credit Risk As of June 30, 2008, all of the City's investments in securities of U.S. agencies were rated AAA by Standard & Poor's. The City also held investments in U.S. treasuries and money market funds, which are not rated. The City's investment policy does not have specific limits in excess of state law on investment credit risk.

Concentration of Credit Risk. The City's investment policy does not address this risk. At June 30, 2008, there were no concentrations in securities of any one issuer greater than 5% of investment fair market value.

Interest Rate Risk. As of June 30, 2008, maturities of the City's debt securities were as follows:

		<b>Investment Maturities (fair value by years)</b>								
	Fair Value	Less Than 1			1-5		6-10	More Than 10		
US treasuries U.S. agencies	\$ 698,519 955,132	\$	- -	\$	242,841 759,861	\$	455,678 195,271	\$	- -	
	\$ 1,653,651	\$		\$	1,002,702	\$	650,949	\$		

The City's investment policy does not address interest rate risk. The City's investments in U.S. agencies are non-callable.

### **Notes To Financial Statements**

### **Deposits and Investments – Pension Trust Funds**

The City maintains three pension trust funds (see Note 4-E) where deposits and investments are maintained separately from the City's pooled cash and investments, and are subject to separate investment policies and state statutes. Accordingly, the required disclosures for the pension trust funds' deposits and investments are presented separately.

**Deposits** - The pension trust funds do not maintain any checking or other demand/time deposit accounts.

<u>Investments</u> - The Michigan Public Employees Retirement Systems' Investment Act, Public Act 314 of 1965, as amended, authorizes the pension trusts to invest in stocks, government and corporate securities, mortgages, real estate, and various other investment instruments, subject to certain limitations. The Retirement Boards have the responsibility and authority to oversee the respective investment portfolios. Various professional investment managers are contracted to assist in managing the pension trust funds' assets. All investment decisions are subject to Michigan law and the investment policy established by each respective Retirement Board.

The pension trust funds' investments are held in various financial institution or bank-administered trusts. Following is a summary of the funds' investments as of June 30, 2008:

Investments at fair value, as determined	
by quoted market price:	
U.S. treasuries	\$ 2,172,837
U.S. agencies	1,489,615
Mortgage backed securities	712,588
Corporate bonds:	
Domestic	6,949,851
Domestic mutual funds	13,492,218
International	358,811
Equities:	
Domestic stocks	21,878,171
Domestic mutual funds	12,521,594
International stocks	5,940,236
International mutual funds	4,244,047
Money market accounts	 3,045,509
Total investments	\$ 72,805,477

Credit Risk. The pension trust funds' investment policy provides that its investments in fixed income securities should have an investment grade rating by two nationally recognized statistical rating organizations. As of June 30, 2008, the System's investments in securities of U.S. agencies were all rated AAA by Standard & Poor's.

### **Notes To Financial Statements**

The System's investments in corporate bonds (domestic and international) and mortgage backed securities were rated by Standard & Poor's as follows:

AAA	\$ 146,392
AA	669,637
A	2,456,165
BBB	2,349,585
BB	463,656
Not rated	1,935,815
	\$ 8,021,250

Custodial Credit Risk. For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The pension trust funds' investment policy requires that investment securities be held in trust by a third-party institution in each fund's name. As such, although uninsured and unregistered, the pension trust funds' investments are not exposed to custodial credit risk since the securities are held by the counterparty's trust department in each funds' name.

Short-term investments in money market funds are not subject to custodial credit risk.

Concentration of Credit Risk. The pension trust funds' investment policies require that the securities of any one company or government agency should not exceed 5% of the total investment market value of each individual pension trust fund. At June 30, 2008, there were no concentrations in securities of any one issuer greater than 5% of investment fair market value.

Interest Rate Risk. As of June 30, 2008, maturities of debt securities were as follows:

			In	Investment Maturities (fair value by years)						
	Fair Value		Less Than 1		1-5		6-10		More Than 10	
	 , 4124						0 10			
U.S. treasuries	\$ 2,172,837	\$	-	\$	1,160,181	\$	700,964	\$	311,692	
U.S. agencies	1,489,615		200,686		696,505		516,494		75,930	
Mortgage backed securities	712,588		-		100,974		142,847		468,767	
Domestic corporate bonds:										
Callable	3,067,981		-		-		-		3,067,981	
Non-callable	3,881,870		40,288		2,273,239		1,067,565		500,778	
International debt securities	358,811		-		-		-		358,811	
									<u> </u>	
	\$ 11,683,702	\$	240,974	\$	4,230,899	\$	2,427,870	\$	4,783,959	

The City assumes that its callable bonds totaling \$3,067,981 will not be called. The pension trust funds' investment policies do not address interest rate risk.

### **Notes To Financial Statements**

### 3-B. Receivables

Receivables in the governmental activities are 20 percent due from other governments, 12 percent accounts receivable, 31 percent income taxes, 15 percent special assessments, and 22 percent loans receivable; 80 percent of the special assessment receivables are not expected to be collected within one year. Loans receivable consists of \$1,291,875 in long-term loans due from local businesses related to economic development projects, of which \$1,156,125 in loans are not expected to be collected within one year. Business-type activities receivables are 100 percent due from customers.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<b>Unavailable</b>		Unearned		Total	
Special assessments not yet due		_				
(capital projects fund)	\$	1,019,588	\$	-	\$	1,019,588
Grant/agreement drawdowns prior to meeting all						
eligibility requirements		-		31,636		31,636
Long-term loan receivable		1,291,875				1,291,875
	\$	2,311,463	\$	31,636	\$	2,343,099

# **Notes To Financial Statements**

# 3-C. Capital Assets

Capital assets activity of the primary government for the year ended June 30, 2008, was as follows:

<b>Governmental Activities</b>	Balance July 1,			Balance June 30,
	2007	Additions	<b>Deductions</b>	2008
Capital assets not being depreciated				
Land	\$ 2,440,383	\$ -	\$ -	\$ 2,440,383
Capital assets being depreciated				
Infrastructure	114,926,343	1,900,153	-	116,826,496
Land improvements	15,763,181	-	-	15,763,181
Buildings and improvements	16,659,418	-	-	16,659,418
Park and recreation facilities	8,118,701	390,514	-	8,509,215
Machinery and equipment	11,682,781	491,588	104,526	12,069,843
Total capital assets being depreciated	167,150,424	2,782,255	104,526	169,828,153
Accumulated depreciation				
Infrastructure	78,576,285	2,251,340	-	80,827,625
Land improvements	943,699	315,264	-	1,258,963
Buildings and improvements	3,972,542	265,870	-	4,238,412
Park and recreation facilities	4,400,326	112,862	-	4,513,188
Machinery and equipment	8,812,504	691,629	88,704	9,415,429
, , ,				
Total accumulated depreciation	96,705,356	3,636,965	88,704	100,253,617
Total capital assets being depreciated, net	70,445,068	(854,710)	15,822	69,574,536
Governmental activities capital assets, net	\$ 72,885,451	\$ (854,710)	\$ 15,822	\$ 72,014,919

# **Notes To Financial Statements**

Business-type Activities	Balance July 1, 2007	Additions	Deductions	Balance June 30, 2008
Capital assets not being depreciated				
Land	\$ 8,956,886	\$ -	\$ -	\$ 8,956,886
Construction in progress		1,432,518		1,432,518
Total capital assets not being depreciated	8,956,886	1,432,518		10,389,404
Capital assets being depreciated				
Systems	65,194,317	1,378,157	-	66,572,474
Land improvements	2,503,669	-	-	2,503,669
Buildings and improvements	12,855,854	-	-	12,855,854
Machinery and equipment	10,434,485	264,829	154,668	10,544,646
Total capital assets being depreciated	90,988,325	1,642,986	154,668	92,476,643
Accumulated depreciation				
Systems	32,379,411	1,511,993	-	33,891,404
Land improvements	665,275	84,100	-	749,375
Buildings and improvements	1,776,804	272,013	-	2,048,817
Machinery and equipment	7,644,101	368,620	154,668	7,858,053
Total accumulated depreciation	42,465,591	2,236,726	154,668	44,547,649
Total capital assets being depreciated, net	48,522,734	(593,740)		47,928,994
Business-type activities capital assets, net	\$ 57,479,620	\$ 838,778	\$ -	\$ 58,318,398

### **Notes To Financial Statements**

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:		
General government	\$	253,544
Public safety		184,246
Public works, including depreciation of general infrastructure assets		2,336,393
Culture and recreation		227,947
Community enrichment and development		288,059
Capital assets held by the government's internal service funds are		
charged to the various functions based on their usage of the assets		346,776
Total depreciation expense - governmental activities	<u>\$</u>	3,636,965
Business-type activities:		
Sewage	\$	1,162,645
Water		747,882
Parking system		308,363
Golf practice center		17,836
Total depreciation expense - business-type activities	<u>\$</u>	2,236,726

### 3-D. Payables

Payables in the governmental activities are 28 percent vendors, 30 percent claims, 31 percent accrued payroll, and 11 percent other. Business-type activities payables are 76 percent vendors, 10 percent deposits and 14 percent accrued payroll.

### 3-E. Interfund Receivables, Payables and Transfers

At June 30, 2008, amounts due from and due to other funds were as follows:

	Payable Fund(s)						
Receivable Fund	General Fund		Gove	onmajor ernmental Funds	Total		
General fund	\$	-	\$	38,790	\$	38,790	
CDBG special revenue fund Nonmajor governmental funds		2,541		10 5,148		10 7,689	
	\$	2,541	\$	43,948	\$	46,489	

In addition, interfund receivables and payables (representing negative cash balances) of \$168,343 were reported in the nonmajor governmental funds.

### **Notes To Financial Statements**

At June 30, 2008, interfund advances were as follows:

	Payable Fund(s)								
		ommunity velopment	A	Special Assessment		onmajor nterprise		Internal Service	
Receivable Fund(s)	Blo	ock Grant	Cap	oital Projects		Funds		Funds	 Total
General fund	\$	100,000	\$	-	\$	-	\$	-	\$ 100,000
Nonmajor governmental funds		-		-		120,000		-	120,000
Internal service funds				1,013,783				105,110	1,118,893
	\$	100,000	\$	1,013,783	\$	120,000	\$	105,110	\$ 1,338,893

The City has interfund balances between many of its funds. The sum of all balances presented in the tables above agrees with the sum of interfund balances presented in the statements of net assets/balance sheet for governmental funds and proprietary funds. These interfund balances resulted primarily from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. The advance from the nonmajor governmental funds was executed in order to assist the cash position (cash flow) of the golf practice center enterprise activity. Also, an advance from the internal service funds was used to provide cash for special assessment capital projects fund.

For the year ended June 30, 2008, interfund transfers consisted of the following:

	Transfer In							
Transfer Out		neral 'und		Nonmajor vernmental Funds		onmajor nterprise Funds		Total
Transfer Out	<u>r</u>	una		runas	-	runus		10tai
General fund	\$	-	\$	358,461	\$	-	\$	358,461
Special assessment capital projects fund		-		469,477		66,063		535,540
Nonmajor governmental funds		319,680		2,456,461		63,273		2,839,414
	\$	319,680	\$	3,284,399	\$	129,336	\$	3,733,415

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

### **Notes To Financial Statements**

### 3-F. Long-term Debt

General obligation bonds. The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for governmental activities. The original amount of general obligation bonds issued in prior years for the items listed below was \$50,613,577. During the year, \$9,905,000 of general obligation refunding bonds were issued.

General obligation bonds are direct obligations and pledge the full faith and credit of the government. These bonds are issued as 10 to 20-year serial bonds with varying amounts of principal maturing each year. General obligation bonds currently outstanding are as follows:

Purpose	Fiscal Year Matures	Interest Rates	Amount
2 ar pose			11110 (4110
Governmental activities			
1998 building authority limited tax	2013	4.50%	\$ 350,000
1999 building authority limited tax	2019	5.25%	425,000
2001 downtown development	2026	3.70%-5.75%	16,188,577
2002 brownfield redevelopment	2030	4.00%-5.38%	9,230,000
2003 general obligation unlimited tax	2027	2.00%-5.25%	7,910,000
2003 general obligation unlimited tax (B)	2027	3.00%-4.70%	1,675,000
2003 transportation fund	2013	2.00%-3.20%	1,305,000
2007 brownfield refunding	2030	4.00%-4.375%	 9,815,000
			\$ 46,898,577

Annual debt service requirements to maturity for general obligation bonds are as follows:

Governmental Activities					
Principal	Interest				
\$ 1,290,000	\$ 1,783,681				
1,470,000	1,729,624				
1,690,000	1,664,651				
1,890,000	1,587,773				
2,150,000	1,494,972				
10,263,657	9,485,283				
12,619,822	12,557,042				
13,120,098	8,718,861				
2,405,000	126,875				
\$ 46 808 577	\$ 39,148,762				
	Principal  \$ 1,290,000 1,470,000 1,690,000 1,890,000 2,150,000 10,263,657 12,619,822 13,120,098				

### **Notes To Financial Statements**

*Revenue bonds*. The City also issues bonds where the income derived from the acquired or constructed assets is pledged to pay debt service. The original amount of revenue bonds issued in prior years for the items listed below was \$6,910,000. During the year no new bonds were issued. Revenue bonds outstanding at year-end are as follows:

Purpose	Fiscal Year Matures	Interest Rates	Amount
Business-type activities			
1999 water refunding	2016	3.50%-4.60%	\$ 2,055,000
2000 sewer system	2015	4.75%-5.35%	700,000
			\$ 2,755,000

Revenue bond debt service requirements to maturity are as follows:

	<b>Business-type Activities</b>					
Year	Principal	Interest				
2009	\$ 295,000	\$ 128,248				
2010	305,000	115,076				
2011	315,000	101,302				
2012	325,000	86,336				
2013	360,000	70,223				
2014-2016	1,155,000	104,760				
	\$ 2,755,000	\$ 605,945				

*Installment Obligations*. The government has entered into various long-term loan and installment payment agreements. Such obligations outstanding at year-end are as follows:

Purpose	Fiscal Year <u>Matures</u>	Interest Rates	<u>Amount</u>
<b>Governmental activities</b>			
Michigan Urbanland Assembly Loan –			
economic development	2011	0.00%	\$ 340,000
Section 108 loan – economic development	2021	3.66% - 6.62%	830,000
2004 installment purchase contract –			,
building and parking lot	2009	3.75%	80,000
Municipal service contract – Nixon Park			,
recreational improvements	2011	5.25%	70,000
I · · · ·			
			\$ 1.320,000
Business activities			<del></del>
1997 installment purchase contract –			
purchase of parking lots	2011	4.69%	<b>\$ 275,000</b>

### **Notes To Financial Statements**

Annual debt service requirements to maturity for installment obligations are as follows:

	<b>Governmental Activities</b>				<b>Business-type Activities</b>			
Year	Principal		Interest		Principal		Interest	
2009	\$	314,000	\$	6,675	\$	75,000	\$	11,139
2010	Ψ	229,000	Ψ	2,363	Ψ	100,000	Ψ	7,035
2011		142,000		1,313		100,000		2,345
2012		65,000		-		-		-
2013		65,000		-		-		-
2014-2018		325,000		-		-		-
2019-2021		180,000						_
	\$	1,320,000	\$	10,351	\$	275,000	\$	20,519

### Advance Refunding.

During the year, the City issued \$9,905,000 of general obligation limited tax refunding bonds to provide resources to purchase U. S. Government securities that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of \$9,290,000 in bonds. As a result, the \$9,290,000 bonds are considered to be defeased and the liability has been removed from the governmental activities column of the statement of net assets. The reacquisition price exceeded the net carrying amount of the old debt by \$414,786. This amount is being netted against the new debt and amortized over the refunded debt's life. The advance refunding resulted in an economic gain of \$566,378 and a reduction of \$895,273 in future debt service payments.

#### **Notes To Financial Statements**

Changes in Long-Term Debt. Long-term liability activity for the year ended June 30, 2008, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
<b>Primary Government</b>					
<b>Governmental activities</b>					
General obligation bonds	\$ 47,348,577	\$ 9,905,000	\$ 10,355,000	\$ 46,898,577	\$ 1,290,000
Installment obligations	1,629,000	-	309,000	1,320,000	314,000
Compensated absences	2,130,912	1,414,851	1,220,790	2,324,973	1,220,000
Less deferred amounts for:					
Issuance discounts	(128,483)	(94,062)	(10,868)	(211,677)	_
Refunding loss		(414,786)	<u> </u>	(414,786)	
	\$ 50,980,006	\$ 10,811,003	\$ 11,873,922	\$ 49,917,087	\$ 2,824,000
<b>Business-type activities</b>					
Revenue bonds	\$ 3,190,000	\$ -	\$ 435,000	\$ 2,755,000	\$ 295,000
Installment obligations	350,000	-	75,000	275,000	75,000
Compensated absences	325,687	145,961	142,227	329,421	30,951
	\$ 3,865,687	\$ 145,961	\$ 652,227	\$ 3,359,421	\$ 400,951

For the governmental activities, compensated absences are generally liquidated by the general fund.

#### **3-G.** Segment Information – Enterprise Funds

The government issued revenue bonds to finance certain improvements to its water and sewage systems. Because the water and sewage funds, which are individual enterprise funds that account entirely for the government's water and sewer activities, are reported as major funds in the fund financial statements, segment disclosures herein are not required.

#### 3-H. Endowments

*Ella W. Sharp Park Endowment Permanent Trust Fund.* For the year ended June 30, 2008, the net depreciation on investments of donor-restricted endowments was \$30,658. Under the terms of the endowment, and consistent with State statutes, the City is authorized based on a total-return policy to spend the net appreciation for the benefit of the Ella Sharp Park. At year-end, there was no accumulated available net appreciation; the nonexpendable endowment balance is \$1,086,810.

Cemetery Perpetual Maintenance Permanent Trust Fund. For the year ended June 30, 2008, the net appreciation on investments of donor-restricted endowments was \$75,469. Under the terms of the endowment, and consistent with State statutes, the City is authorized based on a total-return policy to spend the net appreciation for the benefit of the cemetery system. At year-end, there was no accumulated available net appreciation; the nonexpendable endowment balance is \$1,708,598.

#### **Notes To Financial Statements**

#### **NOTE 4 – OTHER INFORMATION**

#### 4-A. Risk Management

During the normal course of its operations, the City is exposed to various risks of loss related to liability, employee injury and other circumstances. In all instances other than workers' compensation, the City has retained coverages through commercial insurance carriers. For workers' compensation, the City has opted to protect itself from risks through means other than the purchase of traditional insurance coverage.

In 1979, the City established a self-insurance program for workers' compensation, which is accounted for in the workers' compensation internal service fund. This program is administered by a service agency, which furnishes safety inspection, claims review, and claims processing. A specific excess workers' compensation reinsurance policy indemnifies the City on a statutory basis in excess of the first \$1,000,000 per occurrence. All applicable funds are charged premiums based on payroll and workers' compensation classification. Settled claims have not exceeded insurance coverage in any of the past three fiscal years.

The claims liability of \$663,318 reported in the workers' compensation internal service fund at June 30, 2008 is based on the requirements of Governmental Accounting Standards Board Statement No. 10, as amended, which requires that a liability for claims be reported if it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. The claims liability is estimated by management based upon historical experience. No annuity contracts have been purchased for claims liabilities.

The change in the workers' compensation internal service fund liability amount for the years ended June 30 is as follows:

	2008	2007
Claims liability at beginning of fiscal year	\$ 763,535	\$ 785,852
Claims and changes in estimates	270,041	317,389
Claims payments	(370,258)	(339,706)
Claims liability at June 30	\$ 663,318	\$ 763,535

There were no significant reductions in insurance coverage from the prior year, and no insurance settlements have exceeded coverage for each of the past three fiscal years.

#### **Notes To Financial Statements**

#### 4-B. Property Taxes

Property taxes attach as an enforceable lien on property as of December 31 each year. The City property tax is levied July 1 based on the taxable value of the property as of the preceding December 31. Real and personal property in the City for the July 1, 2007 levy was assessed and valued at approximately \$765 million, representing approximately 50% of estimated current market value.

The City's operating tax rate is 6.72 mills (cannot exceed 7.00 mills) with an additional 1.92 (cannot exceed 2.00 mills) for public improvement, 5.19 for Act 345 Pension, 0.75 for City Hall bond, and 2.00 for the Downtown Development Authority, a component unit of the City.

Taxes are payable to the City in five equal installments on the twentieth of the month commencing in July and ending in November. They are deemed delinquent immediately after the due date.

### 4-C. Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and potential adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the government expects such amounts, if any, to be immaterial.

The government is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the government's counsel that resolution of these matters will not have a material adverse effect on the financial condition of the government.

On July 1, 1974 the City sold the Reynolds Municipal Airport to the County of Jackson. The terms of the transfer document indicated the property was being sold "as is". There was also language in the transfer documents providing for indemnification from the County to the City. The County is undertaking an expansion of the airport runways. During the preliminary stages of the expansion, it was discovered the City had operated a landfill on the property during the City's ownership. The landfill was licensed by the Michigan Department of Natural Resources during the City's operation. Even though the City complied with all laws in existence at the time, the City remains liable for any contamination resulting from the ownership/operation of the landfill. As part of the Airport expansion process, the County gave notice to the Michigan Department of Environmental Quality (MDEQ) that an old landfill was on the site. As a result of the County's action, the City received a Notice of Violation in 2005 from the MDEQ. In August 2007, the City released its right to the Reverter clause contained in the 1974 transfer deed to the County. In return, the City received additional indemnification from the County. It is not known at present if the MDEQ will have specific requirements during runway construction. The matter is not covered by insurance and the potential costs could be significant. No provision for the loss has been made in the accompanying financial statements.

#### **Notes To Financial Statements**

#### 4-D. Postemployment Benefits

Per personnel policy for non-union members and various labor agreements for union members, the City provides health insurance benefits to 111 retirees who have not reached age 65. Such benefits are funded as incurred and amounted to \$118,978 for governmental activities and \$205,353 for proprietary activities for the year ended June 30, 2008.

#### 4-E. Defined Benefit Pension Plans

The City administers three single-employer defined benefit pension plans which provide retirement, death, and disability benefits covering substantially all City employees, subject to certain eligibility requirements. The obligation to contribute to these three plans and benefit provisions are authorized and amended by City ordinance. Membership of each plan consisted of the following at June 30, 2007, the date of the latest actuarial valuation:

	Employees' Retirement System	Policemen's and Firemen's Pension Fund	Policemen's and Firemen's Pension - Act 345 Fund
Retirees and beneficiaries receiving	150	4.4	120
benefits	150	44	138
Terminated plan members entitled to, but			
not yet receiving benefits	13	-	1
Active plan members	213		104
TOTAL	376	44	243

#### Employees' Retirement System

The Employees' Retirement System Pension Plan is a contributory defined benefit plan that covers substantially all City employees not covered under one of the City's Policemen's and Firemen's Pension Plans and provides for retirement, death, and disability benefits. Members contribute 2.5% of annual compensation or one-half of the actuarially computed contribution if it is greater than 5.0%. The City contributes 2.5% of total compensation as a minimum, plus additional amounts as are necessary to provide assets sufficient for the Early Retirement Window Period. Pursuant to Ordinance Amendments, members contribute 5.50%, with the City contributing the 6.93%. Accumulated member contributions are annually credited with interest at 4.5%. Administrative costs of the Plan are financed through investment earnings.

The annual required contribution for the current year was determined as part of a June 30, 2007 actuarial valuation using the entry age method. The actuarial assumptions included an 8% rate of return on investments, projected salary increases of 4.25% to 8.25% including inflation at 2.7%, and no cost of living adjustments.

#### **Notes To Financial Statements**

#### Policemen's and Firemen's Pension

The Policemen's and Firemen's Pension Plan is a contributory defined benefit plan that covers certain uniformed policemen and firemen hired prior to July 1, 1974, and provides for retirement, death, and disability benefits. There are no remaining active plan members. The City contributes such additional amounts as are necessary to provide assets sufficient to meet the benefits to be paid to plan members. Administrative costs of the Plan are financed through investment earnings.

The annual required contribution for the current year was determined as part of a June 30, 2007 actuarial valuation using the attained age method. The actuarial assumptions included a 7.5% rate of return on investments and a 3.0% cost of living adjustment.

#### Policemen's and Firemen's Pension - Act 345

The Policemen's and Firemen's Pension Plan - Act 345 is a contributory defined benefit plan that covers uniformed policemen and firemen hired subsequent to July 1, 1974, and certain policemen and firemen hired prior to that date who have elected, under the provisions of the plan, to transfer from the City's Policemen's and Firemen's Pension Plan, and provides for retirement, death, and disability benefits. Members contribute 8.74-12.05% of annual compensation with the City contributing such additional amounts as are necessary to provide assets sufficient to meet the benefits to be paid to plan members. Accumulated member contributions are annually credited with interest at 4.5%. Administrative costs of the Plan are financed through investment earnings.

The annual required contribution for the year was determined as part of a June 30, 2007 actuarial valuation using the entry age method. The actuarial assumptions included a 7.5% rate of return on investments, projected salary increases of 4.5% to 10.25%, including inflation at 4.25%, and no cost of living adjustments.

Other information for these plans is as follows:

	Employees' Retirement System	Policemen's And Firemen's Pension	Policemen's and Firemen's Pension - Act 345
Asset valuation method	4-year smoothed market	4-year smoothed market	4-year smoothed market
Amortization method	Level percent	Level percent	Level percent
Remaining amortization period	30 years	10 years	10 years
Open or closed amortization approach	Closed	Closed	Closed

#### **Notes To Financial Statements**

### **THREE-YEAR TREND INFORMATION**

Year <u>Ending</u>	Annual Pension Actual Annual Cost (APC) Contribution		Percentage of APC Contributed	Net Pension Obligation					
Employees' Retirement	ment System								
6/30/06	\$ 605,771	\$ 605,771	100%	\$ -0-					
6/30/07	721,955	721,955	100%	-O-					
6/30/08	832,376	832,376	100%	-0-					
Policemen's and Fi	iremen's Pension	1							
6/30/06	806,276	806,276	100%	-0-					
6/30/07	934,667	934,667	100%	-O-					
6/30/08	612,545	612,545	100%	-0-					
Policemen's and Fi	Policemen's and Firemen's Pension – Act 345								
6/30/06	2,327,991	2,337,991	100%	-O-					
6/30/07	3,098,776	3,098,776	100%	-O-					
6/30/08	3,289,972	3,289,972	100%	-0-					

The funded status of each plan as of June 30, 2007, the most recent actuarial valuation date, is as follows (dollar amounts in thousands):

	Actuarial	Actuarial Accrued	Unfunded	F 1. 1	C	UAAL as a % of
	Value of Assets	Liability (AAL)	AAL (UAAL)	Funded Ratio	Covered Payroll	Covered Payroll
ERS	\$ 34,236	\$ 38,091	\$ 3,855	89.9%	\$ 10,119	38.1%
PFP	5,848	10,682	4,834	54.8%	n/a	n/a
Act 345	33,250	56,554	23,304	58.8%	6,421	363.0%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

### **Notes To Financial Statements**

Stand alone financial reports have not been issued for the plans. GASB Statement 25 required supplementary information is presented after the footnotes section. A summary of the financial results for the three Plans is as follows:

### Statement of Plan Net Assets – June 30, 2008

	Employees' Retirement System	Policemen's and Firemen's Pension	Policemen's and Firemen's Pension - Act 345	Total
Assets				
Investments, at fair value:				
U.S. treasuries	\$ -	\$ 152,637	\$ 2,020,200	\$ 2,172,837
U.S. agencies	-	170,954	1,318,661	1,489,615
Mortgage backed securities	-	-	712,588	712,588
Corporate bonds:				
Domestic	-	1,218,969	5,730,882	6,949,851
Domestic mutual funds	13,492,218	-	-	13,492,218
International	-	55,230	303,581	358,811
Equities:				
Domestic stocks	2,670,030	2,773,474	16,434,667	21,878,171
Domestic mutual funds	12,521,594	-	-	12,521,594
International stocks	-	745,939	5,194,297	5,940,236
International mutual funds	4,244,047	-	-	4,244,047
Money market accounts	499,288	114,763	2,431,458	3,045,509
Total investments	33,427,177	5,231,966	34,146,334	72,805,477
Receivables:				
Interest and dividends	3,778	14,245	93,865	111,888
Other	(11,354)		62,053	50,699
Total assets	33,419,601	5,246,211	34,302,252	72,968,064
Liabilities				
Refunds payable and other			253,494	253,494
Net assets held in trust for				
pension benefits	\$ 33,419,601	\$ 5,246,211	\$ 34,048,758	\$ 72,714,570

# **Notes To Financial Statements**

# Statement of Changes in Plan Net Assets - Year Ended June 30, 2008

	Employees' Retirement System	Policemen's and Firemen's Pension	and Firemen's Pension - Act 345	Totals
Additions				
Contributions:				
Employer	\$ 734,998	\$ 612,545	\$ 3,289,972	\$ 4,637,515
Plan member	567,016	<u> </u>	763,054	1,330,070
Total contributions	1,302,014	612,545	4,053,026	5,967,585
Investment income (loss):				
Net depreciation in fair value of investments	(1,768,171)	(391,923)	(2,286,397)	(4,446,491)
Interest	14,075	72,168	472,986	559,229
Dividends	102,539	56,561	426,915	586,015
Total investment loss	(1,651,557)	(263,194)	(1,386,496)	(3,301,247)
Less investment expense	47,948	7,665	28,575	84,188
Net investment loss	(1,699,505)	(270,859)	(1,415,071)	(3,385,435)
Total additions (deductions)	(397,491)	341,686	2,637,955	2,582,150
Deductions				
Benefits	1,914,212	1,238,840	3,233,032	6,386,084
Refunds of contributions	28,747	-	-	28,747
Administrative expense	104,501	46,239	254,657	405,397
Total deductions	2,047,460	1,285,079	3,487,689	6,820,228
Net decrease	(2,444,951)	(943,393)	(849,734)	(4,238,078)
Net assets held in trust for pension benefits Beginning of year	35,864,552	6,189,604	34,898,492	76,952,648
End of year	\$ 33,419,601	\$ 5,246,211	\$ 34,048,758	\$ 72,714,570

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# GASB REQUIRED SUPPLEMENTARY INFORMATION

# **GASB Statement 25 Required Supplementary Information**

# **Schedule of Funding Progress**

			(In T	housands)							
Actuarial			A	ctuarial							UAAL as a
Valuation		ctuarial		ccrued		ıfunded					% of
Date		alue of		iability		AAL	Func			overed	Covered
June 30		Assets	(	AAL)	J)	JAAL)	Rat	<u>io</u>	P	Payroll	<b>Payroll</b>
Employees' R	<u>etiren</u>	nent Systen	n (entr	y age valua	ation n	<u>iethod)</u>					
1998	\$	27,965	\$	22,927	\$	(5,038)	122.0	0%	\$7.	,339,189	(68.6%)
1999		31,654		24,367		(7,287)	129.9	9%	7,	,784,073	(93.6%)
2000		34,960		25,787		(9,173)	135.6	5%	8,	,338,326	(110.0%)
2001		36,120		27,705		(8,415)	130.4	4%	8,	,532,237	(98.6%)
2002		35,151		29,372		(5,779)	119.	7%	9,	,256,930	(62.4%)
2003		33,229		29,902		(3,327)	111.	1%	9,	,691,157	(34.3%)
2004		32,919		31,417		(1,502)	104.8	8%	9,	,599,830	(15.6%)
2005		32,395		33,016		621	98.1	%	9,	,599,573	6.5%
2006		31,867		35,019		3,152	91.0	1%	10,	,090,797	31.2%
2007		34,236		38,091		3,855	89.9	%	10,	,119,228	38.1%
Policemen's a	nd Fir	emen's Per	nsion (	attained ag	ge valu	ation metho	<u>od)</u>				
1998	\$	8,997	\$	13,879	\$	4,882	64.8	3%	\$	49,813	9799.6%
1999		9,845		13,537		3,692	72.7			51,016	7237.6%
2000		11,518		11,747		229	98.1			n/a	n/a
2001		10,845		11,428		583	94.9			n/a	n/a
2002		9,354		11,267		1,913	83.0			n/a	n/a
2003		7,745		10,901		3,156	71.1			n/a	n/a
2004		6,418		10,753		4,335	59.7			n/a	n/a
2005		5,622		10,172		4,550	55.3	%		n/a	n/a
2006		5,560		10,931		5,371	50.9			n/a	n/a
2007		5,848		10,682		4,834	54.8	3%		n/a	n/a
Policemen's a	nd Fir	emen's Pe	nsion -	Act 345 (e	ntry ag	ge valuatior	n method	<u>l)</u>			
1998	\$	21,277	\$	39,553	\$	18,276	53.8	30%	\$ 5	,697,163	320.8%
1999	Ψ	24,372	Ψ	40,911	Ψ	16,539	59.6			,597,521	295.5%
2000		27,748		42,660		14,912	65.0			,772,726	258.3%
2001		29,555		44,126		14,571	67.0			,942,253	245.2%
2002		28,906		45,681		16,775	63.3			,071,301	276.3%
2002		28,900		47,131		19,294	59.1			,213,210	310.5%
2003		27,219		49,060		21,841	55.5			,213,210	355.8%
2004		27,219		51,434		23,673	54.0			,321,086	333.8% 374.5%
2005		29,893		53,569		23,676	55.8			,521,080	358.8%
2006		33,250		56,554		23,304	53.8 58.8			,398,038 ,420,709	338.8% 363.0%
2007		JJ,4JU		50,554		4J,JU4	٥.٥٠	/0	0,	, <del>+</del> 40,709	303.0%

# **GASB Statement 25 Required Supplementary Information**

# **Schedule of Employer Contributions**

Fiscal Year Ended June 30	Contribution Rates as Percents of Valuation Payroll	ercents Computed Dollar Contribution		Actual Annual ntributions	Percent Contribution	
Employees' Retirer	ment System					
1999	4.6%	\$	363,951	\$ 363,951	100%	
2000	3.9%		320,315	320,315	100%	
2001	3.9%		335,840	335,840	100%	
2002	3.9%		354,918	354,918	100%	
2003	3.9%		378,931	378,931	100%	
2004	3.9%		383,883	383,883	100%	
2005	3.9%		388,706	388,706	100%	
2006	5.6%		572,520	572,520	100%	
2007	6.9%		722,422	722,422	100%	
2008	7.6%		832,376	832,376	100%	
Policemen's and Fi	remen's Pension					
1999	n/a	\$	542,989	\$ 542,989	100%	
2000	n/a		372,183	372,183	100%	
2001	n/a		293,241	293,241	100%	
2002	n/a		-	_	n/a	
2003	n/a		86,992	86,992	100%	
2004	n/a		301,041	301,041	100%	
2005	n/a		528,199	528,199	100%	
2006	n/a		806,276	806,276	100%	
2007	n/a		934,667	934,667	100%	
2008	n/a		612,545	612,545	100%	
Policemen's and Fi	remen's Pension - Act 345					
1999	38.4%	\$	2,270,386	\$ 2,270,386	100%	
2000	33.6%		2,051,490	2,051,490	100%	
2001	32.7%		1,970,575	1,970,575	100%	
2002	30.9%		1,882,139	1,882,139	100%	
2003	29.9%		1,895,548	1,895,548	100%	
2004	33.8%		2,192,507	2,192,507	100%	
2005	37.2%		2,466,634	2,466,634	100%	
2006	41.9%		2,327,991	2,327,991	100%	
2007	44.9%		3,098,776	3,098,776	100%	
2008	45.7%		3,289,972	3,289,972	100%	

# **GASB Statement 25 Required Supplementary Information**

#### **Additional Information**

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

	Employees' Retirement System	Policemen's and Firemen's Pension	Policemen's and Firemen's Pension Act 345
Valuation date	June 30, 2007	June 30, 2007	June 30, 2007
Actuarial Cost Method	Entry Age	Attained Age	Entry Age
Amortization Method	Level percent	Level percent	Level percent
Remaining amortization period (All closed periods)	10 years full funding credit 30 years unfunded liability 3 years early retirement window	10 years	10 years
Asset valuation method	4 year smoothed market	4 year smoothed market	4 year smoothed market
Actuarial assumption: Investment rate of return Projected salary increases Includes inflation at Cost-of-living adjustments	8.00% 4.25% - 8.25% 2.7% None	7.50% N/A N/A 3.00%	7.50% 4.5% -10.25% 4.25% None

# COMBINING and INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

# City of Jackson, Michigan Combining Balance Sheet Nonmajor Governmental Funds June 30, 2008

	Special Revenue	 Debt Service	Capital Projects	Permanent Funds	Totals
<u>ASSETS</u>					
Assets					
Pooled cash and investments	\$ 2,375,581	\$ 52,367	\$ 998,335	2,700,467	\$ 6,126,750
Receivables:					
Accounts, net	103,667	-	-	-	103,667
Interest	-	-	-	18,879	18,879
Due from other governments	567,026	-	-	-	567,026
Due from other funds	5,148	2,541	-	-	7,689
Interfund receivables	168,343	-	-	-	168,343
Inventories	14,707	-	-	-	14,707
Long-term advance to other funds		 		120,000	120,000
Total assets	\$ 3,234,472	\$ 54,908	\$ 998,335	\$ 2,839,346	\$ 7,127,061
<u>LIABILITIES</u> AND FUND BALANCES					
Liabilities					
Accounts payable	\$ 151,419	\$ -	\$ 1,177	\$ -	\$ 152,596
Accrued payroll	92,949	-	-	-	92,949
Due to other funds	10	-	-	43,938	43,948
Interfund payables	168,343	-	_	-	168,343
Deferred revenue	19,667		564		20,231
Total liabilities	432,388	 	1,741	43,938	478,067
Fund balances					
Reserved for:	4.4.505				4.4.505
Inventories	14,707	-	-		14,707
Perpetual care	-	-	-	1,708,598	1,708,598
Endowment	-	-	-	966,810	966,810
Advances	-	-	-	120,000	120,000
Unreserved:					
Designated for subsequent years expenditures	288,211	-	-	-	288,211
Undesignated	2,499,166	 54,908	996,594		3,550,668
Total fund balances	2,802,084	 54,908	996,594	2,795,408	6,648,994
Total liabilities and fund balances	\$ 3,234,472	\$ 54,908	\$ 998,335	\$ 2,839,346	\$ 7,127,061

# City of Jackson, Michigan Combining Statement of Revenues, Expenditures

# and Changes in Fund Balances

# **Nonmajor Governmental Funds**

# For the Fiscal Year Ended June 30, 2008

	Special Revenue	Debt Service	Capital Projects	Permanent Funds	Totals
Revenues					
Property taxes	\$ 1,196,668	\$ 584,081	\$ 1,014,339	\$ -	\$ 2,795,088
Intergovernmental	4,536,371	=	=	=	4,536,371
Charges for services	1,340,185	1,177,273	-	26,129	2,543,587
Investment income	222,766	8,289	49,838	172,880	453,773
Miscellaneous	417,819		12,297		430,116
Total revenues	7,713,809	1,769,643	1,076,474	199,009	10,758,935
Expenditures					
Current:					
Public safety	717,749	-	-	-	717,749
Public works	4,456,266	-	=	=	4,456,266
Culture and recreation	1,202,486	-	-	-	1,202,486
Community enrichment and development	1,175,804	-	-	8,361	1,184,165
Capital outlay	54,592	-	451,729	-	506,321
Debt service:					
Principal retirement	100,000	1,379,000	-	-	1,479,000
Interest and fiscal charges	4,724	1,768,837	-	-	1,773,561
Bond issuance costs		215,913			215,913
Total expenditures	7,711,621	3,363,750	451,729	8,361	11,535,461
Revenues over (under) expenditures	2,188	(1,594,107)	624,745	190,648	(776,526)
Other financing sources (uses)					
Proceeds from issuance of debt	-	9,905,000	-	-	9,905,000
Discount on bonds	-	(94,062)	=	=	(94,062)
Payment to escrow agent	-	(9,599,786)	=	=	(9,599,786)
Transfers in	1,551,080	1,394,502	338,817	-	3,284,399
Transfers out	(1,575,562)		(1,144,145)	(119,707)	(2,839,414)
Total other financing sources (uses)	(24,482)	1,605,654	(805,328)	(119,707)	656,137
Net change in fund balances	(22,294)	11,547	(180,583)	70,941	(120,389)
Fund balances, beginning of year	2,824,378	43,361	1,177,177	2,724,467	6,769,383
Fund balances, end of year	\$ 2,802,084	\$ 54,908	\$ 996,594	\$2,795,408	\$ 6,648,994

# City of Jackson, Michigan Combining Balance Sheet Nonmajor Special Revenue Funds June 30, 2008

ASSETS	Major Street	Local Street	Ella W. Sharp Park Operating	Land Acquisition	Housing Initiative	Public Improvement
Assets						
Pooled cash and investments	\$ 5,428	\$ -	\$ 32,478	\$ 24,194	\$ 352	\$ 266,024
Accounts receivables, net	32,833	-	-	_	-	-
Due from other governments	314,350	95,795	-	-	-	-
Due from other funds	-	-	5,148	-	-	-
Interfund receivables	-	-	-	-	-	168,343
Inventories			14,707			
Total assets	\$ 352,611	\$ 95,795	\$ 52,333	\$ 24,194	\$ 352	\$ 434,367
LIABILITIES AND FUND BALANCES Liabilities Accounts payable Accrued payroll Due to other funds Interfund payables Deferred revenue  Total liabilities	\$ 22,254 10,803 - - - 33,057	\$ 8,276 7,487 - 21,233 - 36,996	\$ 11,433 25,726 - - - - - - - - 37,159	\$ 6,000 - - - - - 6,000	\$ 115 - - - - 115	\$ 450 - - - - - 450
Fund balances						
Reserved for inventories	-	-	14,707	-	-	-
Unreserved:						
Designated for subsequent						
year's expenditures	159,628	-	-	-	-	128,583
Undesignated	159,926	58,799	467	18,194	237	305,334
<b>Total fund balances</b>	319,554	58,799	15,174	18,194	237	433,917
Total liabilities and						
fund balances	\$ 352,611	\$ 95,795	\$ 52,333	\$ 24,194	\$ 352	\$ 434,367

Building Department	Budget Stabilization	Drug Law Enforcement	Project Safe Neighborhood	LAWNET Grant	Recreation Activity	Community Development Home Grant
\$ 14,787 7,390 - - - - - \$ 22,177	\$ 1,603,500 - - - - - - \$ 1,603,500	\$ 27,700 - - - - - - \$ 27,700	\$ - 23,054 - - - \$ 23,054	\$ - 7,351 - - - \$ 7,351	\$ 46,628 20 - - - - - - \$ 46,648	\$ 41,490 - - - - - - \$ 41,490
\$ 3,596 17,966 - - 21,562	\$ - - - - -	\$ 230 - - - - 230	\$ 1,603 - - 21,451 - 23,054	\$ - - - 6,207 - - 6,207	\$ 3,042 10,433 - - - 13,475	\$ 21,813 - 10 - 19,667 41,490
615 615 \$ 22,177	1,603,500 1,603,500 \$ 1,603,500	27,470 27,470 \$ 27,700	\$ 23,054	1,144 1,144 \$ 7,351	33,173 33,173 \$ 46,648	\$ 41,490 Continued

# City of Jackson, Michigan Combining Balance Sheet Nonmajor Special Revenue Funds (Concluded) June 30, 2008

<u>ASSETS</u>	Lead Hazard Control	Employee Health Care	Brownfield Assessment Grant - 2004	Brownfield Assessment Grant - 2008	Byrne / JAG Program Grants
Assets					
Pooled cash and investments	\$ -	\$ 288,690	\$ -	\$ -	\$ -
Accounts receivables, net  Due from other governments	123,942	-	-	2,534	-
Due from other funds	123,942	_	-	2,334	-
Interfund receivables	_	_	_	_	_
Inventories, at cost					
Total assets	\$ 123,942	\$ 288,690	\$ -	\$ 2,534	\$ -
LIABILITIES AND FUND BALANCES Liabilities Accounts payable Accrued payroll Due to other funds Interfund payables Deferred revenue  Total liabilities	\$ 61,168 2,176 - 60,598 - 123,942	\$ - - - -	\$ - - - -	\$ 1,512 - - 1,022 - - 2,534	\$ - - - - -
Fund balances					
Reserved for inventories	-	_	-	-	_
Unreserved:					
Designated for subsequent					
year's expenditures	-	-	-	-	-
Undesignated		288,690			
Total fund balances		288,690			
Total liabilities and	Ф. 100 015	Φ 200 500	Φ.	ф. 2.72 <i>;</i>	Ф
fund balances	\$ 123,942	\$ 288,690	\$ -	\$ 2,534	<u>\$</u> -

Waterfront Redevelopment		ecreation Millage	Totals	
\$ - 63,424 - -	\$	24,310	\$	2,375,581 103,667 567,026 5,148 168,343
 <u>-</u>				14,707
\$ 63,424	\$	24,310	\$	3,234,472
\$ 5,572 - - 57,832	\$	4,355 18,358 - -	\$	151,419 92,949 10 168,343 19,667
63,404		22,713		432,388
-		-		14,707
 20_		- 1,597_		288,211 2,499,166
20		1,597		2,802,084
\$ 63,424	\$	24,310	\$	3,234,472

# City of Jackson, Michigan Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds For the Fiscal Year Ended June 30, 2008

	Major Street	Local Street	Ella W. Sharp Park Operating	Land Acquisition	Housing Initiative	Public Improvement
Revenues						
Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,196,668
Intergovernmental	2,717,397	584,605	-	-	-	-
Charges for services	-	-	566,595	-	-	-
Investment income	-	-	302	72,776	-	58,381
Miscellaneous	201,015	56,810				
Total revenues	2,918,412	641,415	566,897	72,776		1,255,049
Expenditures						
Current:						
Public safety	-	-	-	=	-	-
Public works	3,122,144	1,185,946	-	-	-	-
Culture and recreation	-	-	712,921	-	-	-
Community enrichment and						
development	-	-	-	-	24,799	137,830
Capital outlay	-	-	-	54,592	-	-
Debt service:						
Principal retirement	-	-	-	-	-	100,000
Interest expense						4,724
Total expenditures	3,122,144	1,185,946	712,921	54,592	24,799	242,554
Revenues over (under) expenditures	(203,732)	(544,531)	(146,024)	18,184	(24,799)	1,012,495
Other financing sources (uses)						
Transfers in	772,733	410,865	146,482	-	21,000	-
Transfers out	(444,304)	(12,275)				(1,043,354)
Total other financing sources (uses)	328,429	398,590	146,482		21,000	(1,043,354)
Net change in fund balances	124,697	(145,941)	458	18,184	(3,799)	(30,859)
Fund balances, beginning of year	194,857	204,740	14,716	10	4,036	464,776
Fund balances, end of year	\$ 319,554	\$ 58,799	\$ 15,174	\$ 18,194	\$ 237	\$ 433,917

Building Departmen	<u>t</u> _	Budget Stabilization	Drug Law Enforcement	Project Safe Neighborhood	LAWNET Grant	Recreation Activity	Community Development Home Grant
\$	- \$	-	\$ -	\$ -	\$ -	\$ -	\$ -
282,854	- 1	-	-	28,590	57,929	242,316	400,573
202,03	-	75,629	501	-		1,616	-
			75,833		71,215		11,070
282,854	4	75,629	76,334	28,590	129,144	243,932	411,643
483,086	6	-	76,929	28,590	129,144	-	-
	-	-	=	-	-	242,530	-
	-	-	-	-	-	242,330	-
	-	-	-	-	-	-	411,643
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
483,086	6		76,929	28,590	129,144	242,530	411,643
(200,232	2)	75,629	(595)			1,402	
200,000	0	-	-	-	-	-	-
		(75,629)					
200,000	0	(75,629)					
(232	2)	-	(595)	-	-	1,402	-
847	7	1,603,500	28,065		1,144	31,771	
\$ 61:	5 \$	5 1,603,500	\$ 27,470	\$ -	\$ 1,144	\$ 33,173	\$ -
							Continued

# City of Jackson, Michigan Combining Statement of Revenues, Expenditures and Changes in Fund Balances (Concluded) Nonmajor Special Revenue Funds For the Fiscal Year Ended June 30, 2008

	Lead Hazard Control	Employee Health Care	Brownfield Assessment Grant - 2004	Brownfield Assessment Grant - 2008	Byrne / JAG Program Grant
Revenues					
Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	599,102	-	145,641	2,534	-
Charges for services	-	-	-	-	-
Investment income	554	13,002	-	-	-
Miscellaneous	1,876		<del>-</del>		
Total revenues	601,532	13,002	145,641	2,534	
Expenditures					
Current:					
Public safety	-	-	-	-	-
Public works	-	-	145,642	2,534	-
Culture and recreation	-	-	-	-	-
Community enrichment and					
development	601,532	-	-	-	-
Capital outlay	-	-	-	-	-
Debt service:					
Principal retirement	-	-	-	-	-
Interest expense			<del>-</del>	<del>-</del>	
Total expenditures	601,532		145,642	2,534	
Revenues over (under) expenditures		13,002	(1)		
Other financing sources (uses)					
Transfers in	-	-	-	-	-
Transfers out					
Total other financing sources (uses)					
Net change in fund balances	-	13,002	(1)	-	-
Fund balances, beginning of year		275,688	1		
Fund balances, end of year	\$ -	\$ 288,690	\$ -	\$ -	\$ -

Waterfront Redevelopment	Recreation Millage	Totals
\$ -	\$ -	\$ 1,196,668
<u>-</u>	Ψ -	4,536,371
_	248,420	1,340,185
5	<u>-</u>	222,766
		417,819
5_	248,420	7,713,809
_	_	717,749
_	_	4,456,266
_	247,035	1,202,486
	,	-,,
_	-	1,175,804
-	-	54,592
_	_	100,000
-	-	4,724
	247,035	7,711,621
5	1,385	2,188
-	-	1,551,080
		(1,575,562)
		(24,482)
5	1,385	(22,294)
15	212	2,824,378
\$ 20	\$ 1,597	\$ 2,802,084

# **Nonmajor Special Revenue Funds**

Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

<u>Major Street Fund</u> - This fund is used to control the expenditure of motor fuel taxes which are earmarked by law for major street and highway purposes.

<u>Local Street Fund</u> - This fund is used to control the expenditure of motor fuel taxes which are earmarked by law for local street and highway purposes.

**Ella W. Sharp Park Operating Fund** - This fund is used to record the revenues and expenditures related to operating the Ella W. Sharp Golf Course and Ella W. Sharp Park.

<u>Land Acquisition Fund</u> - This fund is used to account for acquisitions of property within the City.

<u>Housing Initiative Fund</u> - This fund is used to record the acquisition of tax reverted properties and other land within the City

<u>Public Improvement Fund</u> - This fund was established to account for tax revenue set aside for municipal public improvements.

<u>Building Department Fund</u> - This fund depicts the revenues and expenditures for the Inspection Department Activity in accordance with the State Construction Code Act of 1999.

<u>Budget Stabilization Fund</u> - As provided for in Act 30 of the Public Acts of 1978, monies in this fund can generally be used for General Fund deficit reduction, to prevent a reduction in the level of public services or to cover expenses relating to a natural disaster.

<u>Drug Law Enforcement Fund</u> - This fund is used to account for the proceeds from the sale of seized property which has been used in association with controlled substances.

<u>Project Safe Neighborhood</u> - This fund is used to account for grant monies which are earmarked for projects to reduce crime and improve public safety.

**LAWNET Grant Fund** - This fund is used to account for activity relating to LAWNET Project Grants entered into with the City of Ypsilanti through the Office of Criminal Justice for the purpose of expanding the drug effort and impacting drug trafficking in the Jackson-Washtenaw-Livingston County Region.

**Recreation Activity Fund** - This fund is used to account for the expenditure of certain revenues generated from recreation fee programs.

# **Nonmajor Special Revenue Funds (Cont.)**

<u>Community Development Home Grant Fund</u> - This fund is used to account for Federal Grants created by the National Affordable Housing Act of 1990.

<u>Lead Hazard Control Fund</u> - This fund is used to account for the Federal Grants provided for lead paint testing.

**Employee Health Care** - This fund is used to account for the accumulation of resources to pay for future retiree health care costs.

<u>Brownfield Assessment Grant Funds</u> – These funds are used to account for the activity of an EPA Grant relating to Brownfield sites.

**Byrne/JAG Program Grants Fund** - This fund is used to account for the activity of a federal grant relating to drug enforcement.

<u>Waterfront Development Fund</u> - This fund is used to account for the activity of a federal grant relating to development along portions of the Grand River.

<u>Recreation Millage Fund</u> - This fund is used to account for certain property taxes collected by Jackson Public Schools and donated to the City for certain recreation purposes.

# City of Jackson, Michigan Major Street Fund

# Schedule of Revenues, Expenditures and Changes in Fund Balance - Amended Budget and Actual

## For the Fiscal Year Ended June 30, 2008

		2008		
	Amended Budget	Actual	Actual Over (Under) Final Budget	2007 Actual
Revenues				
Intergovernmental	\$ 3,811,505	\$ 2,717,397	\$ (1,094,108)	\$ 4,389,026
Miscellaneous	196,123	201,015	4,892	157,827
Total revenues	4,007,628	2,918,412	(1,089,216)	4,546,853
Expenditures				
Current - public works:				
Street construction	470,851	493,445	22,594	706,472
Street maintenance	680,478	635,780	(44,698)	789,942
Traffic services	583,852	581,377	(2,475)	585,121
Winter maintenance	403,763	393,754	(10,009)	261,572
Trunkline maintenance	231,816	143,946	(87,870)	172,484
State highway construction	1,874,789	873,842	(1,000,947)	2,972,492
Reimbursements				(60,953)
Total expenditures	4,245,549	3,122,144	(1,123,405)	5,427,130
Revenues under expenditures	(237,921)	(203,732)	34,189	(880,277)
Other financing sources (uses)				
Transfers in	772,620	772,733	113	893,038
Transfers out	(544,097)	(444,304)	99,793	(557,247)
Total other financing sources (uses)	228,523	328,429	99,906	335,791
Net change in fund balance	(9,398)	124,697	134,095	(544,486)
Fund balance, beginning of year	194,857	194,857		739,343
Fund balance, end of year	\$ 185,459	\$ 319,554	\$ 134,095	\$ 194,857

# City of Jackson, Michigan Local Street Fund

## Schedule of Revenues, Expenditures and

# Changes in Fund Balance - Amended Budget and Actual For the Fiscal Year Ended June 30, 2008

		2008			
	Amended Budget Actual		Actual Over (Under) Final Budget	2007 Actual	
Revenues					
Intergovernmental	\$ 586,160	\$ 584,605	\$ (1,555)	\$ 593,862	
Investment income	1,000	-	(1,000)	711	
Miscellaneous	58,610	56,810	(1,800)	3,677	
Total revenues	645,770	641,415	(4,355)	598,250	
Expenditures					
Current - public works:					
Street construction	583,106	581,742	(1,364)	875,944	
Street maintenance	754,139	702,191	(51,948)	702,151	
Traffic services	22,530	22,402	(128)	46,805	
Winter maintenance	216,887	213,763	(3,124)	160,886	
Reimbursements	(347,571)	(334,152)	13,419	(405,655)	
Total expenditures	1,229,091	1,185,946	(43,145)	1,380,131	
Revenues under expenditures	(583,321)	(544,531)	38,790	(781,881)	
Other financing sources (uses)					
Transfers in	510,535	410,865	(99,670)	666,435	
Transfers out	(12,257)	(12,275)	(18)	(12,046)	
Total other financing sources (uses)	498,278	398,590	(99,688)	654,389	
Net change in fund balance	(85,043)	(145,941)	(60,898)	(127,492)	
Fund balance, beginning of year	204,740	204,740		332,232	
Fund balance, end of year	\$ 119,697	\$ 58,799	\$ (60,898)	\$ 204,740	

# City of Jackson, Michigan Ella W. Sharp Park Operating Fund Schedule of Revenues, Expenditures and

# ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

For the Fiscal Year Ended June 30, 2008

		2008		
	Amended Budget	l Actual	Actual Over (Under) Final Budget	2007 Actual
Revenues				
Charges for services	\$ 618,87	. ,	\$ (52,284)	\$ 557,011
Investment income		02 302		369
Total revenues	619,18	566,897	(52,284)	557,380
Expenditures				
Current - culture and recreation:				
Personal services	421,25	53 414,260	(6,993)	408,067
Materials and supplies	183,40	204,687	21,287	194,905
Contractual and other services	85,85	59 86,764	905	74,317
Capital outlay	15,52	7,210	(8,310)	11,490
Total expenditures	706,03	712,921	6,889	688,779
Revenues under expenditures	(86,85	(146,024)	(59,173)	(131,399)
Other financing sources				
Transfers in	89,61	146,482	56,869	143,655
Net change in fund balance	2,76	52 458	(2,304)	12,256
Fund balance, beginning of year	14,71	14,716		2,460
Fund balance, end of year	\$ 17,47	78 \$ 15,174	\$ (2,304)	\$ 14,716

# City of Jackson, Michigan Land Acquisition Fund

# Schedule of Revenues, Expenditures and

# Changes in Fund Balance - Amended Budget and Actual For the Fiscal Year Ended June 30, 2008

	2008								
	Amended Budget		Actual		A Over tual Fina			2007 Actual	
Revenues									
Investment income	\$	1,500	\$	1,892		392		1,118	
Miscellaneous		70,884		70,884		=_		23,000	
Total revenues		72,384		72,776		392		24,118	
Expenditures									
Capital outlay		50,000		54,592		4,592		53,226	
Revenues over (under) expenditures		22,384		18,184		(4,200)		(29,108)	
Net change in fund balance		22,384		18,184		(4,200)		(29,108)	
Fund balance, beginning of year		10		10				29,118	
Fund balance, end of year	\$	22,394	\$	18,194	\$	(4,200)	\$	10	

# City of Jackson, Michigan Housing Initiative Fund

## Schedule of Revenues, Expenditures and

# $\label{lem:changes} \textbf{Changes in Fund Balance - Amended Budget and Actual}$

For the Fiscal Year Ended June 30, 2008

	Amended Budget		Actual		Actual Over (Under) Final Budget		 2007 Actual
Revenues							
Investment income	\$		\$		\$		\$ 510
Expenditures							
Current - community enrichment							
and development		24,690		24,799		109	24,084
Capital outlay							 5,390
Total expenditures		24,690		24,799		109	 29,474
Revenues over (under) expenditures		(24,690)		(24,799)		(109)	(28,964)
Other financing sources							
Transfers in		21,000		21,000			 
Net change in fund balance		(3,690)		(3,799)		(109)	(28,964)
Fund balance, beginning of year		4,036		4,036			 33,000
Fund balance, end of year	\$	346	\$	237	\$	(109)	\$ 4,036

# City of Jackson, Michigan Public Improvement Fund

# Schedule of Revenues, Expenditures and

# ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

## For the Fiscal Year Ended June 30, 2008

	2008						
	Amended Budget			2007 Actual			
Revenues							
Property taxes	\$ 1,199,300	\$ 1,196,668	\$ (2,632)	\$ 1,158,587			
Investment income	45,000	58,381	13,381	65,641			
Total revenues	1,244,300	1,255,049	10,749	1,224,228			
Expenditures  Current - community enrichment and development  Debt service:  Principal retirement	146,944 100,000	137,830 100,000	(9,114)	280,506 95,000			
Interest	4,725	4,724	(1)	5,775			
Total expenditures	251,669	242,554	(9,115)	381,281			
Revenues over (under) expenditures	992,631	1,012,495	19,864	842,947			
Other financing uses							
Transfers out	(1,269,837)	(1,043,354)	226,483	(1,327,274)			
Net change in fund balance	(277,206)	(30,859)	246,347	(484,327)			
Fund balance, beginning of year	464,776	464,776		949,103			
Fund balance, end of year	\$ 187,570	\$ 433,917	\$ 246,347	\$ 464,776			

# City of Jackson, Michigan Building Department Fund

## Schedule of Revenues, Expenditures and

# Changes in Fund Balance - Amended Budget and Actual For the Fiscal Year Ended June 30, 2008

	2008							
	Amended Budget		Actual		Actual Over (Under) Final Budget			2007 Actual
Revenues	Φ	207 200	ф	202.054	¢.	(14.526)	ф	279 201
Charges for services Investment income	\$	297,390	\$	282,854	\$	(14,536)	\$	378,381
Total revenues		297,390		282,854		(14,536)		10,512 388,893
Expenditures								
Current - public safety:								
Personal services		385,052		405,305		20,253		441,174
Materials and supplies		8,417		9,113		696		9,502
Inspection services		55,000		6,488		(48,512)		53,382
Contractual and other services		53,918		62,180		8,262		44,989
Total expenditures		502,387		483,086		(19,301)		549,047
Revenues over (under) expenditures		(204,997)		(200,232)		4,765		(160,154)
Other financing sources								
Transfers in		204,151		200,000		(4,151)		161,000
Net change in fund balance		(846)		(232)		614		846
Fund balance, beginning of year		847		847		_		1
Fund balance, end of year	\$	1	\$	615	\$	614	\$	847

# City of Jackson, Michigan Budget Stabilization Fund

# Schedule of Revenues, Expenditures and

# Changes in Fund Balance - Amended Budget and Actual For the Fiscal Year Ended June 30, 2008

	Amended Budget Actual		Actual Over (Under) Final Budget		 2007 Actual	
Revenues Investment income	\$ 65,000	\$	75,629	\$	10,629	\$ 69,115
Other financing uses Transfers out	 (65,000)		(75,629)		(10,629)	 (69,115)
Net change in fund balance	-		-		-	-
Fund balance, beginning of year	 1,603,500		1,603,500			 1,603,500
Fund balance, end of year	\$ 1,603,500	\$	1,603,500	\$	<u>-</u>	\$ 1,603,500

# City of Jackson, Michigan Drug Law Enforcement Fund

# Schedule of Revenues, Expenditures and

# ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

For the Fiscal Year Ended June 30, 2008

		2008							
		Amended Budget		Actual		Actual Over (Under) Final Budget		2007 Actual	
Revenues									
Investment income	\$	542	\$	501	\$	(41)	\$	385	
Miscellaneous:									
Sale of property		18,000		10,472		(7,528)		7,229	
Other		36,143		65,361	1	29,218		58,282	
Total revenues		54,685		76,334		21,649		65,896	
Expenditures									
Current - public safety:									
Materials and supplies		177		177		-		668	
Contractual and other services		81,818		76,752		(5,066)		5,921	
Capital outlay		_		_	1			_	
Total expenditures		81,995		76,929		(5,066)		6,589	
Revenues over expenditures	(	27,310)		(595)		26,715		59,307	
Other financing uses									
Transfers out								(40,357)	
Net change in fund balance	(	27,310)		(595)		26,715		18,950	
Fund balance, beginning of year		28,065		28,065				9,115	
Fund balance, end of year	\$	755	\$	27,470	\$	26,715	\$	28,065	

# City of Jackson, Michigan Project Safe Neighborhood

# Schedule of Revenues, Expenditures and Changes in Fund Balance - Amended Budget and Actual

## For the Fiscal Year Ended June 30, 2008

	Amended Budget		Actual		Actual Over (Under) Final Budget		2007 ctual
Revenues							
Intergovernmental	\$	95,529	\$	28,590	\$	(66,939)	\$ -
Total revenues	_	95,529		28,590		(66,939)	 
Expenditures							
Current - public safety:							
Personal services		92,165		26,142		(66,023)	=
Contractual and other services		3,364		2,448		(916)	
Total expenditures		95,529		28,590		(66,939)	
Net change in fund balance		-		-		-	-
Fund balance, beginning of year							 
Fund balance, end of year	\$	_	\$	_	\$		\$ _

## **Local Law Enforcement Block Grant**

## Schedule of Revenues, Expenditures and

# Changes in Fund Balance - Amended Budget and Actual For the Fiscal Year Ended June 30, 2008

		20	08			
	nded lget	Actual		Actual Over (Under) Final Budget		007 ctual
Revenues						
Intergovernmental	\$ -	\$	-	\$	-	\$ -
Investment income	 					 
Total revenues	 					
Expenditures						
Current - public safety:						
Personal services	-		-		-	-
Capital outlay	 					 
Total expenditures	 					
Revenues under expenditures	-		-		-	-
Other financing uses						
Transfers out						 (58)
Net change in fund balance	-		-		-	(58)
Fund balance, beginning of year					_	 58
Fund balance, end of year	\$ _	\$	_	\$	_	\$ 

### City of Jackson, Michigan LAWNET Grant Fund

#### Schedule of Revenues, Expenditures and

### Changes in Fund Balance - Amended Budget and Actual For the Fiscal Year Ended June 30, 2008

		2008						
	Amended Budget		Actual		Actual Over (Under) Final Budget			2007 Actual
Revenues								
Intergovernmental	\$	58,940	\$	57,929	\$	(1,011)	\$	65,311
Miscellaneous		72,227		71,215		(1,012)		
Total revenues		131,167		129,144		(2,023)		65,311
Expenditures: Current - public safety:								
Personal services		128,613		127,928		(685)		129,914
Contractual and other services		2,554		1,216		(1,338)		1,338
Total expenditures		131,167		129,144		(2,023)		131,252
Revenues over (under) expenditures		<u>-</u> _				<u>-</u>		(65,941)
Other financing sources Transfers in								65,941
Net change in fund balance		-		-		-		-
Fund balance, beginning of year		1,144		1,144				1,144
Fund balance, end of year	\$	1,144	\$	1,144	\$		\$	1,144

#### City of Jackson, Michigan Recreation Activity Fund

#### Schedule of Revenues, Expenditures and

#### $Changes \ in \ Fund \ Balance \ - \ Amended \ Budget \ and \ Actual$

For the Fiscal Year Ended June 30, 2008

	2008							
	Amended Budget		Actual		Actual Over (Under) Final Budget			2007 Actual
Revenues								
Charges for services	\$	308,000	\$	242,316	\$	(65,684)	\$	300,264
Investment income		2,000		1,616		(384)		2,002
Total revenues		310,000		243,932		(66,068)		302,266
Expenditures								
Current - culture and recreation:								
Personal services		119,647		97,830		(21,817)		118,507
Materials and supplies		35,000		46,174		11,174		45,738
Contractual and other services		150,500		98,526		(51,974)		147,598
Total expenditures		305,147		242,530		(62,617)		311,843
Net change in fund balances		4,853		1,402		(3,451)		(9,577)
Fund balance, beginning of year		31,771		31,771				41,348
Fund balance, end of year	\$	36,624	\$	33,173	\$	(3,451)	\$	31,771

## Community Development Home Grant Fund Schedule of Revenues, Expenditures and

### Changes in Fund Balance - Amended Budget and Actual For the Fiscal Year Ended June 30, 2008

		2008		
	Amended Budget	Actual	Actual Over (Under) Final Budget	2007 Actual
Revenues				
Intergovernmental	\$ 1,152,754	\$ 400,573	\$ (752,181)	\$ 276,913
Miscellaneous	(280,797)	11,070	291,867	28,039
Total revenues	871,957	411,643	(460,314)	304,952
Expenditures				
Current - community enrichment				
and development:				
Rehabilitation assistance	418,759	257,009	(161,750)	223,809
Rental rehabilitation	26,230	(3,315)	(29,545)	-
Community housing development				
organizations	355,634	123,611	(232,023)	53,142
Administration and other	71,334	34,338	(36,996)	28,001
Total expenditures	871,957	411,643	(460,314)	304,952
Net change in fund balance	-	-	-	-
Fund balance, beginning of year				
Fund balance, end of year	\$ -	\$ -	\$ -	\$ -

#### City of Jackson, Michigan Lead Hazard Control Fund

#### Schedule of Revenues, Expenditures and

#### Changes in Fund Balance - Amended Budget and Actual

#### For the Fiscal Year Ended June 30, 2008

				2008			
	Amended Budget		Actual		Actual Over (Under) Final Budget		2007 Actual
Revenues							
Intergovernmental	\$	405,706	\$	599,102	\$	193,396	\$ 162,821
Investment income		656		554		(102)	1,074
Miscellaneous		456		1,876		1,420	 
Total revenues		406,818		601,532		194,714	163,895
Expenditures							
Current - community enrichment							
and development -							
Community housing development							
organizations		406,818		601,532		194,714	 163,895
Net change in fund balance		-		-		-	-
Fund balance, beginning of year							 
Fund balance, end of year	\$		\$		\$		\$ 

#### City of Jackson, Michigan Employee Health Care Fund

#### Schedule of Revenues, Expenditures and

#### ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

#### For the Fiscal Year Ended June 30, 2008

			2008				
	 Amended Budget			Actual Over (Under) Final Budget		2007 Actual	
Revenues Investment income	\$ 11,000	\$	13,002	\$	2,002	\$	11,392
Fund balance, beginning of year	 275,688		275,688				264,296
Fund balance, end of year	\$ 286,688	\$	288,690	\$	2,002	\$	275,688

#### **Brownfield Assessment Grant - 2004 Fund**

#### Schedule of Revenues, Expenditures and

#### Changes in Fund Balance - Amended Budget and Actual

#### For the Fiscal Year Ended June 30, 2008

	2008							
	Amended Budget		Actual		Actual Over (Under) Final Budget			2007 Actual
Revenues								
Intergovernmental	\$	145,642	\$	145,641	\$	(1)	\$	110,106
Total revenues		145,642		145,641		(1)		110,106
Expenditures								
Current - public works:								
Materials and supplies		640		639		(1)		22
Contractual and other services		145,002		145,003		1		110,133
Total expenditures		145,642		145,642				110,155
Net change in fund balance		-		(1)		(1)		(49)
Fund balance, beginning of year		1		1				50
Fund balance, end of year	\$	1	\$		\$	(1)	\$	1

#### **Brownfield Assessment Grant - 2008 Fund**

#### Schedule of Revenues, Expenditures and

#### ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

#### For the Fiscal Year Ended June 30, 2008

		2008						
	Amended Budget			Actual	Ove	Actual er (Under) aal Budget		007 tual
Revenues								
Intergovernmental	\$	100,000	\$	2,534	\$	(97,466)	\$	-
Investment income		_		_				_
Total revenues		100,000		2,534	-	(97,466)		-
Expenditures								
Current - public works:								
Personal services		1,500		361		(1,139)		-
Materials and supplies		-		361		361		-
Contractual and other services		98,500		1,812		(96,688)		-
Total expenditures		100,000		2,534		(97,466)		
Net change in fund balance		-		-		-		-
Fund balance, beginning of year								
Fund balance, end of year	\$		\$		\$		\$	_

#### Byrne / JAG Programs Grant Fund

#### Schedule of Revenues, Expenditures and

#### ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

For the Fiscal Year Ended June 30, 2008

	 mended Budget	A	ctual	Ove	Actual er (Under) al Budget	 2007 Actual
Revenues						
Intergovernmental	\$ 32,734	\$		\$	(32,734)	\$ 28,426
Expenditures: Current - public safety:						
Contractual and other services	32,734		-		(32,734)	 28,426
Net change in fund balance	-		-		-	-
Fund balance, beginning of year	 					 
Fund balance, end of year	\$ -	\$	_	\$		\$ -

#### **Waterfront Redevelopment Fund**

#### Schedule of Revenues, Expenditures and

#### ${\bf Changes\ in\ Fund\ Balance\ -\ Amended\ Budget\ and\ Actual}$

For the Fiscal Year Ended June 30, 2008

			20	008			
	Amended Budget		Actual		Actual Over (Under) Final Budget		 2007 Actual
Revenues							
Intergovernmental Investment income Total revenues	\$	21,504	\$	5	\$	(21,504) 5 (21,499)	\$ 64,245 15 64,260
Expenditures Current - public works: Contractual and other services		21,504		<u>-</u>		(21,504)	64,245
Net change in fund balance		-		5		5	15
Fund balance, beginning of year		15		15			
Fund balance, end of year	\$	15	\$	20	\$	5	\$ 15

#### City of Jackson, Michigan Recreation Millage Fund

#### Schedule of Revenues, Expenditures and

#### $\label{lem:changes} \textbf{Changes in Fund Balance - Amended Budget and Actual}$

For the Fiscal Year Ended June 30, 2008

	2008							
	Amended Budget		Actual		Actual Over (Under) Final Budget			2007 Actual
Revenues								
Charges for services	\$	248,000	\$	248,420	\$	420	\$	237,495
Investment income		_		_				65
Total revenues		248,000		248,420		420		237,560
Expenditures								
Current - culture and recreation:								
Personal services		158,317		159,814		1,497		163,508
Materials and supplies		66,883		70,785		3,902		66,620
Contractual and other services		22,800		16,436		(6,364)		30,747
Total expenditures		248,000		247,035		(965)		260,875
Net change in fund balance		-		1,385		1,385		(23,315)
Fund balance, beginning of year		212		212				23,527
Fund balance, end of year	\$	212	\$	1,597	\$	1,385	\$	212

#### **Nonmajor Debt Service Funds**

Debt service funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

**2003** City Hall Construction Debt Service Fund - This fund is used to record the payment of interest and principal on the bonds issued for City Hall building improvements.

<u>Michigan Urban Land Assembly Loan Debt Service</u> - This fund is used to record the payment of interest and principal on the \$1,000,000 Urban Land Assembly Loan.

<u>1998 Michigan Transportation Debt Service Fund</u> - This fund is used to record the payment of interest and principal on the \$995,000 1998 Michigan Transportation Fund Bonds, which were used to fund a portion of the cost of constructing City street improvements.

**2003 Michigan Transportation Debt Service Fund** - This fund is used to record the payment of interest and principal on the \$1,750,000 2003 Series Michigan Transportation Fund Bonds, which were used to fund a portion of the cost of constructing City street improvements and a salt storage facility.

**2007 Brownfield Refunding Debt Service Fund**- This fund is used to record principal and interest payments on the \$9,905,000 Refunding Bonds dated December 1, 12007

<u>Building Authority Debt Service Fund</u> - This fund is used to record principal and interest payments on the \$800,000 Building Authority Bonds dated June 1, 1992.

**2001 DDA TIF Debt Service Fund** - This fund is used to record principal and interest payments on the \$17,998,577 Downtown Development Authority bonds, used to finance the City's share of land acquisition and infrastructure improvements associated with the construction of the new Consumers Energy headquarters.

**2002 BRA TIF Debt Service Fund** - This fund is used to record principal and interest payments on the \$18.5 million Brownfield Redevelopment Authority Tax Increment used to finance the City's share of parking facilities and infrastructure improvements associated with the construction of the new Consumers Energy headquarters.

<u>Section 108 Loan Debt Service</u> - This fund is used to record principal and interest payments on the \$1,285,000 Section 108 Loan.

#### City of Jackson, Michigan Combining Balance Sheet Nonmajor Debt Service Funds June 30, 2008

	2003 City Hall nstruction	Mich Urban Assembl	Land	19 Mich Transpo Fu	nigan ortation	20 MTF		Bro	2007 wnfield unding
ASSETS Assets Pooled cash and investments	\$ 45,999	\$	_	\$	7	\$	-	\$	100
Due from other funds	 2,541 48,540	<u> </u>		\$	<u> </u>	\$		<u> </u>	100
LIABILITIES AND FUND BALANCES Liabilities Accounts payable	\$ -	\$	-	\$	-	\$	-	\$	-
Fund balances Unreserved, undesignated	 48,540				7_				100
Total liabilities and fund balances	\$ 48,540	\$		\$	7	\$		\$	100

Building Authority	2001 DDA TIF	2002 BRA TIF	Section 108 Loan	Totals
\$ 3,351	\$ 637	\$ 2,273	\$ -	\$ 52,367 2,541
\$ 3,351	\$ 637	\$ 2,273	\$ -	\$ 54,908
\$ -	\$ -	\$ -	\$ -	\$ -
				-4.00
3,351	637	2,273		54,908
\$ 3,351	\$ 637	\$ 2,273	\$ -	\$ 54,908

# City of Jackson, Michigan Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Debt Service Funds For the Fiscal Year Ended June 30, 2008

	2003 City Hall Construction	Michigan Urban Land Assembly Loan	1998 Michigan Transportation Fund	Michigan Transportation 2003	
Revenues Property taxes	\$ 584,081	\$ -	\$ -	\$ -	\$ -
Charges for services	-	-	-	-	456,256
Investment income	8,289				
Total revenues	592,370				456,256
Expenditures					
Debt service:					
Principal retirement	155,000	144,000	125,000	115,000	90,000
Interest and fiscal charges	425,923	-	3,144	38,435	361,395
Bond issuance costs	<u> </u>				215,913
Total expenditures	580,923	144,000	128,144	153,435	667,308
Revenues over (under)					
expenditures	11,447	(144,000)	(128,144)	(153,435)	(211,052)
1					
Other financing sources					
Proceeds from issuance of debt	-	-	-	-	9,905,000
Discount on bonds	-	-	-	-	(94,062)
Payment to escrow agent	-	-	-	-	(9,599,786)
Transfers in		144,000	128,144	153,435	
T-4-1-41-5 C					
Total other financing		144,000	128,144	153,435	211 152
sources (uses)		144,000	120,144	155,455	211,152
Net change in fund balances	11,447	-	-	-	100
Fund balances, beginning of year	37,093		7		
Fund balances, end of year	\$ 48,540	\$ -	\$ 7	\$ -	\$ 100

Building Authority	2001 DDA TIF	2002 BRA TIF	Section 108 Loan	Totals
\$ - 128,394 	\$ - - -	\$ - 527,623 -	\$ - 65,000 -	\$ 584,081 1,177,273 8,289
128,394		527,623	65,000	1,769,643
85,000 43,394	540,000 428,923	60,000 467,623	65,000	1,379,000 1,768,837 215,913
128,394	968,923	527,623	65,000	3,363,750
	(968,923)			(1,594,107)
- - - -	968,923	- - - -	- - - -	9,905,000 (94,062) (9,599,786) 1,394,502
	968,923			1,605,654
-	-	-	-	11,547
3,351	637	2,273		43,361
\$ 3,351	\$ 637	\$ 2,273	\$ -	\$ 54,908

#### **Nonmajor Capital Projects Funds**

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

<u>Capital Projects</u> - This fund is used to account for monies set aside to fund various capital building and land improvements not otherwise funded by bond proceeds.

<u>Downtown Development Authority Project Fund</u> - This fund is used to account for the receipt and expenditure of tax increments based on the captured assessed value of property within the Amended Development Area.

#### City of Jackson, Michigan Combining Balance Sheet Nonmajor Capital Projects Funds June 30, 2008

<u>ASSETS</u>	Capital Projects	Downtown Development Authority Project	Totals		
Assets Pooled cash and investments	\$ 57,392	\$ 940,943	\$ 998,335		
LIABILITIES AND FUND BALANCES Liabilities Accounts payable Deferred revenue	\$ - 564_	\$ 1,177 	\$ 1,177 564		
Total liabilities	564	1,177	1,741		
Fund balances					
Unreserved, undesignated	56,828	939,766	996,594		
Total liabilities and fund balances	\$ 57,392	\$ 940,943	\$ 998,335		

# City of Jackson, Michigan Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Capital Projects Funds For the Fiscal Year Ended June 30, 2008

	Capital Projects	Downtown Development Authority Project	Totals
Revenues			
Property taxes	\$ -	\$ 1,014,339	\$ 1,014,339
Investment income	-	49,838	49,838
Donations	12,297		12,297
Total revenues	12,297	1,064,177	1,076,474
Expenditures			
Capital outlay:			
Community enrichment & development	333,992	117,737	451,729
Revenues over (under) expenditures	(321,695)	946,440	624,745
Other financing sources (uses)			
Transfers in	338,817	-	338,817
Transfers out		(1,144,145)	(1,144,145)
Total other financing sources (uses)	338,817	(1,144,145)	(805,328)
Net change in fund balances	17,122	(197,705)	(180,583)
Fund balances, beginning of year	39,706	1,137,471	1,177,177
Fund balances, end of year	\$ 56,828	\$ 939,766	\$ 996,594

### **Nonmajor Permanent Funds**

<u>Ella W. Sharp Park Endowment Fund</u> - This fund is used to account for monies received from the estate of Ella W. Sharp.

<u>Cemetery Perpetual Maintenance Fund</u> - This fund is used to account for money held in trust for the perpetual care of certain cemetery lots.

#### City of Jackson, Michigan Combining Balance Sheet Nonmajor Permanent Funds June 30, 2008

<u>ASSETS</u>	Ella W. Sharp Park Endowment	Cemetery Perpetual Maintenance	<u>Total</u>
Assets Pooled cash and investments - restricted Interest receivable	\$ 971,958	\$ 1,728,509 18,879	\$ 2,700,467 18,879
Long-term advance to other funds	120,000	-	120,000
Total assets	1,091,958	1,747,388	2,839,346
LIABILITIES AND FUND BALANCES Liabilities Due to other funds	5,148	38,790	43,938
Fund balances			
Reserved for:		1 700 500	1 700 500
Perpetual care Endowment principal	966,810	1,708,598	1,708,598 966,810
Advances	120,000	-	120,000
Total fund balances	1,086,810	1,708,598	2,795,408
Total liabilities and fund balances	\$ 1,091,958	\$ 1,747,388	\$ 2,839,346

# City of Jackson, Michigan Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Permanent Funds For the Fiscal Year Ended June 30, 2008

	Ella W. Sharp Park Endowment	Cemetery Perpetual Maintenance	Totals
Revenues			
Charges for services	\$ -	\$ 26,129	\$ 26,129
Investment income	23,324	149,556	172,880
Total revenues	23,324	175,685	199,009
Expenditures		8,361	8,361
Revenues over (under) expenditures	23,324	167,324	190,648
Other financing uses			
Transfers out	(53,982)	(65,725)	(119,707)
Net change in fund balances	(30,658)	101,599	70,941
Fund balances, beginning of year	1,117,468	1,606,999	2,724,467
Fund balances, end of year	\$ 1,086,810	\$ 1,708,598	\$ 2,795,408

#### **Nonmajor Enterprise Funds**

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the government's commission is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered through user charges or where the government's commission has decided that periodic determination of net income is appropriate for accountability purposes.

<u>Ella W. Sharp Park Golf Practice Center Fund</u> - This fund is used to account for the construction and operation of the Ella W. Sharp Park Golf Practice Center.

<u>Automobile Parking System Fund</u> - This fund is used to account for the operation of the Downtown Parking Garage and capital improvements to the City's parking system.

<u>Parking Assessment Fund</u> - This fund is used to account for the revenues and expenses of the City's Meterless Parking System.

#### City of Jackson, Michigan Combining Statement of Net Assets Nonmajor Enterprise Funds June 30, 2008

	Sh Gol	Ella W. arp Park f Practice Center		utomobile Parking System	Parking ssessment		Totals
Assets							
Current assets:							
Pooled cash and investments	\$	3,492	\$	118,222	\$ 316,698	\$	438,412
Accounts receivable		-		-	825		825
Total current assets		3,492		118,222	317,523		439,237
Noncurrent assets:							
Capital assets not being depreciated		-	1	,682,727	-		1,682,727
Capital assets being depreciated, net		124,850		215,802	-		340,652
Total noncurrent assets		124,850	1	,898,529	-		2,023,379
Total assets		128,342	2	2,016,751	 317,523		2,462,616
Liabilities							
Current liabilities:							
Accounts payable		-		-	594		594
Accrued payroll		3,373		650	2,622		6,645
Installment purchase contract payable				75,000			75,000
Total current liabilities		3,373		75,650	 3,216		82,239
Noncurrent liabilities:							
Long term advance from other funds		120,000		-	-		120,000
Installment purchase contract payable		-		200,000	 		200,000
Total non-current liabilities		120,000		200,000	 		320,000
Total liabilities		123,373		275,650	 3,216		402,239
Net assets							
Invested in capital assets,							
net of related debt		124,850	1	,623,529	-		1,748,379
Unrestricted (deficit)		(119,881)		117,572	 314,307		311,998
Total net assets	\$	4,969	\$ 1	,741,101	\$ 314,307	\$ 1	2,060,377

# City of Jackson, Michigan Combining Statement of Revenues, Expenses and Changes in Net Assets Nonmajor Enterprise Funds For the Fiscal Year Ended June 30, 2008

	Sh	Ella W. narp Park Automobile olf Practice Parking Center System		Parking		Parking ssessment		Totals
Operating revenues Charges for sales and services	\$	50,509	\$	74,863	\$	73,096	\$	198,468
Charges for sales and services	Ψ	20,207	Ψ	7 1,003	Ψ	73,070	Ψ	170,100
Operating expenses								
Personal services		41,375		15,988		61,635		118,998
Materials and supplies		4,317		2,474		-		6,791
Contractual and other services		4,314		16,085		177,034		197,433
Depreciation		17,836		45,420				63,256
Total operating expenses		67,842		79,967		238,669		386,478
Operating income (loss)		(17,333)		(5,104)		(165,573)		(188,010)
Non-operating revenues (expenses)								
Investment income		11		4,211		16,824		21,046
Interest and fiscal charges		(3,250)		(14,647)		-		(17,897)
Total non-operating revenues								
(expenses)		(3,239)		(10,436)		16,824		3,149
Loss before transfers		(20,572)		(15,540)		(148,749)		(184,861)
Transfers in		12,000		31,222		86,114		129,336
Change in net assets		(8,572)		15,682		(62,635)		(55,525)
Net assets, beginning of year		13,541	1	,725,419		376,942		2,115,902
Net assets, end of year	\$	4,969	\$ 1	,741,101	\$	314,307	\$ 2	2,060,377

#### City of Jackson, Michigan Nonmajor Enterprise Funds Combining Statement of Cash Flows For the Fiscal Year Ended June 30, 2008

	Ella W. Sharp Park Golf Practice Center		A	Automobile Parking System	Parking Assessment		Totals
Cash flows from operating activities							
Payments to employees	\$	(41,375)	\$	(15,988)	\$ (61,63)	5)	\$(118,998)
Payments to vendors and claimants		(18,280)		(18,420)	(175,67)	6)	(212,376)
Receipts from customers and users		50,509		74,863	72,27	1_	197,643
Net cash provided by (used in) operating activities		(9,146)		40,455	(165,04	0)	( 133,731)
Cash flows from capital and related							
financing activities							
Principal paid on long-term debt		-		(75,000)		-	(75,000)
Interest paid on long-term debt		(3,250)		(14,647)		_	( 17,897)
Net cash used in capital and							
related financing activities		(3,250)		(89,647)	-	_	( 92,897)
Cash flows from non-capital financing activities							
Transfer in		12,000		31,222	86,11	4_	129,336
Cash flows from investing activities							
Interest received on investments		11		4,211	16,82	4_	21,046
Net decrease in cash and cash equivalents		(385)		(13,759)	(62,10	2)	(76,246)
Cash and cash equivalents, beginning of year		3,877		131,981	378,80	0	514,658
Cash and cash equivalents, end of year	\$	3,492	\$	118,222	\$ 316,69	8	\$ 438,412
Reconciliation of operating income to net cash provided by operating activities  Operating income (loss)  Adjustments to reconcile operating income (loss)	\$	(17,333)	\$	(5,104)	\$ (165,57)	3)	\$(188,010)
to net cash provided by (used in) operating activities:  Depreciation (Increase) decrease in:		17,836		45,420		-	63,256
Interfund receivable Increase (decrease) in:		-		-	(82.	5)	(825)
Accounts payable Accrued payroll		351		(207) 346	(134) 1,49		(341) 2,189
Advance from other funds		(10,000)		-		<u>-</u>	(10,000)
Net cash provided by (used in) operating activities	\$	(9,146)	\$	40,455	\$ (165,04)	0)	\$(133,731)

#### **Internal Service Funds**

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

<u>Workers' Compensation Fund</u> - This fund is used to record the activity of the City's self-insured workers compensation program. Revenues are supplied by charges to various City funds.

<u>Motor Pool And Garage Fund</u> - This fund is used to record the operations of the City's motor vehicle pool at the Department of Public Works. Revenues are supplied by equipment rental charges to other funds of the City.

<u>Prescription Drug Fund</u> - This fund is used to record the activity of the City's prescription drug program. Revenues are supplied by charges to various City funds.

<u>Healthcare Insurance Deductible Fund</u> - This fund is used to record the activity of the City's healthcare insurance deductible.

<u>Public Works Administration Fund</u> - This fund is used to account for the administrative operations of the City's Department of Public Works.

<u>Engineering Administration Fund</u> - This fund is used to account for the administrative operations of the City's Engineering Department.

<u>Local Site Remediation Revolving Fund</u>- This Fund is used to record the receipt and disbursement of money available under Section 13(5) of the Brownfield Redevelopment Financing Act (Act 381 of 1996) and may also consist of money appropriated or otherwise made available from public or private sources.

#### City of Jackson, Michigan Combining Statement of Net Assets Internal Service Funds June 30, 2008

	Workers' Compensation	Motor Pool and Garage	Prescription Drug	Health Care Insurance Deductible	Public Works Administration	Engineering Administration	Local Site Remediation Revolving	Totals
Assets								
Current assets:								
Pooled cash and investments	\$ 972,052	\$ 933,741	\$ 141,956	\$ 258,048	\$ 128,595	\$ 77,971	\$ 149,054	\$ 2,661,417
Accounts receivable		70	169,646	-	41,911	3,659	-	215,286
Prepaid items	46,000							46,000
Total current assets	1,018,052	933,811	311,602	258,048	170,506	81,630	149,054	2,922,703
Noncurrent assets:								
Long-term advances from other funds	1,118,893	_	_	_	_	_	_	1,118,893
Capital assets being depreciated, net	-	1,301,508	_	_	_	_	_	1,301,508
cupital assets comg depreciated, not		1,501,500						1,501,500
Total noncurrent assets	1,118,893	1,301,508						2,420,401
Total assets	2,136,945	2,235,319	311,602	258,048	170,506	81,630	149,054	5,343,104
Liabilities Current liabilities:								
Accounts payable	2,602	14,043	72,321	16,345	8,734	2,443		116,488
Accrued payroll	2,002	13,168	72,321	10,545	9,934	9,007	-	32,109
Accided payron		13,100			7,754	2,007		32,107
Total current liabilities	2,602	27,211	72,321	16,345	18,668	11,450		148,597
Noncurrent liabilities:								
Long-term advance from other funds	-	105,110	-	-	_	-	-	105,110
Estimated claims payable	663,318							663,318
Total noncurrent liabilities	663,318	105,110						768,428
Total liabilities	665,920	132,321	72,321	16,345	18,668	11,450		917,025
N	_	_	_	_	_	_		
Net assets								
Investment in capital assets, net of related debt		1,301,508					_	1,301,508
Unrestricted (deficit)	1,471,025	801,490	239,281	241,703	151,838	70,180	149,054	3,124,571
Omesureted (deficit)	1,4/1,023	001,490	237,261	241,703	131,038	/0,180	149,034	3,124,3/1
Total net assets	\$ 1,471,025	\$ 2,102,998	\$ 239,281	\$ 241,703	\$ 151.838	\$ 70,180	\$ 149.054	\$ 4.426.079

#### City of Jackson, Michigan Combining Statement of Revenues, Expenses and Changes in Fund Net Assets

#### **Internal Service Funds**

For the Fiscal Year Ended June 30, 2008

	Workers' Compensation	Motor Pool and Garage	Prescription Drug	Health Care Insurance Deductible	Public Works Administration	Engineering Administration	Local Site Remediation Revolving	Totals
Operating revenues								
Charges for services	\$ 249,477	\$ 262,565	\$ 895,800	\$ 435,347	\$ 566,661	\$ 369,401	\$ 149,054	\$ 2,928,305
Miscellaneous	17,033	1,115,224	2,871		2,315	113	<u> </u>	1,137,556
Total operating revenues	266,510	1,377,789	898,671	435,347	568,976	369,514	149,054	4,065,861
Operating expenses								
Personal services	_	448,676	-	_	544,013	314,379	_	1,307,068
Administration	-	´ -	_	_	82,360	92,912	_	175,272
Materials and supplies	-	392,309	_	_	-	· <u>-</u>	-	392,309
Contractual and other services	3,980	264,188	873,054	198,445	-	-	-	1,339,667
Benefit payments:								
Claims	257,490	-	-	-	-	-	-	257,490
Fees and reinsurance	50,912	-	-	-	-	-	-	50,912
Equipment	-	7,068	-	-	-	-	-	7,068
Depreciation		346,776						346,776
Total operating expenses	312,382	1,459,017	873,054	198,445	626,373	407,291		3,876,562
Operating income (loss)	(45,872)	(81,228)	25,617	236,902	(57,397)	(37,777)	149,054	189,299
Non-operating revenues								
Investment income	92,805	47,466	5,933	4,801	9,590	5,453		166,048
Change in net assets	46,933	(33,762)	31,550	241,703	(47,807)	(32,324)	149,054	355,347
Net assets, beginning of year	1,424,092	2,136,760	207,731		199,645	102,504		4,070,732
Net assets, end of year	\$ 1,471,025	\$ 2,102,998	\$ 239,281	\$ 241,703	\$ 151,838	\$ 70,180	\$ 149,054	\$ 4,426,079

## City of Jackson, Michigan Combining Statement of Cash Flows Internal Service Funds For the Fiscal Year Ended June 30, 2008

	Workers' Compensation	Motor Pool and Garage	Prescription Drug	Health Care Insurance Deductible		lic Works inistration	ngineering ministration	Re	ocal Site emediation Revolving	Totals
Cash flows from operating activities										
Payments to employees	\$ -	\$ (446,677)	\$ -	\$ -	\$	(544,494)	\$ (312,792)	\$	-	\$ (1,303,963)
Payments to vendors and claimants	(426,838)	(665,172)	(877,631)	(182,100)		(77,507)	(91,486)		-	(2,320,734)
Receipts for interfund services provided	266,510	1,377,764	898,671	435,347		604,058	 370,667		149,054	4,102,071
Net cash provided by (used in)										
operating activities	(160,328)	265,915	21,040	253,247		(17,943)	 (33,611)		149,054	477,374
Cash flows from capital and related										
financing activities		(20 < 200)								(20 < 200)
Purchase of capital assets	(9.250)	(396,209)	-	-		-	-		-	(396,209)
Issuance of interfund advances	(8,259)	(50.200)	-	-		-	-		-	(8,259)
Principal and interest repaid on advances		(59,300)					 			(59,300)
Net cash used in capital and related										
financing activities	(8,259)	(455,509)			-		 			(463,768)
Cash flows from investing activities										
Interest received on investments	92,805	47,466	5,933	4,801		9,590	 5,453			166,048
Net increase (decrease) in cash and										
cash equivalents	(75,782)	(142,128)	26,973	258,048		(8,353)	(28,158)		149,054	179,654
Cash and cash equivalents, beginning of year	1,047,834	1,075,869	114,983			136,948	 106,129			2,481,763
Cash and cash equivalents, end of year	\$ 972,052	\$ 933,741	\$ 141,956	\$ 258,048	\$	128,595	\$ 77,971	\$	149,054	\$ 2,661,417
Reconciliation of operating income to net cash provided by operating activities Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by	\$ (45,872)	\$ (81,228)	\$ 25,617	\$ 236,902	\$	(57,397)	\$ (37,777)	\$	149,054	\$ 189,299
(used in) operating activities: Depreciation	-	346,776	-	-		-	-		-	346,776
(Increase) decrease in: Accounts receivable	_	(25)	_	_		35,082	1,153		_	36,210
Increase (decrease) in:		( - /				,	,			
Accounts payable	(14,239)	(1,607)	(4,577)	16,345		4,853	1,426		-	2,201
Accrued payroll	-	1,999	-	-		(481)	1,587		-	3,105
Estimated claims payable	(100,217)						 			(100,217)
Net cash provided by (used in)										
operating activities	\$ (160,328)	\$ 265,915	\$ 21,040	\$ 253,247	\$	(17,943)	\$ (33,611)	\$	149,054	\$ 477,374

#### **Agency Funds**

Agency funds are used to account for assets held by the government as an agent for individuals, private organizations, other governments and/or other funds.

**Payroll Clearing** - This fund is used to process City-wide payroll.

**Jeopardy Tax Fund** - This fund is used to account for advance personal property payments from dissolved businesses.

<u>County And School Tax Collection Fund</u> - This fund is used to record transactions arising from the collection of taxes for the County of Jackson, Jackson Community College, Jackson Transit Authority and Jackson Public Schools.

**Employee Bond Savings Fund** - This fund is used to account for employee payroll deductions and related purchases of United States Savings Bonds.

<u>Mechanic Street Escrow Fund</u> - This fund is used to account for escrow deposits on a development project.

<u>Community Development Block Grant Escrow Fund</u> - This fund was established to act as an escrow depository for all loans and grants related to the City's Community Development Block Grant Rehabilitation Program.

<u>Act 495 Fire Trust Fund</u> - This fund was established to hold escrowed amounts from insurance proceeds due to fire loss in order to ensure that the damaged property is rehabilitated by the owner's.

#### City of Jackson, Michigan All Agency Funds Combining Balance Sheet June 30, 2008

	Pay Clea		opardy Tax	\$ unty and School Tax ollection	В	ployee ond vings	Str Esci	nanic eet ow	Deve Bloc	nmunity elopment ck Grant escrow	Fir	act 495 re Trust Fund	 Total
Assets													
Pooled cash and investments	\$		\$ 2,409	\$ 172,707	\$	635	\$		\$	19,176	\$	22,121	\$ 217,048
			 2,409	 172,707		635		-		19,176		22,121	 217,048
Liabilities													
Accounts payable	\$	_	\$ _	\$ -	\$	_	\$	_	\$	19,176	\$	_	\$ 19,176
Due to other governments		-	2,409	172,707		-		-		-		-	175,116
Other liabilities		-	 -	 		635						22,121	 22,756
Total liabilities	\$		\$ 2,409	\$ 172,707	\$	635	\$	-	\$	19,176	\$	22,121	\$ 217,048

#### City of Jackson, Michigan All Agency Funds

#### Combining Statement of Changes in Assets and Liabilities For the Fiscal Year Ended June 30, 2008

		Salance e 30, 2007	Additions		I	Deductions	Balance June 30, 2008	
Payroll clearing account		200, 200.						, 2000
Assets:								
Pooled cash and investments	\$	78,976	\$	29,024,585	\$	29,103,561	\$	-
	\$	78,976	\$	29,024,585	\$	29,103,561	\$	-
Liabilities :								
Accounts payable	\$	_	\$	_	\$	_	\$	_
Due to other governmental units	Ψ	_	Ψ	29,024,585		29,024,585	Ψ	_
Other liabilities		78,976		-		78,976		-
	\$	78,976	\$	29,024,585	\$	29,103,561	\$	_
Jeopardy Tax Fund :	Ψ	70,770	Ψ	27,024,303	Ψ	27,103,301	Ψ	
Assets:								
Pooled cash and investments	\$	2,866	\$		\$	457	\$	2,409
Liabilities :								
Due to other governmental units :	\$	2,866	\$		\$	457	\$	2,409
County & School Tax Collection Fund :								
Assets:								
Pooled cash and investments	\$	22,383	\$	33,205,718	\$	33,055,394	\$	172,707
Taxes receivable - real		<u>-</u>		32,438,165		32,438,165		
	\$	22,383	\$	65,643,883	\$	65,493,559	\$	172,707
Liabilities :								
Due to other governmental units:								
Undistributed tax collections:								
Jackson County	\$	-	\$	4,182,474	\$	4,182,474	\$	-
Jackson Public Schools		-		8,258,984		8,258,984		-
Northwest Schools		-		25,160		25,160		-
Michigan Center Schools		-		88,977		88,977 6,419		-
East Jackson Schools		-		6,419		4,908,523		-
Jackson Intermediate School District  Jackson Community College		-		4,908,523 703,864		703,864		-
Jackson Transportation Authority		-		573,482		573,482		-
State of Michigan - State Education Tax		-		3,752,094		3,752,094		
Other		22.383		10.106.102		9,955,778		172,707
				,,			-	·
	\$	22,383	\$	32,606,079	\$	32,455,755	\$	172,707
Employee Bond Savings Fund : Assets :								
Pooled cash and investments	\$	620	\$	6,349	\$	6,334	\$	635
Liabilities :								
Employees' bond deductions payable	¢	620	\$	6,349	\$	6,334	\$	635

Continued

#### City of Jackson, Michigan All Agency Funds

#### **Combining Statement of Changes in Assets and Liabilities** For the Fiscal Year Ended June 30, 2008 (Concluded)

		Balance e 30, 2007	Additions	I	Deductions	Balance June 30, 2008		
<b>Mechanic Street Escrow Account:</b>		,					,	
Assets:								
Pooled cash and investments	\$	73	\$ -	\$	73	\$	-	
Liabilities :								
Customer deposits payable	\$	73	\$ -	\$	73	\$	-	
Community Development Block Grant Escro	w Fund	:						
Assets:								
Pooled cash and investments	\$	18,474	\$ 51,493	\$	50,791	\$	19,176	
Liabilities :								
Accounts payable	\$	18,474	\$ 51,493	\$	50,791	\$	19,176	
Act 495 Fire Trust Fund								
Assets:								
Pooled cash and investments	\$	35,601	\$ 25,190	\$	38,670	\$	22,121	
Liabilities :								
Insurance deposits	\$	35,601	\$ 25,190	\$	38,670	\$	22,121	
Totals: Assets: Pooled cash and investments Taxes receivable - real	\$	158,993	\$ 62,313,335 32,438,165	\$	62,255,280 32,438,165	\$	217,048	
	\$	158,993	\$ 94,751,500	\$	94,693,445	\$	217,048	
Liabilities :								
Accounts payable	\$	18,474	\$ 51,493	\$	50,791	\$	19,176	
Due to other governmental units		25,249	29,024,585		28,874,718		175,116	
Undistributed tax collections :  Jackson County			4,182,474		4,182,474			
Jackson Public Schools		-	8,258,984		8,258,984		_	
Northwest Schools		_	25,160		25,160		_	
Michigan Center Schools		-	88,977		88,977		_	
East Jackson Schools		-	6,419		6,419		_	
Jackson Intermediate School District		_	4,908,523		4,908,523		_	
Jackson Community College		-	703,864		703,864		_	
Jackson Transportation Authority		_	573,482		573,482		_	
State of Michigan - State Education Tax		-	3,752,094		3,752,094		_	
Other		79,049	10,106,102		10,167,457		-	
Other liabilities:		,						
Employees' bond deductions payable		620	6,349		6,334		635	
Insurance deposits		35,601	 25,190		38,670		22,121	
	\$	158,993	\$ 61,713,696	\$	61,637,947	\$	217,048	

# City of Jackson, Michigan Balance Sheet / Statement of Net Assets Brownfield Redevelopment Authority Component Unit June 30, 2008

	Rec	oital Projects Brownfield development Authority	Adjustments	Statement of Net Assets		
Assets Pooled cash and investments	\$	2,789,970	\$ -	\$ 2,789,970		
Liabilities Accounts payable		34	-	34		
Fund balances Unreserved - undesignated		2,789,936	(2,789,936)			
Total liabilities and fund balance	\$	2,789,970				
Net assets - unrestricted			\$ 2,789,936	\$ 2,789,936		

# City of Jackson, Michigan Statement of Revenue, Expenditures and Changes in Fund Balances / Statement of Activities Brownfield Redevelopment Authority Component Unit For the Fiscal Year Ended June 30, 2008

	Capital Projects Brownfield Redevelopment Authority Adjustmen			ments	Statement of Activities		
Revenue Proporty toy	¢	1 401 200	¢		¢ 1 401 200		
Property tax Interest revenue	\$	1,401,398 104,759	\$	-	\$ 1,401,398 104,759		
Total revenue		1,506,157		-	1,506,157		
Expenditures/Expenses Community enrichment		1,193,470			1,193,470		
Excess of revenues over expenditures		312,687		-	-		
Change in net assets		-		-	312,687		
Fund balances / net assets, beginning of year		2,477,249		_	2,477,249		
Fund balances / net assets, end of year	\$	2,789,936	\$		\$ 2,789,936		

## STATISTICAL SECTION

# **City of Jackson Michigan Net Assets by Component**

# Last Six Years (A)

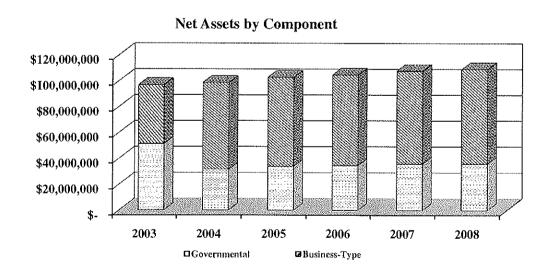
(accrual basis of accounting)

	 2003	 2004	2005	 2006		2007		2008
Governmental activities								
Invested in capital assets, net								
of related debt	\$ 39,044,014	\$ 17,246,524	\$ 19,477,559	\$ 20,420,840	\$	23,412,904	\$	24,422,805
Restricted	6,530,504	5,785,257	7,566,923	6,220,922		5,261,929		6,190,709
Unrestricted	 5,579,873	8,461,304	6,890,748	7,794,846		7,158,068		5,269,188
Total governmental activities net assets	\$ 51,154,391	\$ 31,493,085	\$ 33,935,230	\$ 34,436,608	\$	35,832,901	S	35,882,702
Business-type activities								
Invested in capital assets, net								
of related debt	\$ 32,241,403	\$ 52,374,587	\$ 52,754,671	\$ 53,240,973	\$	53,809,620	\$	55,288,398
Restricted	1,490,472	1,447,009	1,447,009	1,447,009		1,447,009		1,447,009
Unrestricted	11,785,040	13,143,279	14,565,296	15,288,589		16,417,163		16,248,542
Total business-type activities net assets	\$ 45,516,915	\$ 66,964,875	\$ 68,766,976	\$ 69,976,571	\$	71,673,792	\$	72,983,949
Primary government								
Invested in capital assets, net								
of related debt	\$ 71,285,417	\$ 69,621,111	\$ 72,232,230	\$ 73,661,813	\$	77,222,524	\$	79,711,203
Restricted	8,020,976	7,232,266	9,013,932	7,667,931		6,708,938		7,637,718
Unrestricted	17,364,913	21,604,583	21,456,044	23,083,435		23,575,231		21,517,730
Total primary government net assets	\$ 96,671,306	\$ 98,457,960	\$ 102,702,206	\$ 104,413,179	ş	107,506,693	\$	108,866,651

 $(A) - The \ City \ of \ Jackson \ implemented \ GASB \ Statement \ No. \ 34 \ as \ of \ and \ for \ the \ year \ ended \ June \ 30, \ 2003.$ 

Accordingly, data prior to this period is not available.

Source: City of Jackson Finance Department



# City of Jackson Michigan Changes in Net Assets

Last Six Years (A)

(accrual basis of accounting)

Public suffery		2003	2004	2005	2006	2007	2008
Program reconnects	Revenue:						
Classes for services	Governmental activities:						
Ciscinal governments	Program revenues.						
Public artecy	Charges for services:						
Public seeds	General government	\$ 1,221,030 \$	1,196,457 \$	1,292,556 \$	2.178.125 \$	2.210,512 S	2.326.93:
Calsure and secenciation	· · · · · · · · · · · · · · · · · · ·		424,224	690.891	880,654	911.327	773,44
Other Opening groats and contributions         6.04.184 b. 5.06.339 d. 4.877.069 6.341.24 5.92.956 5.954. Capula groats and contributions         3.802.348 d. 1.405.094 2.885.188 1.799.070 2.991.674 1.119. Capula groats and contributions         3.802.348 d. 1.405.094 2.885.188 1.799.070 2.991.674 1.119. Capula groats and contributions         1.119. Capula groats and contributions         3.802.348 d. 1.405.094 2.885.188 1.799.070 2.991.674 1.119. Capula groats and contributions are restricted to specific programs         6.064.385 7.724.724,724 7.249.113 7.822.188 7.986. Capula groats and contributions are restricted to specific programs         6.034.919 5.5898.879 7.057.734 7.249.113 7.822.188 7.590. Capula groats are restricted to specific programs         6.034.919 5.5898.879 7.057.734 7.057.734 7.249.113 7.822.188 7.590. Capula governmental activities revenues 3.3700.112 31.056.357 3.533.84 3.030. 614.799 6.26.056 6.13. 7.700.012 7.249.113					235.406	237,219	315.49
Content ground and contributions   6.561.454   5.016.389				1.157.118	1.017.753	1,053,773	984.99
Capcal grants and coarsibatrons   S.802.848   1.405.004   2.885.188   1.797.076   2.591.074   1.119.	Other		456.857	367.428	139,640	516,114	176,09
Poperary taxes	Operating grants and contributions	6.361.454	5,616,389	4,873,069	6.341.324	5.929,661	5.954.45
Property taxes	Capital grants and contributions	3.802.848	1,405,094	2.885.188	1.797,076	2.591.674	1.119.75
Income maxes	General revenues:						
Genetal revenues:  Genetal revenues:  Genetal revenues:  Genetal revenues:  Genetal revenues:  Constraint contributions not restricted to a serie of the programs of the series of the programs of the series of the	Property taxes	6.964,585	7,754,736	9.105.344	9.584.773	11.062,066	10.710.43
California	Income taxes	6.602.493	6.984.060	7.300.012	7.249.113	7.822,180	7.946.83
Dilber   S.22.960   33.9894   3.44.903   614.799   362.656   613.	Grants and contributions not restricted						
Total governmental activities revenues 33,700.112 31,505,357 35,334,842 30,765,769 38,499,925 36,312.  Business-type activities: Program revenues: Program revenues:  Sewer 4,558,307 4,405,515 4,595,743 4,550,300 5,451,069 5,256,619 4,275 5,275,163 6,278,705 6,109,421 6,283,705 6,109,421 6,293,705 6,109,42	to specific programs	6.434.919	5,895.879	7,057,734	6,737,106	5,538,943	5,390,450
Business-type activities: Program revenues: Charges for services: Charges for services: Sewer:  4.558.307 4.405.515 4.595.743 4.559.800 5.256. Sewer: Abstract 6.001.219 5.986.654 6.275.163 6.278.705 6.109.421 6.285. Parking system: Soft practice center: 53.770 59.179 47.341 51.154 54.208 50. Ciptual grants and contributions: General revenues: General revenues: General revenues: General revenues: General revenues:  1.253.150	Other	522,960	359,894	344,903	614.799	626,456	613,778
Programs revenues: Charges for services: Sever	Total governmental activities revenues	33,700.112	31,505,357	35,334,842	36,765.769	38,499,925	36,312.67
Program revenues: Clarges for services: Sever	Business-type activities:						
Charges for services:							
Sewer	-						
Water         6,001,219         5,986,654         6,375,163         6,278,705         6,109,421         6,283, Parking system           Parking system         257,906         377,332         378,523         377,939         390,009         308, 308           Capital graits and contributions         1,253,130         47,341         51,154         542,08         50, 20, 20, 20, 20, 20           Capital graits and contributions not restricted         281,068         299,455         451,473         240,099         268,077         527, 527, 527, 527, 527, 527, 527, 527,	-	4 558 307	4 405 515	4 595 743	4 550 800	5.451.069	5,256,003
Parking system							
Colf practice center							
Capital grants and contributions   1,253,130   Capital grants and contributions not restricted   281,068   299,455   451,473   240,999   268,077   527, to specific programs   209,785   141,311   249,120   500,427   703,383   781,	* *						50,50
General revenues:	•	331710		47.641		J4,200	30,30
Grants and contributions not restricted to specific programs Other 209,785	, e		1,223,130	•	•	-	
Total business-type activities revenues   11,362,055   12,522,576   11,997,863   12,000,024   12,976,256   13,296.   Total business-type activities revenues   45,062,167   44,027,933   47,332,705   48,765,793   51,476,181   49,609.   Expenses:		281.068	299 455	451 473	240 999	268 077	527,454
Other         209,785         141,311         249,120         500,427         703,383         781,           Total business-type activities revenues         11,362,055         12,522,576         11,97,863         12,000,024         12,976,256         13,296,           Total primary government revenues         45,062,167         44,027,933         47,332,705         48,765,793         51,476,181         49,009.           Expenses:           Covernmental activities:           Legislative         76,713         76,344         70,428         79,904         79,944         100,000           General government         4,365,163         4,213,894         4,162,208         4,750,801         5,227,643         5,106,700           Public safety         13,722,166         14,135,744         15,211,748         16,110,222         16,865,859         16,474,700           Public works         4,582,298         5,793,914         5,602,666         6,301,700         6,112,674         6,303,30           Culture and recreation         3,284,568         2,267,890         2,638,497         2,766,612         2,746,767         2,484,200           Community enrichment & development         3,414,818         5,133,419         2,971,81         4,031,540 <t< td=""><td></td><td>201(00)</td><td>2771123</td><td>42.14.473</td><td>2-10,372</td><td>200.077</td><td>221,72</td></t<>		201(00)	2771123	42.14.473	2-10,372	200.077	221,72
Total business-type activities revenues		209 785	141 311	249 120	500.427	703 393	781 100
Total primary government revenues					~~~~~~~		
Expenses   Governmental activities   Testing	**				······································		
Covernmental activities:					10(703.77)	3111701101	77.007.120
Legislative   76.713   76.344   70.428   79.904   79.944   100.6   General government   4.365.163   4.213.894   4.162.208   4.750.801   5.227.643   5.106.1   Public safety   15.722.166   14.135.744   15.211.748   16.110.222   16.865.859   16.474.   16.208   4.750.801   5.227.643   5.106.1   Public works   4.582.298   5.793.948   5.602.686   6.391.700   6.112.674   6.363.3   Culture and recreation   3.284.568   2.267.890   2.638.497   2.766.612   2.746.767   2.484.1   Community enrichment & development   3.414.818   5.133.149   2.977.181   4.031.540   3.951.962   3.836.   hterest on long-term debt   1.676.873   1.916.025   2.125.358   2.025.886   1.995.657   1.767.   Total governmental activities expenses   31.122.599   33.536.994   32.788.106   36.156.665   36.980.506   36.133.   Business-type activities:   Sewer	•						
General government							
Public safety	_						100.856
Public works							5,106.778
Culture and recreation         3,284,568         2,267,890         2,638,497         2,766,612         2,746,767         2,484, Community enrichment & development           Community enrichment & development in the	•						16,474.297
Community enrichment & development   3.414,818   5.133,149   2.977,181   4.031,540   3.951,962   3.836,     Interest on long-term debt   1.676,873   1.916,025   2.125,358   2.025,886   1.995,657   1.767.     Total governmental activities expenses   31,122,599   33,536,994   32,788,106   36,156,665   36,980,506   36,133.     Business-type activities:   Sewer   4.637,525   4.334,517   4.545,475   4.790,277   5.257,605   5.405,     Water   5.339,940   5.130,173   5.048,903   5.437,488   5.448,272   5.896,     Parking system   225,109   589,578   638,752   597,889   627,579   743,     Golf Practice Center   74,292   80,487   67,222   72,501   68,705   71,6     Total business-type activities expenses   10,276,866   10,134,755   10,300,352   10,898,155   11,402,161   12,115,6     Total primary government expenses   41,399,465   43,671,749   43,088,458   47,054,820   48,382,667   48,249,     Increase (decrease) in net assets   3.662,702   356,184   4,244,247   1,710,973   3,093,514   1,359,5     Net assets, beginning of year, as restated   93,008,603   96,671,305   98,457,959   102,702,206   104,413,179   107,506,60     Other restatements at June 30, 2003   - 1,430,470							6.363.857
Interest on long-term debt							2,484,262
Total governmental activities expenses 31,122,599 33,536,994 32,788,106 36,156,665 36,980,506 36,133.  Business-type activities:  Sewer 4,637,525 4,334,517 4,545,475 4,790,277 5,257,605 5,405. Water 5,339,940 5,130,173 5,048,903 5,437,488 5,448,272 5,896,6 Parking system 225,109 589,578 638,752 597,889 627,579 743, Golf Practice Center 74,292 80,487 67,222 72,501 668,705 71,6  Total business-type activities expenses 10,276,866 10,134,755 10,300,352 10,898,155 11,402,161 12,115,6  Total primary government expenses 41,399,465 43,671,749 43,088,458 47,054,820 48,382,667 48,249.  Increase (decrease) in net assets 3,662,702 356,184 4,244,247 1,710,973 3,093,514 1,359,8  Net assets, beginning of year, as restated 93,008,603 96,671,305 98,457,959 102,702,206 104,413,179 107,506,60  Other restatements at June 30, 2003 - 1,430,470 - 1,430,470							3,836,177
Business-type activities:  Sewer 4,637,525 4,334,517 4,545,475 4,790,277 5,257,605 5,405. Water 5,339,940 5,130,173 5,043,903 5,437,488 5,448,272 5,896. Parking system 225,109 589,578 638,752 597,889 627,579 743, Golf Practice Center 74,292 80,487 67,222 72,501 68,705 71.6  Total business-type activities expenses 10,276,866 10,134,755 10,300,352 10,898,155 11,402,161 12,115,6  Total primary government expenses 41,399,465 43,671,749 43,088,458 47,054,820 48,382,667 48,249.  Increase (decrease) in net assets 3,662,702 356,184 4,244,247 1,710,973 3,093,514 1,359,8  Net assets, beginning of year, as restated 93,008,603 96,671,305 98,457,959 102,702,206 104,413,179 107,506,60  Other restatements at June 30, 2003 - 1,430,470 - 1,430,470	Interest on long-term debt	1,676,873	1,916,025	2,125,358	2.025.886	1,995,657	1,767,307
Sewer         4,637,525         4,334,517         4,545,475         4,790,277         5,257,605         5,405, 405, 405, 405, 405, 405, 405, 405	Total governmental activities expenses	31,122,599	33,536,994	32,788,106	36,156,665	36,980,506	36,133,534
Water         5.339.940         5.130.173         5.048.903         5.437,488         5.448.272         5.8960           Parking system         225.109         589.578         638.752         597.889         627.579         743.2           Golf Practice Center         74.292         80.487         67.222         72.501         68.705         71.0           Total business-type activities expenses         10.276,866         10.134.755         10.300,352         10.898.155         11.402.161         12.115.0           Total primary government expenses         41.399.465         43.671,749         43.088.458         47.054.820         48.382.667         48.249.1           Increase (decrease) in net assets         3.662.702         356.184         4.244.247         1,710.973         3,093.514         1.359.9           Net assets, beginning of year, as restated         93.008.603         96.671.305         98.457.959         102.702.206         104.413.179         107.506.0           Other restatements at June 30, 2003         -         1.430.470         -	Business-type activities:						
Water         5.339,940         5.130,173         5.048,903         5.437,488         5,448,272         5.896,0           Parking system         225,109         589,578         638,752         597,889         627,579         743,3           Golf Practice Center         74,292         80,487         67,222         72,501         68,705         71,6           Total business-type activities expenses         10,276,866         10,134,755         10,300,352         10,898,155         11,402,161         12,115,6           Total primary government expenses         41,399,465         43,671,749         43,088,458         47,054,820         48,382,667         48,249,1           Increase (decrease) in net assets         3,662,702         356,184         4,244,247         1,710,973         3,093,514         1,359,9           Net assets, beginning of year, as restated         93,008,603         96,671,305         98,457,959         102,702,206         104,413,179         107,506,60           Other restatements at June 30, 2003         -         1,430,470         -	Sewer	4,637,525	4,334,517	4,545,475	4,790,277	5,257,605	5,405,194
Parking system         225,109         589,578         638,752         597,889         627,579         743,33           Golf Practice Center         74,292         80,487         67,222         72,501         68,705         71,6           Total business-type activities expenses         10,276,866         10,134,755         10,300,352         10,898,155         11,402,161         12,115,6           Total primary government expenses         41,399,465         43,671,749         43,088,458         47,054,820         48,382,667         48,249,1           Increase (decrease) in net assets         3,662,702         356,184         4,244,247         1,710,973         3,093,514         1,359,9           Net assets, beginning of year, as restated         93,008,603         96,671,305         98,457,959         102,702,206         104,413,179         107,506,60           Other restatements at June 30, 2003         -         1,430,470         -	Water	5,339,940	5.130.173	5.048,903	5.437,488	5,448.272	5,896,097
Golf Practice Center         74,292         80,487         67,222         72,501         68,705         71,6           Total business-type activities expenses         10,276,866         10,134,755         10,300,352         10,898,155         11,402,161         12,115,6           Total primary government expenses         41,399,465         43,671,749         43,088,458         47,054,820         48,382,667         48,249,1           Increase (decrease) in net assets         3,662,702         356,184         4,244,247         1,710,973         3,093,514         1,359,9           Net assets, beginning of year, as restated         93,008,603         96,671,305         98,457,959         102,702,206         104,413,179         107,506,60           Other restatements at June 30, 2003         -         1,430,470         -	Parking system	225,109	589.578	638.752	597,889	627,579	743,253
Total primary government expenses 41,399,465 43,671,749 43,088,458 47,054,820 48,382,667 48,249.  Increase (decrease) in net assets 3,662,702 356,184 4,244,247 1,710,973 3,093,514 1,359,9  Net assets, beginning of year, as restated 93,008,603 96,671,305 98,457,959 102,702,206 104,413,179 107,506,60  Other restatements at June 30, 2003 - 1,430,470 - 1,430,470	Golf Practice Center	74,292	80,487	67,222	72,501	68.705	71,093
Increase (decrease) in net assets       3.662.702       356.184       4,244.247       1,710.973       3,093.514       1,359.6         Net assets, beginning of year, as restated       93.008.603       96.671.305       98.457.959       102.702.206       104.413.179       107.506.6         Other restatements at June 30, 2003       -       1.430.470       -	Total business-type activities expenses	10,276,866	10,134,755	10,300,352	10.898.155	11,402,161	12,115,636
Net assets, beginning of year, as restated 93.008.603 96.671.305 98.457.959 102.702.206 104.413.179 107.506.0  Other restatements at June 30, 2003 - 1.430.470	Total primary government expenses	41,399,465	43.671,749	43.088.458	47,054.820	48,382.667	48,249,170
Other restatements at June 30, 2003 - 1.430.470	Increase (decrease) in net assets	3.662.702	356,184	4,244,247	1,710,973	3,093,514	1,359,958
	Net assets, beginning of year, as restated	93.008,603	96,671,305	98,457,959	102.702.206	104,413,179	107,506,693
Net assets, end of year \$ 96.671.305 \$ 98.457,959 \$ 102.702,206 \$ 104.413,179 \$ 107.506,693 \$ 108.866.6	Other restatements at June 30, 2003	_	1.430.470	-			
	Net assets, end of year	\$ 96,671,305 \$	98.457,959 \$	102,702,206 \$	104,413,179 S	107.506,693 \$	108,866,651

<sup>(</sup>A) - The City of Jackson implemented GASB Statement No. 34 as of and for the year ended June 30, 2003. Accordingly, data prior to this period is not available.

Source: City of Jackson Finance Department

# City of Jackson Michigan Fund Balances - Governmental Funds Last Six Years (A)

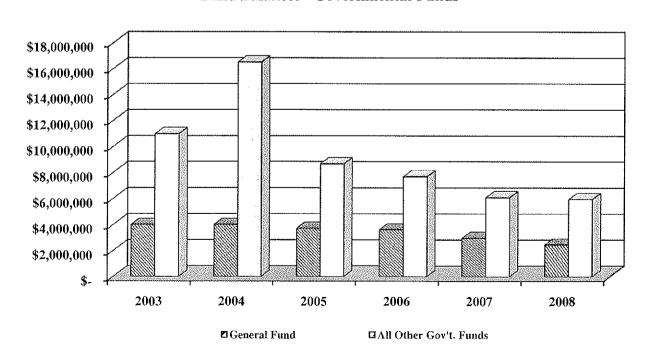
(modified accrual basis of accounting)

		2003	2004	2005	2006	2007	2008
General Fund			·	 		 	
Reserved	\$	135,874	\$ 989,309	\$ 576,699	\$ 1,007,649	\$ 311,967	\$ 379,213
Unreserved	<del></del>	3,854.814	 2,998,657	 3,129,904	 2,596,377	2,656,966	 2,078,521
Total general fund	\$	3,990,688	\$ 3,987,966	\$ 3,706,603	\$ 3,604,026	\$ 2,968,933	\$ 2,457,734
All Other Governmental Funds							
Reserved	\$	3,926,763	\$ 3,101,874	\$ 3,134,439	\$ 2,890,964	\$ 2,989,343	\$ 3,116,497
Unreserved, reported in:							
Special revenue funds		1,583,168	2,262,510	3,619,163	4,015,537	2,810,082	2,787,377
Debt service funds		1,258,212	1,474,422	30,986	35,044	43,361	54,908
Capital projects funds		4,187,765	9,604,507	1,860,542	731,542	230,953	(17,189)
Permanent funds		-	 39,370	 8,698	 -	 -	*
Total all other governmental funds	\$	10,955,908	\$ 16,482,683	\$ 8,653,828	\$ 7,673,087	\$ 6,073,739	\$ 5,941,593

<sup>(</sup>A) - The City of Jackson implemented GASB Statement No. 34 as of and for the year ended June 30, 2003. Accordingly, data prior to this period is not available.

Source: City of Jackson Finance Department

## **Fund Balances - Governmental Funds**



# City of Jackson Michigan Changes in Fund Balances - Governmental Funds Last Ten Years

(modified accrual basis of accounting)

	1999	2000	2001	2002
Revenues				
Taxes	\$ 13,425,400 \$	13,631,682 \$	13,702,763 \$	13,372,157
Licenses and permits	446,626	358,074	486,357	542,190
Intergovernmental	12,356,559	12,562,148	16,474,679	11.894,532
Charges for services	2,293,580	2,133,839	2,107,313	2,381,975
Fines and forfeits	335,621	358,667	344,046	276,971
Special assessments	614,222	375,912	368,804	383,620
Investment income	497,207	548,693	709,183	606,470
Miscellaneous	 686,017	661,046	1,275,535	807,545
Total revenues	 30,655,232	30,630,061	35,468,680	30,265,460
Expenditures				
Legislative	47,067	58,791	61,317	75,940
General government	4,108,196	3,894,168	4,008,933	4,289,336
Public safety	13,863,581	13,862,836	14,123,279	13,353,931
Public works	7,388,586	7,012,898	8,489,758	5,587,490
Culture and recreation	2,098,722	2,039,918	2,098,837	2,432,546
Community enrichment and development	2,335,670	2,928,144	4,281,114	2,168,430
Capital outlay	481,930	629,992	13,323,432	2,187,506
Debt service:				
Principal	613,921	631,391	571,690	658,157
Interest and fiscal charges	196,486	197,776	193,541	793,440
Other	 750	15,869	-	
Total expenditures	 31,134,909	31,271,783	47,151,901	31,546,776
Revenues over (under) expenditures	 (479,677)	(641,722)	(11,683,221)	(1,281,316
Other financing sources (uses)				
Proceeds from the capital assets	<b>-</b>	_	-	_
Proceeds from the issuance of debt		1,440,220	19,548,967	200,000
Discount on bonds	<del></del>	· · ·	· ·	· -
Payment to escrow agent	*	_	~	_
Transfers in	2,771,330	3,625,083	4,168,206	2,895,287
Transfers (out)	 (2,850,907)	(3,649,951)	(4,227,272)	(2,995,009
Total other financing sources (uses)	 (79,577)	1,415,352	19,489,901	100,278
Net changes in fund balances	\$ (559,254) \$	773,630 \$	7,806,680 \$	(1,181,038
Debt service as a percentage of noncapital expenditures	 2.6%	2.8%	2.3%	4.9%

Source: City of Jackson Finance Department

 2003	2004	2005	2006	2007	2008
\$ 13,466,902 \$	14,879,726 \$	16.325,697 \$	16,806,838 \$	18,716,042 \$	18,589,716
218,273	216,538	254,973	231,377	231,486	228,671
14,305,787	11,534,408	12,845,112	12,846,052	13,180,443	11,274,670
2,882,738	2,875,007	2,832.829	3,853,103	4,051,135	3,848,682
250,233	264,746	258,178	212,690	203,086	221,869
266,702	478,716	249,531	378,339	306,739	467,981
606,189	253,453	311,614	457,942	697,179	767,926
 1,475,169	1,454,100	2,135,528	1,843,723	571,129	785,300
 33,471,993	31,956,694	35,213,462	36,630,064	37,957,239	36,184,815
76,713	76,344	70,428	79,904	79,944	100,856
4,432,218	4,366,698	4.481,144	4,460,003	4,814,896	4,687,386
13,816,626	14,282,280	15,252,256	16,555,647	17,460,830	16,945,032
9,323,432	6,179,742	7,860,861	6,528,508	8,480,193	5,954,413
2,555,559	2,463,750	2,432,741	2,592,558	2,727,397	2,668,948
16,208,105	2,644,390	1,816,545	2,873,782	2,581,143	2,589,998
947,770	4,048,998	8,094,359	1,456,073	731,251	506,321
674,884	903,679	1,039,000	1,064,000	1,219,000	1,479,000
1,781,623	1,659,899	2,243,834	2,021,976	1,994,884	1,773,561
		-	-	-	215,913
 49,816,930	36,625,780	43,291,168	37,632,451	40,089,538	36,921,428
 (16,344,937)	(4,669,086)	(8,077,706)	(1,002,387)	(2,132,299)	(736,613
170.007	24.405				
172,092	84,105	72,079	26,795	20,984	11,452
1,750,000	10,370,000	*	-	-	9,905,000
-	(155,531)	<del>"</del>	-	-	(94,062
2 274 (70	4 (20 107	4 200 407	- 150.544	2.040.435	(9,599,786
3,374,678	4,628,187	4,399,406	2,158,544	2,969,637	2,635,156
 (3,491,773)	(4,733,622)	(4,503,997)	(2,266,270)	(3,092,763)	(2,764,492
 1,804,997	10,193,139	(32,512)	(80,931)	(102,142)	93,268
\$ (14,539,940) \$	5,524,053 \$	(8,110,218) \$	(1,083,318) \$	(2,234,441) \$	(643,345
8.3%	8.1%	10.5%	9.2%	9.2%	10.0%

# City of Jackson Michigan Changes in Fund Balances - General Fund Last Ten Years

(modified accrual basis of accounting)

		1999	2000		2001	2002
Revenues						
Taxes	\$	12,454,266	\$ 12,625,783	\$	12,665,924 \$	12,265,353
Licenses and permits		446,626	358,074		226,688	224,890
Intergovernmental		6.197,124	6,302,590		6,871,889	6.710,619
Charges for services		1,138,973	1,242,152		1,159.816	1,226,849
Fines and forfeits		335,621	358,667		344,046	276,971
Investment income		154,630	125,900		247,718	146,633
Miscellaneous		208,056	 117,875		538,547	107,567
Total revenues	<del></del>	20,935,296	 21,131,041		22,054,628	20,958,882
Expenditures						
Legislative		47,067	58,791		61,317	75,940
General government		4,108,196	3,894,168		4,002,020	4,283,723
Public safety		13,247,080	13,225,486		12,957,886	12,231,371
Public works		1,842,705	1,620,371		1,594,535	1,661,154
Culture and recreation		1,136,413	1,170,535		1,203,127	1,481,886
Community enrichment and development	·	333,842	 248,972		258,803	219,345
Total expenditures		20,715,303	 20,218,323		20,077,688	19,953,419
Revenues over (under) expenditures		219,993	 912,718		1,976,940	1,005,463
Other financing sources (uses)						
Proceeds from the capital assets (A)						
Transfers in		646,592	376,111		338,514	278,402
Transfers (out)		(1,165,328)	 (1,090,725)		(480,659)	(374,170)
Total other financing sources (uses)		(518,736)	 (714,614)	· · · · · · · · · · · · · · · · · · ·	(142,145)	(95,768)
Net changes in fund balances	\$	(298,743)	\$ 198,104	\$	1,834,795 \$	909,695

<sup>(</sup>A) - The City of Jackson implemented GASB Statement No. 34 as of and for the year ended June 30, 2003. Proceeds from the sale of capital assets prior to that period were recorded as miscellaneous revenue.Source: City of Jackson Finance Department

 2003	2004	2005	2006	2007	2008
\$ 12,224,021 \$	13,007,511 \$	13,843,364 \$	14,276,643 \$	16,016,387 \$	15,794,628
218,273	216,538	254,973	231,377	231,486	228,671
6,032,594	5,769,574	5,581,910	5,925,153	5,572,841	5,204,759
1,425,226	1,441,380	1,338,854	1,170,927	1,306,639	1,305,095
250,233	264,746	258,178	212,690	203,086	221,869
90,810	73,972	105,190	267,083	288,413	307,193
 150,201	402,960	1,392,079	1,404,473	130,031	151,284
 20,391,358	21,176,681	22,774,548	23,488,346	23,748,883	23,213,499
76,713	76,344	70,428	79,904	79,944	100,856
4,432,218	4,366,698	4,481,144	4,460,003	4,814,896	4,687,386
12,658,451	13,207,314	14,010,760	15,229,963	16,292,286	15,745,929
1,592,589	1,690,189	1,414,892	1,728,580	1,498,532	1,498,147
1,588,412	1,547,153	1,508,574	1,385,593	1,465,900	1,466,462
 314,437	254,780	190,797	204,811	202,150	198,589
 20,662,820	21,142,478	21,676,595	23,088,854	24,353,708	23,697,369
 (271,462)	34,203	1,097,953	399,492	(604,825)	(483,870)
131,309	10,624	17,809	13,379	20,984	11,452
214,393	271,834	206,969	270,667	274,603	319,680
 (269,144)	(319,383)	(1,604,094)	(786,115)	(325,855)	(358,461)
 76,558	(36,925)	(1,379,316)	(502,069)	(30,268)	(27,329)
\$ (194,904) \$	(2,722) \$	(281,363) \$	(102,577) \$	(635,093) \$	(511,199)

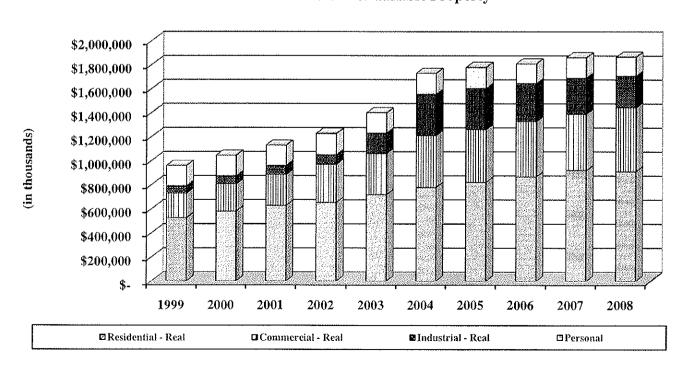
# City of Jackson Michigan Assessed and Actual Value of Taxable Property Last Ten Years

Fiscal Year (2)	an an ambandan da an	Residential Property	Real Commercial Property	 Industrial Property								
1999	\$	526,180,700	\$	203,167,900	\$ 60,907,800	\$	169,506,600	\$	959,763,000	14.3000		
2000		581,086,600		225,127,400	66,188.600		172,990,800		1.045,393,400	13.5134		
2001		628,608,100		256,600,900	73.712.100		169,591,200		1,128,512,300	13.0225		
2002		654,605,400		315,855,800	79,487.000		176,989,600		1,226,937,800	12.6001		
2003		717,994,200		343,127,500	167,342,500		169,773,000		1.398,237,200	12.3389		
2004		779,403,700		431,047,200	341.800.400		177,136,200		1,729,387,500	12.7889		
2005		821,731,700		439,568,300	339.821.700		177,797,200		1,778,918,900	13.8789		
2006		867,913,346		458,971,176	315,901,156		166,551,738		1.809,337,416	13.5089		
2007		920,076,136		470,022,986	300,845,186		170,020,000		1,860,964,308	14.5789		
2008		911,658,506		533,316,152	262,235.412		158,722,800		1,865,932,870	14.6889		

<sup>(1)</sup> Ad Valorem assessments only: amounts do not include Act 189 or industrial and commercial facility tax assessments/taxable values. The term "taxable value" rather than "assessed value" is used in determining tax liability effective 7/1/94.

Source: City Assessor Department

# Assessed and Actual Value of Taxable Property



<sup>(2)</sup> The July 1, 2007 levy is for fiscal year 2008.

<sup>(3)</sup> Above Ad Valorem assessments include those properties located within Renaissance Zones and which are currently subject only to militage levied for bonded indebtedness.

# City of Jackson Michigan Direct and Overlapping Property Tax Rates Last Ten Years

(rate per \$1,000 of taxable value)

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
City direct rates										
Operating	7.0000	6.9482	6.8620	6.8057	6.7192	6.7192	6.7192	6.7192	6.7192	6.7192
Public Improvement	2.0000	1.9852	1.9605	1.9444	1.9197	1.9197	1.9197	1.9197	1.9197	1.9197
Parking Garage/Sewer Debt										
City Hall Debt				***			0.7400	0.7500	0.7500	0.7500
Act 345 Pension	5.3000	4.5800	4.2000	3.8500	3.7000	4.1500	4.5000	4.1200	5.1900	5.3000
Total direct rate	14.3000	13.5134	13.0225	12.6001	12.3389	12.7889	13.8789	13.5089	14.5789	14.6889
Overlapping rates										
Jackson County:										
Operating	5.5626	5.4819	5.4194	5.3559	5.2734	5.2022	5.1709	5.1471	5.1259	5.1187
Jail Debt					0.5000	0.4932	0.4902	0.4879	0.4858	0.4851
MCF	0.1485	0.1500	0.1482	0.1465	0.1442	0.1422	0.1413	0.1406	0.1400	0.1398
Senior Services					***		0.2500	0.2488	0.2477	0.2473
District Library	0.9349	0.9208	0.9102	0.8995	0.8856	0.8736	0.8682	0.8642	0.8606	0.8593
	6.6460	6.5527	6.4778	6.4019	6.8032	6.7112	6.9206	6.8886	6.8600	6.8502
Intermediate School District:									· · · · · · · · · · · · · · · · · · ·	
Operating	0.3730	0.3677	0.3610	0.3580	0.3525	0.3477	0.3455	0.3439	0.3429	0.3422
Special & Vocational Education	8.4715	8.3519	8.2014	8.1348	7.0693	7.8730	7.8249	7.7895	7.7682	7.7541
•	8.8445	8.7196	8.5624	8.4928	7.4218	8.2207	8.1704	8.1334	8.1111	8.0963
Jackson Community College:								***************************************		
Operating	1.2446	1.2266	1.2131	1.1980	1.1798	1.1638	1.1565	1.1511	1.1463	1.1446
Debt Service	0.0500						***			
	1.2946	1.2266	1.2131	1.1980	1.1798	1.1638	1.1565	1.1511	1.1463	1.1446
Jackson Transit Auth Operating	0.5000	0.9926	0.9802	0.9721	0.9597	0.9597	0.9597	0.9597	0.9597	0.9597
Downtown Dev. AuthOperating	2.0000	2.0000	1.9996	1.9996	1.9996	1.9996	1.9996	1.9996	1.9996	1.9996
Jackson Public Schools:										
Operating	17.9298	17.9298	17.8114	17.6047	17.8820	17.8820	17.8820	17.8820	18.0000	18.0000
State Education Tax (SET)	6.0000	6.0000	6.0000	6.0000	6.0000	5.0000	6.0000	6.0000	6.0000	6.0000
Debt		1.1300	1.9500	1.9500	1.9500	1.9500	2.4500	2.4000	2,4000	2.2500
Recreation								0.2000	0.2000	0.2000
	23.9298	25.0598	25.7614	25.5547	25.8320	24.8320	26.3320	26.4820	26.6000	26.4500
East Jackson Public Schools:	*·····································									2411230
Operating	18.0000	18.0000	17.8218	17.8146	17.1857	17.1530	17.1530	18.0000	18.0000	18.0000
State Education Tax (SET)	6.0000	6.0000	6.0000	6.0000	6.0000	5.0000	6.0000	6.0000	6.0000	6.0000
Debt	7.5000	7.5000	7.5000	7.5000	7.5000	7.4000	7.0000	6.2400	6.2000	5.8800
Exta voted				0.1854	0.8143	0.8470	0.8470			5.0000
	31.5000	31.5000	31.3218	31.5000	31.5000	30.4000	31.0000	30.2400	30.2000	29.8800
Michigan Center Public Schools:										
Operating	18.0000	18.0000	17.7282	17.7282	17.8002	17.4068	17.3318	18.0000	17.3999	17.3999
State Education Tax (SET)	6.0000	6.0000	6.0000	202	6.0000	5.0000	6.0000	6.0000	6.0000	6.0000
Exta Voted/Sinking Fund						3.5000	3.4604	3.4604	4.0015	4.0016
	24.0000	24.0000	23.7282	17.7282	23.8002	25.9068	26.7922	27.4604	27.4014	27.4015
Northwest Public Schools:	21.0000	20000		1202	20702	25.7000	20.7722	27.7004	21.4014	27.7013
Operating	18.0000	18.0000	17.6490	17.6490	17.4024	17.2893	17.2893	16.9487	16.9487	16.9487
State Education Tax (SET)	6.0000	6.0000	6.0000	6.0000	6.0000	5.0000	6.0000	6.0000	6.0000	6.0000
Debt (621)	0.6794	0.4855	0.4718	0.4285	0.3994	0.3776	0.3003	0.1165	1.0513	1.0513
	V.V., ,									

Note: Levy shown is as of July 1. The July 1, 2007 levy is for the current fiscal year ending June 30, 2008.

Source: City of Jackson Finance Department

# City of Jackson Michigan Principal Property Tax Payers Current Year and Nine Years Ago

		2008			1999	
Taxpayer	 Taxable Value	Rank	Percentage of Total City Taxable Value	Taxable Value	Rank	Percentage of Total City Taxable Value
Kinder Morgan Michigan/Alphagen (1)	\$ 96,975,750	I	12.62%	\$ -	<u>.</u>	_
Consumers Energy	54,713,214	2	7.12%	24,213,349	1	5.46%
Wolverine Technologies, Inc.	11,916,750	3	1.55%	7,156,027	2	1.61%
Ramco (Jackson Crossing/Jackson West)	8,464,678	4	1.10%	6,001,182	3	1.35%
Home Depot	6,121,547	5	0.80%	_	_	-
Alro Steel Corporation	5,972,654	6	0.78%	3,849,010	5	0.87%
Allegiance Health/Health Center	4,411,488	7	0.57%	-	-	-
Merchant's Crossing (Kroger Complex)	3,814,050	8	0.50%	-	-	-
Alpine Lake Apartments, LLC	3,408,695	9	0.44%	2,698,259	7	0.61%
Target/Dayton Hudson	3,236,617	10	0.42%	2,483,922	10	0.56%
Goodyear	_	-	-	4,227,550	4	0.95%
Aeroquip (Eaton Corp.)	_	-	-	2,918,986	6	0.66%
Sears	*	-	-	2,694,021	8	0.61%
Flagstar Bank	 *	-	-	 2,582,382	9	0.58%
	\$ 199,035,443		25.90%	\$ 58,824,688		13.26%

Total Ad Valorem Taxable Valuation as of June 30, 2008 = \$ 768,262,890 (valuation for fiscal year 2009). Total Ad Valorem Taxable Valuation as of June 30, 1999 = \$ 443,842,486 (valuation for fiscal year 2000).

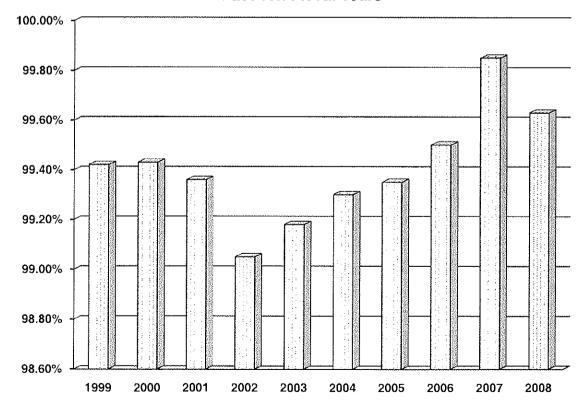
Source: City of Jackson Assessor Department.

<sup>(1)</sup> Kinder Morgan Energy (KME), an electric power generation company, has the largest taxable value of \$ 98,741,650, or 12.90% of the 2007 ad valorem taxable value. KME is located in a Renaissance Zone and is not subject to millage levies with the exception of those levied for bonded indebtedness. The City anticipates the KME taxable value to be subject to all millage levies effective July 1, 2012.

# City of Jackson, Michigan Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal Year	Year of Levy			•	Current Tax Collections	Percent of Current Taxes Collected		Delinquent Tax Collections	Total Tax Collections		Ratio of Total Tax Collections to Total Tax Levy
1999	1998	\$	6,468,370	\$	5,993,199	92.65%	\$	437,451	\$	6,430,650	99.42
2000	1999		6,403,803		5,920,634	92.45%		446,418		6,367,052	99.439
2001	2000		6,411,359		5,939,660	92.64%		430,663		6,370,323	99.369
2002	2001		6,519,371		6,016,302	92.28%		440,904		6,457,206	99.05
2003	2002		6,699,761		6.195,766	92.48%		448,880		6,644,646	99.189
2004	2003		7,760,751		7,239,082	93.28%		467,710		7,706,792	99.30
2005	2004		8,042,591		7,457,299	92.72%		533,197		7,990,496	99.35
2006	2005		8,906,874		8,247,529	92.60%		614,468		8,861,997	99.50
2007	2006		10,074,157		9,251,721	91.84%		807,029		10,058,750	99.859
2008	2007		10,460,635		9,674,158	92.48%		748,057		10,422,215	99.639

# Ratio of Total Tax Collections to Total Tax Levy Last Ten Fiscal Years



Source: City of Jackson Finance Department

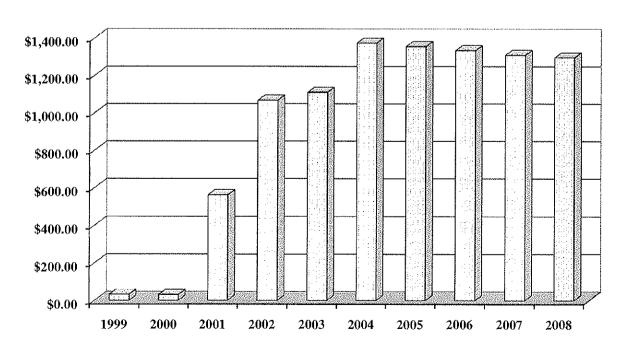
# City of Jackson, Michigan Ratios of General Bonded Debt Outstanding Last Ten Years

	 General	Bonded Do	ebt Outstan	ding				
Fiscal Year	 General Obligation Bonds	Less Amour Restric to Repay Princip	nts ted ying	Total	% of Personal Income	% of Actual Taxable Value of Property	Per Capita	
1999	\$ 1,220,000	\$	- \$	1,220,000	0.14%	0.13%	\$	32.60
2000	1,120,000		-	1,120,000	0.12%	0.11%		30.92
2001	20,353,577		-	20,353,577	2.26%	1.80%		561.97
2002	38,623,577		-	38,623,577	4.20%	3.15%		1,066.42
2003	40,133,577		-	40,133,577	4.28%	2.87%		1,108.11
2004	49,688,577		-	49,688,577	5.22%	2.87%		1,371.93
2005	49,028,577		**	49,028,577	4.97%	2.76%		1,353.71
2006	48,263,577		-	48,263,577	4.76%	2.67%		1,332.59
2007	47,348,577		-	47,348,577	4.65%	2.54%		1,307.32
2008	46,898,577		-	46,898,577	n/a	2.51%		1,294.90

Source:

City of Jackson Finance Department & Bureau of Economic Analysis Personal Income statistics not available for 2008.

# General Bonded Debt Per Capita



# City of Jackson, Michigan Computation of Net Direct and Overlapping Debt As of June 30, 2008

		Gross Amount Outstanding	C	f-Supporting or Paid by refited Entity	_0	Net Amount outstanding
Direct debt	,		<b></b>			
Unlimited Tax General Obligation Debt:						
City Hall Bonds	\$	9,585,000	\$	-	\$	9,585,000
Limited Tax General Obligation Debt:						
Downtown Development Authority Bonds		16,188,577		16,188,577		-
Brownfield Redevelopment Authority Bonds		9,230,000		9,230,000		#
Brownfield Redevelopment Authority Refunding Bonds		9,815,000		9,815,000		
Building Authority Bonds		775,000		-		775,000
Michigan Transportation Fund Bonds		1,305,000		1,305,000		-
Installment Purchase Contracts		425,000				425,000
Revenue Bonds:						
Water Revenue Bonds		2,055,000		2,055,000		-
Sewer Revenue Bonds		700,000		700,000		_
Other:						
Michigan Urban Land Assembly Loan		340,000		340,000		-
Section 108 Loan (HUD)		830,000		830,000		
Net direct debt	\$	51,248,577	\$	40,463,577		10,785,000
		Gross	(	City Share		
Overlapping debt		<del>-</del>				
School Districts:						
Jackson School District	\$	38,770,000		54.59%		21,164,543
East Jackson School District		15,130,000		0.12%		18,156
Northwest School District		1,310,000		0.23%		3,013
Michigan Center School District		-		2.05%		-
						21,185,712
Jackson County at Large		33,395,000		17.18%		5,737,261
Jackson Communty College		24,120,000		17.18%		4,143,816
Jackson County Intermediate School District		-		16.89%		-
Net overlapping debt						31,066,789
Net direct and overlapping debt					\$	41,851,789
Per Capita Debt: (36,218 population):						
Gross Direct Debt					\$	1,415.00
Net Direct Debt					•	297.78
Net Overlapping Debt						857.77
Total Net Direct & Overlapping Debt						1,155.55
Percent of Taxable Valuation: (\$ 768,262,890 Ad	Valorom	Tavabla Valuation	ot 6/20/	ብջ ነ-		
Net Direct Debt	v atoretti	TOTALIS A SERVICION	i at 0/30/	00).		1.40%
Net Orect Debt  Net Overlapping Debt						
ист Оуспаррінд Бері						4.04%
Total Net Debt						

Source: City of Jackson Finance Department and Municipal Advisory Council of Michigan.

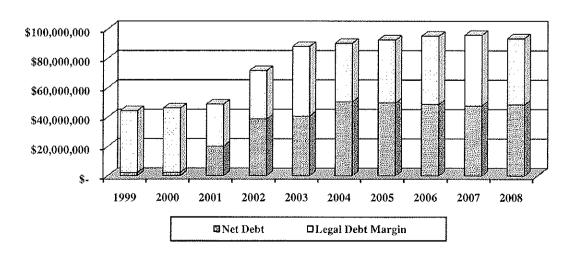
# City of Jackson, Michigan Legal Debt Margin Last Ten Years

Legal Debt Margin - 2008  State Equalized Value as of December 31, 2007 (for taxes levied by the City on Jul	y 1, 20	08)	\$ 936,223,012
Debt limit (10% of state equalized value)			\$ 93,622,301
Total Debt - (See Schedule 11)	\$	51,248,577	
Less Excluded Debt:			
Michigan Transportation Fund Bonds		(1,305,000)	
Revenue Bonds		(1,377,500)	 48,566,077
Legal debt margin			\$ 45,056,224

For Taxes Levied July 1	 Debt Limit	 tal Net Debt icable to Limit	<u>D</u>	Legal ebt Margin	Total Net Debt Applicable to Limit As % of Debt Limit
1999	\$ 44,401,550	\$ 2,305,108	\$	42,096,442	5.19%
2000	46,117,422	2,380,000		43,737,422	5.16%
2001	48,749,492	20,228,577		28,520,915	41.49%
2002	71,590,103	38,738,577		32,851,526	54.11%
2003	88,064,883	40,698,577		47,366,306	46.21%
2004	90,322,370	50,504,577		39,817,793	55.92%
2005	92,551,455	49,715,577		42,835,878	53.72%
2006	95,180,701	48,821,577		46,359,124	51.29%
2007	95,841,305	47,782,577		48,058,728	49.86%
2008	93,622,301	48,566,077		45,056,224	51.87%

Source: City of Jackson Finance Department

# **Components of Debt Limit**



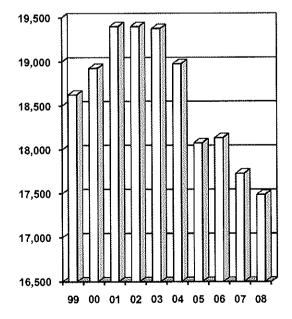
# City of Jackson, Michigan Demographic & Economic Statistics Last Ten Years

				••••		(3)	
Fiscal Year	(1) Population	(2) Labor Force	(2) Employment	(2) Unemployment	(2) Unemployment Rate	Total Personal Income	(3) Per Capita Income
1999	37,425	18,625	17,600	1,025	5.5 %	\$ 901,181,659	\$24,080
2000	36,218	18,925	17,975	950	5.0 %	906,743,059	25,036
2001	36,218	19,400	17,850	1,550	8.0 %	900,196,684	24,855
2002	36,218	19,400	17,550	1,850	9.5 %	919,632,814	25,392
2003	36,218	19,375	17,075	2,300	11.9 %	937,137,520	25,875
2004	36,218	18,975	17,100	1,875	9.9 %	952,255,530	26,292
2005	36,218	18,076	16,323	1,753	9.7 %	985,681,450	27,215
2006	36,218	18,135	16,361	1,774	9.8 %	1,013,032,829	27,970
2007	36,218	17,729	15,673	2,056	11.6 %	1,018,284,248	28,115
2008	36,218	17,488	15,305	2,183	12.5 %	n/a	n/a

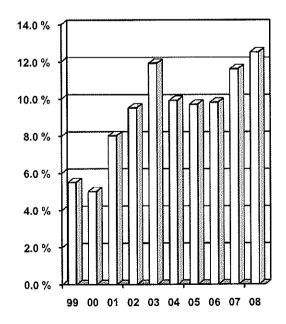
All labor force statistics are as of June of the fiscal year shown, i.e. fiscal year 2008 represents June, 2008.

- (1) Population shown is based on the most recent preceding year's actual.
- (2) Source: Michigan Department of Labor and Economic Growth, Bureau of Labor Market Information
- (3) Source: Bureau of Economic Analysis. Personal income data not available for the City for 2008.

## **Labor Force**



# **Unemployment Rate**



# City of Jackson, Michigan Principal Employers Current Year and Seven Years Ago (1)

			2008				2001	
Employer	Total (2) Employees		Rank	% of Total City Labor Force	Total (2) Employees		Rank	% of Total City Labor Force
Foote Health System	3,146	(a)	1	17.15%	2,590	(a)	Į.	12.89%
Consumers Energy	2,000	(b)	2	7.43%	2,025	(b)	2	6.70%
Local Government	870		3	4.97%	955		3	4.92%
Jackson Public Schools	782		4	4.47%	790		4	4.07%
Eaton Corporation	598	(c)	5	3.42%	585	(c)	5	1.55%
Great Lakes Home Health /Hospice	400		6	2.29%	-		-	-
Alro Steel Corporation	325		7	1.86%	196		10	1.01%
Anesthesia Business Consultants	284		8	1.62%	-		-	
Certainteed /Wolverine Vinyl Siding	250		9	1.43%	350		7	1.80%
Jackson Citizen Patriot	178		10	1.02%	N/A		-	-
Edscha (Jackson Automotive Group)				-	450		6	2.32%
Worthington Steel / Specialties				*	258		8	1.33%
Way Bakeries	152			*	230		9	1.19%
	8,985	•		45.66%	8,429	-		37.78%

<sup>(1)</sup> Data for 1999 (nine years ago) not available; used most recent comparable data available (2001).

Source: The Enterprise Group, Jackson County.

<sup>(2)</sup> Total employees in Jackson County. Most of the employees shown are within the City of Jackson unless footnoted below.

<sup>(</sup>a) Approximately 3,000 in 2008 and 2,500 in 2001 of total shown work in the City...percentage adjusted to reflect.

<sup>(</sup>b) Approximately 1300 of total shown work in the City...percentage adjusted to reflect.

<sup>(</sup>c) All of total shown in 2008 and approximately 300 of total shown in 2001 work in the City...percentage adjusted to reflect.

# City of Jackson, Michigan Full-Time Equivalent City Government Employees By Function/Program Last Ten Years

Function/Program	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Tunction Fogram	1777	2000	2001	2002	2005	2004	2003	2000	2007	2008
General Government:										
City Manager	5	4	5	5	5	4	3	4	4	2
Finance	5	5	5	5	5	5	5	5	5	5
City Assessor	4	5	4	5	5	5	5	4	5	5
City Attorney	5	5	5	4	5	5	5	5	5	5
City Clerk/Elections	3	3	2	3	4	4	4	4	4	4
Personnel	4	4	4	4	4	3	4	4	4	3
Purchasing/City Hall	3	3	3	3	3	3	3	3	3	3
City Treasurer / Income Tax	7	7	7	7	7	7	7	7	7	7
Mgt. Information Services	2	3	3	3	3	3	1	2	2	3
Public Safety:										
Police-Civilian	21	23	24	25	24	24	23	22	20	20
Police-Enforcement	67	68	67	70	70	70	68	66	64	64
Fire-Civilian	3	3	4	2	3	2	2	2	2	2
Fire-Protection	49	47	46	45	46	43	43	43	43	42
Building Inspection	8	8	7	7	6	7	6	7	5	5
Emergency Measures	1	1	1	1	l	1	1	1	1	1
Public Works:										
Public Works	36	34	32	34	35	33	29	31	29	31
Engineering	6	7	14	14	14	14	13	13	13	12
Culture & Recreation:										
Parks, Recreation & Grounds	23	22	23	25	25	24	24	25	24	24
Community Development:										
Public Safety / Community										
Enrichment & Development	11	13	14	13	12	10	10	10	11	11
Enterprise Funds:										
Sewer	16	17	17	18	18	18	18	19	19	19
Water	34	35	35	35	34	35	34	34	33	34
Total	313	317	322	328	329	320	308	311		302

Source: City of Jackson Personnel Department and Finance Department

# City of Jackson, Michigan Operating Indicators by Function/Program Last Ten Years

Function/Program	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Public safety										
Police:										
Physical arrests	4,463	4.357	4,013	3,651	3,511	3,513	3,628	3,562	3,206	3,314
Traffic violations	12,164	16,544	16,705	17,388	15,567	15,812	14,165	11,003	9,796	7,666
Parking violations	4,088	3,457	2,500	2,254	4,572	5.782	4,741	3,722	3,668	3.410
Fire:										
Calls answered	3,441	4,026	4,458	4,438	4,158	4,105	4,072	4,419	4,521	4,685
Inspections conducted	665	274	225	225	325	325	594	762	341	452
Sewer system										
Service connections	12,920	12,935	12,838	12,843	12,609	12,426	12,802	12,755	12,758	12,758
Daily average treatment (mg)	13.5	13.6	14.0	13.6	12.6	12.9	13.2	12.5	13.6	13.6
Maximum daily capacity (mg)	19	19	19	19	19	19	19	19	19	19
Township service (bulk metering)	5	5	5	5	5	5	5	5	5	5
Water system										
Service connections	14,554	14,568	14,987	15,255	15,327	15,352	15,327	15,324	15,509	15,697
Daily average consumption (mg)	6.15	6.11	5.73	5.61	6.91	5.53	5.41	5.49	5.43	5.43
Maximum daily capacity (mg)	24	24	24	24	24	24	24	24	24	24

mg = million gallons

Source: Various City Department

# City of Jackson, Michigan Capital Asset Statistics by Function/Program Last Ten Years

Function/Program	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Public Safety										
Police:										
Stations	1	1	1	1	]	1	i	1	1	1
Patrol units	39	39	39	39	40	41	41	39	38	36
Fire:										
Stations	3	3	3	3	3	3	3	3	3	3
Response vehicles	9	9	9	9	9	9	9	10	10	10
Culture and recreation										
Parks:										
Number	19	22	23	23	23	23	23	24	26	26
Acreage	634	635	636	636	636	636	636	636	637	637
Community centers	2	2	2	2	2	2	2	2	2	2
Golf courses:										
18 hole	1	1	1	1	1	1	Į	1	1	1
Mini	1	I	1	1	1	1	l	1	i	1
Inline skate rink						1	ı	1	1	1
Swimming pools	2	2	2	2	2	2	2	2	2	2
Tennis courts	14	14	14	14	14	14	14	14	14	14
Public works										
Miles of streets	171	171	165	165	165	165	165	165	171	171
Street lights	2,279	2,279	2,335	2,335	2,335	2,335	2,365	2,440	2,458	2,458
Sewer system										
Miles of sanitary sewers	164	164	161	161	160	160	160	160	160	165
Miles of storm sewers	105	105	109	109	108	108	108	108	108	110
Treatment plants	I	1	1	1	1	1	1	1	1	l
Water system										
Miles of water mains	214	214	218	234	231	232	232	244	244	244
Treatment plants	1	1	Į	1	1	1	1	1	1	1
Fire hydrants	1,858	1.858	1,918	2,026	2,029	2,030	2,030	2,064	2,064	2,111

Source: City of Jackson Finance Department

# City of Jackson, Michigan Schedule of Insurance As of June 30, 2007

Type of Coverage Name of Company	Policy Period		Premium	Description
Building and Contents  Michigan Municipal Liability  and Property Pool	7/1/07-6/30/08	\$	117,113	All risk coverage on buildings and contents. \$162,184,612 limit with \$2,500 deductible per occurrence.
Automobile Michigan Municipal Liability and Property Pool	7/1/07-6/30/08	\$	88,137	\$5,000,000 liability limit per occurrence, \$1,000,000 property protection, \$100,000 uninsured motorist protection." \$1,000 comprehensive and collision deductibles.
Liability Michigan Municipal Liability and Property Pool	7/1/07-6/30/08	\$	253,711	Law Enforcement, Public Officials, Municipal General and Employee Benefit Liability coverages.\$5,000,000 limit per occurrence with a \$5,000 deductible.
Crime/Bonds  Michigan Municipal Liability  and Property Pool	7/1/07-6/30/08		Included	Employee dishonesty and faithful performance blanket, loss inside/outside premises, depositors forgery, money order/counterfeit paper coverages. \$100,000 liability limit.
Workers Compensation Midwest Employers Casualty Broadspire Services	9/1/07-9/01/08 1/1/07-12/31/07	\$ \$	28,774 22,138	Excess insurance above \$350,000 retention. TPA for claims service.
Community Blue-PPO Blue Cross/Blue Shield	Monthly		Varies	PPO offers primary care physicians, network hospitals, affiliated laboratories and other providers within the particular PPO network. Employee is responsible for co-pay amounts at time of service. Available to all full-time and retired City personnel.
PHP-HMO Physicians Health Plan	Monthly		Varies	HMO offers primary care physicians, network hospitals, affiliated laboratories and other providers within the particular HMO network. Employee is responsible for co-pay amounts at time of service. Available to all full-time City employees.
Prescription Drug Coverage ScriptGuide	Monthly			City's self insured prescription drug plan available to all full-time and retired personnel. Third party administrator processes claims with a contracted fee schedule.
Life Life Insurance Company of North America	Monthly		Varies	Covers death of employee and/or AD&D. City pays for coverage of 1X annual salary up to \$50,000 with a minimum of \$30,000. All full-time employees are covered.
Long-term Disability Life Insurance Company of North America	Monthly		Varies	60% of monthly salary with various elimination periods. All full-time employees are covered.

Source: City of Jackson Finance Department

# City of Jackson, Michigan Supplemental Disclosure Information State Equalized Valuation/Taxable Valuation Fiscal Years Ended June 30, 2005 Through 2009

Assessed Value as of December 31	Year of State Equalization and Tax Levy	Fiscal Year Ended Juue 30	State Equalized 'aluation (1)	Ad Valorem Taxable Value	 Total Taxable Valuation (1)
2003	2004	2005	\$ 903,223,700	\$ 714,612,127	\$ 728,145,677
2004	2005	2006	925,514,550	730,737,196	756,918,096
2005	2006	2007	951,807,013	741,982,298	768,149,011
2006	2007	2008	958,413,052	765,295,971	795,257,326
2007	2008	2009	936,223,012	768,262,890	783,318,402

Per Capita 2008 Ad Valorem Taxable Valuation is \$ 21,212 and Per Capita 2008 Total Taxable Valuation is \$ 21,628 based on the City's 2000 U. S. Census population of 36,218.

# Breakdown of Taxable Value by Use and Class

		Year of State	Equalization and Ta	x Levy	
	2004	2005	2006	2007	2008
<u>Use:</u>					
Commercial	27.18%	27.43%	28.63%	27.57%	29.53%
Industrial	30.72%	29.10%	25.77%	27.12%	23.36%
Residential	42.10%	43.47%	45.60%	45.31%	47.11%
	100.00%	100.00%	100.00%	100.00%	100.00%
Class:					
Real	87.56%	88.60%	88.54%	89.36%	89.67%
Personal	12.44%	11.40%	11.46%	10.64%	10.33%
	100.00%	100.00%	100.00%	100.00%	100.00%

Source: City of Jackson Assessor Department

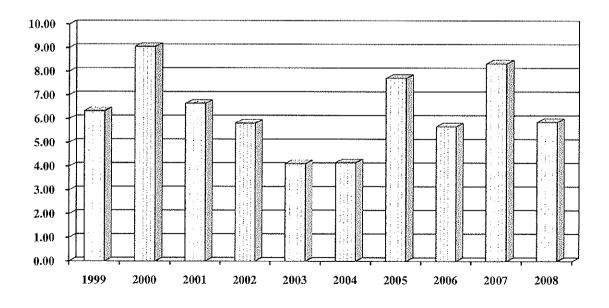
<sup>(1)</sup> Includes Tax Abatements under Act 198 and Renaissance Zones.

# City of Jackson, Michigan Supplemental Disclosure Information Revenue Bond Coverage - Sewer Fund Last Ten Fiscal Years

					N	et Revenue	 Debt S	ervi	ce Requirem	ents	(3)	
Fiscal		Gross	•	Operating	A١	vailable for		Ir	iterest and			
Year	R	evenues (1)	E	kpenses (2)	D	ebt Service	 Principal	Fis	cal Charges		Total	Coverage
1999	\$	4,460,571	\$	3,012,590	\$	1,447,981	\$ 150,000	\$	78,625	\$	228,625	6.33
2000		4,533,600		2,526,972		2,006,628	150,000		72,050		222,050	9.04
2001		4,737,832		2,814,061		1,923,771	200,000		89,853		289,853	6.64
2002		4,957,422		3,072,897		1,884,525	220,000		104,537		324,537	5.81
2003		4,799,168		3,389,795		1,409,373	250,000		93,256		343,256	4.11
2004		4,594,024		3,121,609		1,472,415	275,000		80,131		355,131	4.15
2005		5,037,590		3,344,441		1,693,149	150,000		69,500		219,500	7.71
2006		4,933,612		3,591,992		1,341,620	175,000		61,775		236,775	5.67
2007		5,934,576		3,829,760		2,104,816	200,000		52,725		252,725	8.33
2008		5,766,209		4,200,485		1,565,724	225,000		42,063		267,063	5.86

- (1) Total revenues including interest.
- (2) Total operating expenses exclusive of depreciation.
- (3) Includes principal, interest and fiscal charges of revenue bonds only. It does not include general obligation debt reported in debt service funds to which operating transfers are made or debt defeasance transactions.

# Revenue Bond Coverage Last Ten Fiscal Years

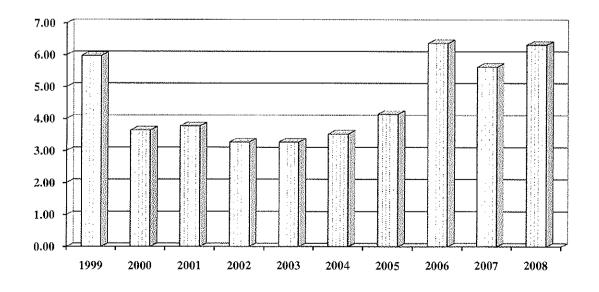


# City of Jackson, Michigan Supplemental Disclosure Information Revenue Bond Coverage - Water Fund Last Ten Fiscal Years

					N	et Revenue	Debt S	ervic	e Requirem	ents	(3)	
Fiscal		Gross	(	Operating	A	vailable for		In	terest and			
Year	R	evenues (1)	E	xpenses (2)	D	ebt Service	 Principal	Fisc	al Charges		Total	Coverage
1999	\$	5,607,614	\$	3,501,750	\$	2,105,864	\$ 175,000	\$	177,650	\$	352,650	5.97
2000		5,965,031		3,950,553		2,014,478	325,000		228,789		553,789	3.64
2001		5,937,137		3,793,227		2,143,910	375,000		194,055		569,055	-3.77
2002		5,998,507		4,196,649		1,801,858	370,000		180,392		550,392	3.27
2003		6,242,449		4,487,148		1,755,301	370,000		166,403		536,403	3.27
2004		6,230,681		4,288,334		1,942,347	400,000		152,343		552,343	3.52
2005		6,517,972		4,212,878		2,305,094	420,000		137,343		557,343	4.14
2006		6,602,311		4,601,362		2,000,949	195,000		119,718		314,718	6.36
2007		6,345,440		4,593,068		1,752,372	200,000		111,723		311,723	5.62
2008		7,021,941		5,044,892		1,977,049	210,000		103,323		313,323	6.31

- (1) Total revenues including interest.
- (2) Total operating expenses exclusive of depreciation.
- (3) Includes principal, interest and fiscal charges of revenue bonds only. It does not include general obligation debt reported in debt service funds to which operating transfers are made or debt defeasance transactions.

# Revenue Bond Coverage Last Ten Fiscal Years



# City of Jackson, Michigan Supplemental Disclosure Information Water Supply System Last Five Fiscal Years

			Fiscal	Ye	ar Ended Ji	ıne	30	
		2004	 2005		2006		2007	2008
Water Pumped vs. Water Sold: (in million gallons)								
Pumped		2,389.0	2,324.3		2,399.6		2,388.2	2,607.0
Sold		2,018.2	1,973.6		2,002.6		1,982.2	2,401.4
Sold as a % of Pumped		84.48%	84.91%		83.46%		83.00%	92.11%
Number of Customers:								
Residential		12,545	12,521		13,172		13,234	12,317
Commercial		1,814	1,814		1,948		2,065	2,136
Industrial		191	189		204		210	258
Total		14,550	 14,524		15,324		15,509	14,711
Percent of Water Consumption by Category:								
Residential		39.76%	36.66%		36.82%		36.25%	32.39%
Commercial		40.54%	42.33%		41.31%		38.44%	45.90%
Industrial		19.70%	21.01%		21.87%		25.31%	21.71%
Total		100.00%	100.00%		100.00%		100.00%	100.00%
History of Water Rates								
(average consumption - 22 HCF / average 5/8 inch m	teter)							
Metered per quarter	\$	56.37	\$ 57.85	\$	57.85	\$	57.85	\$ 57.85
% Change (in average consumption)		2.68%	2.63%		0.00%		0.00%	0.00%
Water Supply System Annual Revenues:								
Metered revenue	\$	5,900,474	\$ 6,018,706	\$	6,058,562	\$	5,973,946	\$ 6,165,173
% Increase (Decrease)		1.62%	2.00%		0.66%		-1.40%	3.20%
Water Supply System Revenues By User Class:								
Residential	\$	2,993,171	\$ 2,967,222	\$	2,879,595	\$	2,883,727	\$ 2,903,899
Commercial		2,224,591	2,365,953		2,444,043		2,328,429	2,470,359
Industrial		682,712	685,531		716,448		761,790	790,915
Sewer - Billing & Collection Charges		197,516	 196,936		192,184		204,129	220,418
Total	\$	6,097,990	\$ 6,215,642	\$	6,232,270	\$	6,178,075	\$ 6,385,591
Water Supply Revenues By User Class as								
a % of Total Revenues:								
Residential		49.08%	47.74%		46.20%		46.68%	45.48%
Commercial		36.48%	38.06%		39.22%		37.69%	38.69%
Industrial		11.20%	11.03%		11.50%		12.33%	12.39%
Sewer - Billing & Collection Charges		3.24%	 3.17%		3.08%		3.30%	3.44%
Total		100.00%	 100.00%		100.00%		100.00%	100.00%

Source: City Water Department

# City of Jackson, Michigan Supplemental Disclosure Information Water Supply System

# Ten Largest Water Customers - By Usage For the Fiscal Year Ended June 30, 2008

	Customer	(1) Usage	(2) % of Total	Revenue	(3) % of Total
			KOW	110 · Olluo	2000
*	Michigan Department of Corrections	303,454	12.64%	\$ 202,310	3.17%
	Kinder Morgan Michigan/Alphagen	229,271	9.55%	230,707	3.61%
	Allegiance Health/Health Center	68,337	2.85%	83,406	1.31%
	Wolverine Technologies	41,000	1.71%	60,552	0.95%
	Elm Plating	36,927	1.54%	55,699	0.87%
	Eaton Aeroquip Corp.	32,950	1.37%	45,899	0.72%
**	Consumers Energy	25,611	1.07%	57,148	0.89%
	Commonwealth Commerce Center	22,650	0.94%	39,218	0.61%
	Industrial Steel Treating	21,013	0.88%	35,303	0.55%
	Lefere Forge & Machine	20,305	0.85%	29,911	0.47%

Source: City Water Department

<sup>(1)</sup> Unit = Hundred Cubic Feet (HCF)

<sup>(2)</sup> Based on June 30, 2008 total water consumption of 2,401,345 HCF.

<sup>(3)</sup> Based on June 30, 2008 Water Supply System Revenues By User Class (Schedule 22) of \$6,385,591.

<sup>\*</sup> Located outside of City limits.

<sup>\*\*</sup> Located both inside and outside of City limits

# City of Jackson, Michigan Supplemental Disclosure Information Industrial Facilities Tax Roll

Year of Transfer To Ad Valorem Tax Roll	(1) I.F.T. S.E.V. Amount
2009	\$ 1,138,950
2010	1,624,962
2011	797,750
2012	1,806,350
2013	815,150
2014	1,492,700
2015	89,800
2016	2,504,250
2017	2,680,750
2018	1,239,900
2019	426,400
2020	161,100
	\$ 14,778,062

<sup>(1)</sup> Represents current assessed value of abated property at time of assessment. Personal property will be subject to depreciation in future years.

Source: City Assessor Department

# City of Jackson, Michigan Supplemental Disclosure Information Tax Increment Revenues, Debt Service and Debt Service Coverage

# **Downtown Development Authority Bonds**

Fiscal Year	 Tax ecrement Revenues	 Debt Service	(1) apitalized Interest	Bŧ	(2) DDA adgetary amitments	Įı	ccess Tax acrement Levenues	Debt Service Coverage
2002	\$ 139,394	\$ 562,866	\$ 562,866	\$	26,922	\$	112,472	-
2003	250,603	477,905	477.905		27,595		223,008	
2004	847,306	672,905	•		28,285		146,116	1.26
2005	869.006	746,790	-		28,992		93,224	1.16
2006	872,740	815.790	-		29,717		27,233	1.07
2007	972,179	891,945	_		30,460		49,774	1.09
2008	1,014,339	968,923	-		31,220		14,196	1.05

- (1) Capitalized interest was used to pay debt service in both fiscal year 2002 and 2003.
- (2) DDA budgetary commitments were existing prior to the sale of the Bonds and are subordinate to the Bonds.

# **Brownfield Redevelopment Authority Bonds**

Fiscal Year	Tax Increment Revenues (2)	Debt Service	(3) Capitalized Interest	Excess Tax Increment Revenues	Debt Service Coverage
2002	\$ -	\$ -	\$ -	\$ -	**
2003	119,689	1,087,889	1,087,889	119,689	-
2004	845,825	955,220	955,220	845,825	<u></u>
2005	1,063,299	955,721	79,602	107,578	*
2006	1,074,376	955,469	-	118,907	1.12
2007	1,113,451	980,470	-	132,981	1.14
2008	1,153.851	979,017	-	174,834	1.18

- (1) The Bonds were sold in March, 2002; there was no debt service in fiscal year 2002.
- (2) Includes only those amounts captured for the Bonds.
- (3) Capitalized interest was used to pay debt service in fiscal years 2003, 2004 and 2005 (partial).

Schedule 26 UNAUDITED

# City of Jackson, Michigan s Supplemental Disclosure Information Gas & Weight Tax Revenues, Maximum Annual Debt Service and Historical Debt Service Coverage

		(1)	
Fiscal Year	Gas & Weight Tax Revenues	Maximum Annual Debt Service	Historical Debt Service Coverage
1999	\$ 2,409,138	\$ 350,721	6.87
2000	2,527,133	350,721	7.21
2001	2,515,255	350,721	7.17
2002	2,494,306	350,721	7.11
2003	2,509,073	350,721	7.15
2004	2,561,830	350,721	7.30
2005	2,604,990	284,480	9.16
2006	2,569,413	284,480	9.03
2007	2,538,724	284,480	8.92
2008	2,499,445	284,480	8.79

<sup>(1)</sup> Includes maximum debt service on all debt payable from Major and Local Street Funds.

# INFORMATION ON SINGLE AUDIT

(Compliance Section)

City of Jackson, Michigan Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2008

Federal Grantor/ Pass-Through Grantor/ Program Title	Grant/ Agreement/ Account Number	Federal CFDA Number	Accrued (Deferred) Revenue July 1, 2007	Current Year Expenditures	Current Year Receipts (Cash Basis)	Accrued (Deferred) Revenue June 30, 2008
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT: Direct Programs:						
Community Development Block Grant-Entitlement	B04MC260021	14.218	· ·	\$ 22,379 \$		· ·
Community Development Block Grant-Entitlement	B05MC260021	14.218	. 200 551	541,680	541,680	1
Community Development Block Grant-Entitlement Community Development Block Grant-Entitlement	B07MC260021	14.218	1/3,024	184,480	195,885	(11,405)
Home Investment Partnership Programs	M04MC260214	14.239	1	79,192	79,192	
Home Investment Partnership Programs	M05MC260214	14.239	(18,889)	304,329	285,440	- (10,667)
Home Investment Partnership Programs  Home Investment Partnership Programs	M07MC260214	14.239				(19,001)
Lead Based Paint Hazard Prevention	MILHB0286-04	14.900	369	599,103	475,899	123,573
Total U.S. Department of Housing and Urban Development			154,504	2,533,216	2,595,219	92,501
U.S. DEPARTMENT OF THE INTERIOR: Passed-Through Michigan Department of History, Arts and Libraries.						
Historic Preservation - Michigan Theatre Rehabilitation		15.904		1	1	1
U.S. DEPARTMENT OF JUSTICE: Passed-Through Michigan Department of Human Services: Administered by United Way of Jackson County: Juvenile Justice and Delinquency Prevention		16.540	•	21,805	21,805	•
Passed-Through Michigan Community Health Department: Byrne Formula grant-LAWNET Enhancement Project		16.580	17,280	57,929	67,858	7,351
Direct Program: Bulletproof Vest Partnership Byrne Justice Assistance Grant-Communications Equipment		16.607	1,367	1,123	1,583 35,926	- 607
Passed-Through Detroit Community Justice Partnership: Anti-Gang Initiative		16.744		28,589	5,535	23,054
Total U.S. Department of Justice			47,073	116,946	132,707	31,312

City of Jackson, Michigan Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2008

Federal Grantor/ Pass-Through Grantor/ Program Title	Grant/ Agreement/ Account Number	Federal CFDA Number	Accrued (Deferred) Revenue July 1, 2007	Current Year Expenditures	Current Year Receipts (Cash Basis)	Accrued (Deferred) Revenue June 30, 2008
U.S. DEPARTMENT OF TRANSPORTATION: Passed-Through Jackson Traffic Safety Program: Occupant Protection - Drive Michigan Safely Selective Traffic Enforcement Program		20.602	2,316	8,417 15,550	9,097	1,636
Total U.S. Department of Transportation			2,316	23,967	24,647	1,636
ENVIRONMENTAL PROTECTION AGENCY: Direct Program: Brownfield Assessment		66.818	20,611	148,175	166,252	2,534
Total Environmental Protection Agency			20,611	148,175	166,252	2,534
TOTAL FEDERAL ASSISTANCE.			\$ 224,504	\$ 2,822,304 \$	2,918,825	\$ 127,983
Reconciliation to Financial Statements: Current year expenditures-SEFA, per above Federal Highway Funds Administered by Michigan Department of Transportation	ortation			\$ 2,822,304 639,473		
Federal Revenue per Financial Statements			11	\$ 3,461,777		

## City of Jackson, Michigan

### **Note to Schedule Of Expenditures of Federal Awards**

#### For the Year Ended June 30, 2008

#### **Note 1** Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the City of Jackson, Michigan, and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

#### Note 2 Outstanding Loans

The City has a HUD Section 108 loan with an outstanding balance of \$830,000 at June 30, 2008.

## Note 3 Subrecipients

Of the federal expenditures presented in the schedule, the City provided federal awards to subrecipients as follows:

Program Title	Federal CFDA <u>Number</u>	Amount Provided to Subrecipients
HOME	14.239	\$185,500



# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF BASIC FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

November 24, 2008

Honorable Mayor and Members of the City Council City of Jackson, Michigan

We have audited the financial statements of the governmental activities, the business type activities, the aggregate discretely presented components units, each major fund, and the aggregate remaining fund information of the *City of Jackson*, as of and for the year ended June 30, 2008, and have issued our report thereon dated November 24, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

## **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the City of Jackson's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the City's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the City's financial statements that is more than inconsequential will not be prevented or detected by the City's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the City's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as identified above.

#### **Compliance and other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the City of Jackson, in a separate letter dated November 24, 2008.

This report is intended solely for the information and use of the audit committee, the governing board, management, others within the organization, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lobson



# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

November 24, 2008

Honorable Mayor and Members of the City Council City of Jackson, Michigan

### **Compliance**

We have audited the compliance of the *City of Jackson* with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended November 24, 2008. The City of Jackson's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the City of Jackson's management. Our responsibility is to express an opinion on the City of Jackson's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Jackson's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City of Jackson's compliance with those requirements.

In our opinion, the City of Jackson complied, in all material respects, with the requirements referred to above that are applicable to its major federal program for the year ended June 30, 2008.

### **Internal Control Over Compliance**

The management of the City of Jackson is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the City of Jackson's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Jackson's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 2008-1 to be a significant deficiency.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control. We did not consider the deficiency described in the accompanying schedule of findings and questioned costs to be a material weakness.

The City of Jackson's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit The City of Jackson's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the audit committee, management, the City Council, others within the organization, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lohan

# **Schedule of Findings and Questioned Costs**

# For the Year Ended June 30, 2008

# SECTION I - SUMMARY OF AUDITORS' RESULTS

<u>Financial Statements</u>	
Type of auditors' report issued:	<u>Unqualified</u>
Internal control over financial reporting:	
Material weakness(es) identified?	yes <u>X</u> no
Significant deficiency(ies) identified not considered to be material weaknesses?	yesX_ none reported
Noncompliance material to financial statements noted?	yes <u>X</u> no
Federal Awards	
Internal Control over major programs:	
Material weakness(es) identified?	yes <u>X</u> no
Significant deficiency(ies) identified not considered to be material weaknesses?	X_ yes none reported
Type of auditors' report issued on compliance for major programs:	<u>Unqualified</u>
Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section 510(a)?	yes <u>X</u> no

### **Schedule of Findings and Questioned Costs (Continued)**

### For the Year Ended June 30, 2008

## **SECTION I - SUMMARY OF AUDITORS' RESULTS**

Identification of major programs:

CFDA Number(s)	Name of Federal Program or Cluster
14.218 14.239 14.900	Community Development Block Grant Home Investment Partnership Program Lead-Based Paint Hazard Control
Dollar threshold used to distinguish between Type A and Type B programs:	<u>\$300,000</u>
Auditee qualified as low-risk auditee?	X yes no

#### SECTION II – FINANCIAL STATEMENT FINDINGS

No matters were reported.

#### SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

## 2008-1 Compliance Requirement – Reporting

Program. CFDA 14.900 - Lead Based Paint Hazard Control

**Criteria.** The Department of Housing and Urban Development, (HUD) requires that grantees prepare and submit quarterly financial status reports (OMB Form SF-269) on a timely basis for all programs.

**Condition.** During our audit, we noted the Community Development Department had not prepared or filed any financial status reports with HUD for any quarterly reporting periods.

**Cause.** This condition appears to have been due to a lack of knowledge of the specific grant requirement stating that quarterly financial status reports be filed.

**Effect.** Failure to file the required reports on a timely basis could affect the City's funding from HUD.

**Recommendation.** We recommend the City implement procedures to ensure the timely filing of all required reports.

# **Schedule of Findings and Questioned Costs (Concluded)**

For the Year Ended June 30, 2008

View of Responsible Officials. The Lead Hazard Control Program reports quarterly to the U.S. Department of Housing and Urban Development (HUD) through HUD's electronic reporting system. This reporting system includes the quarterly report format and the Part 3 financial reporting, which reflects the most recent draw of funds from the grant by the Lead Hazard Control Program. The Lead Hazard Control Program, along with the HUD Grant Technical Representative (GTR) for the City of Jackson's grant, were unaware that the form 269 reports were to be submitted in addition to the quarterly reporting system. The form 269 financial reports are in addition to the quarterly reporting and Part 3 reporting and must be filed on a hard copy and faxed or mailed in to HUD. The Lead Hazard Control Program is now aware these forms must be submitted and has since submitted form 269 reports for all previously reported quarters. Form 269 will be submitted in addition to the online quarterly report for all future quarters.

#### **SECTION IV – PRIOR YEAR FINDINGS**

No matters were reported.

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# COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE UNDER SAS NO. 114

November 24, 2008

To the City Council of the City of Jackson Jackson, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the *City of Jackson* (the "City of Jackson") for the year ended June 30, 2008, and have issued our report thereon dated November 24, 2008. Professional standards require that we provide you with the following information related to our audit.

# Our Responsibility Under Auditing Standards Generally Accepted in the United States of America and OMB Circular A-133

As stated in our engagement letter dated May 20, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

In planning and performing our audit, we considered the City of Jackson's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control over financial reporting. We also considered internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

As part of obtaining reasonable assurance about whether the City of Jackson's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit. Also, in accordance with OMB Circular A-133, we examined, on a test basis, evidence about the City of Jackson's compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* applicable to each of its major federal programs for the purpose of expressing an opinion on the City of Jackson's compliance with those requirements. While our audit provides a reasonable basis for our opinion, it does not provide a legal determination on the City of Jackson's compliance with those requirements.

# Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on September 29, 2008.

# Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the City of Jackson are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future.
- Management's estimate of the accrued compensated absences is based on current hourly rates and policies regarding payment of sick and vacation banks.
- Management's estimate of the insurance claims incurred but not reported is based on information provided by the entity's third party administrators and subsequent claims activity.

We evaluated the key factors assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The financial statements may be affected by unusual transactions, including nonrecurring transactions. The following significant unusual accounting transactions occurred during the year:

**Advance refunding** - During the year, the City issued \$9,905,000 of general obligation limited tax refunding bonds to provide resources to purchase U. S. Government securities that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of \$9,290,000 bonds. As a result, the \$9,290,000 bonds are considered to be defeased and the liability has been removed from the governmental activities column of the statement of net assets. The reacquisition price exceeded the net carrying amount of the old debt by \$414,786. This amount is being netted against the new debt and amortized over the refunded debt's life. The advance refunding resulted in an economic gain of \$566,378 and a reduction of \$895,273 in future debt service payments.

### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### Management Representations

We have requested certain representations from management that are included in the management representation letter dated November 24, 2008.

# Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Entity's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the governing body and management of the City of Jackson and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours, Rehmann Johann

#### **Comments and Recommendations**

#### For the Year Ended June 30, 2008

In planning and performing our audit of the financial statements of the City of Jackson as of and for the year ended June 30, 2008, in accordance with auditing standards generally accepted in the United States of America, we considered the City of Jackson's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Jackson's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Jackson's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. The deficiency we noted that we consider to be a significant deficiency is described in the Schedule of Findings and Questioned Costs in the City of Jackson's Single Audit report as Findings 2008-1.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

## **Other Matters**

# **Inventory – Water Fund**

During out audit procedures we noted the inventory account in the Water Fund, "reserve for obsolescence" had not been adjusted for current year activity. We recommend the City implement procedures to monitor this account on a timely basis and make adjustments as needed.

#### **Comments and Recommendations**

## For the Year Ended June 30, 2008

### **Information Technology Passwords**

Passwords in the accounting application are not changed on a regular basis. In order to reduce the risk of access to computer files by unauthorized personnel, we recommend that the City institute a policy that requires passwords to be changed on a regular basis. This should be written into the end-user computer policy and added as an automatic expiration of passwords if the application offers that capability.

Usernames and passwords are a key control for limiting access to an organizations network and financial reporting system. Passwords should be forced by the system to be at least eight characters with a combination of letters, numbers and special characters. Currently, the City does not force either of these controls at the network or financial application level. We recommend that the network and accounting system be set to force complex passwords. In addition to these controls, the City should implement procedures to routinely review user access rights to ensure appropriate access levels are granted to employees.

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